

Austria	Switzerland	Iraq	Pakistan	Russia
Bahrain	Djibouti	Israel	Philippines	Russia
Belgium	Brunei Darussalam	Italy	Poland	Sierra Leone
Canada	Cambodia	Japan	Portugal	Singapore
Denmark	China	Korea	Spain	Slovenia
Egypt	Ecuador	Kuwait	Sri Lanka	South Africa
Finland	Fiji	Liberia	Sudan	Spain
France	France	Lebanon	Singapore	Spain
Germany	Greece	Lithuania	Slovakia	Spain
Hungary	Iceland	Morocco	Slovenia	Spain
Iceland	India	Morocco	Slovenia	Spain
Indonesia	Indonesia	Morocco	Slovenia	Spain
Iran	Iran	Morocco	Slovenia	Spain
Iraq	Iraq	Morocco	Slovenia	Spain
Ireland	Iraq	Morocco	Slovenia	Spain
Italy	Iraq	Morocco	Slovenia	Spain
Jordan	Iraq	Morocco	Slovenia	Spain
Kuwait	Iraq	Morocco	Slovenia	Spain
Malta	Iraq	Morocco	Slovenia	Spain
Morocco	Iraq	Morocco	Slovenia	Spain
Niger	Iraq	Morocco	Slovenia	Spain
Nigeria	Iraq	Morocco	Slovenia	Spain
Oman	Iraq	Morocco	Slovenia	Spain
Peru	Iraq	Morocco	Slovenia	Spain
Qatar	Iraq	Morocco	Slovenia	Spain
Russia	Iraq	Morocco	Slovenia	Spain
Saudi Arabia	Iraq	Morocco	Slovenia	Spain
Singapore	Iraq	Morocco	Slovenia	Spain
Slovenia	Iraq	Morocco	Slovenia	Spain
Sri Lanka	Iraq	Morocco	Slovenia	Spain
Tunisia	Iraq	Morocco	Slovenia	Spain
Uganda	Iraq	Morocco	Slovenia	Spain
Yemen	Iraq	Morocco	Slovenia	Spain

FT No. 31,398  
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# FINANCIAL TIMES

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## World News

### Italy to send back 12,000 Albanian refugees

## Business Summary

### Chrysler halves quarterly dividend

Albania faces growing social and political instability following the Italian government decision to send home about 12,000 Albanians who hijacked ships to escape to the west.

Panic broke out in the southern Italian port of Brindisi as hundreds of the starving Albanians, who had been at sea for three days, grabbed food from frightened relief workers. Page 20

**Brussels car move**

European Commission has asked France to justify part of its policy of Japanese car imports, marking the first stage in a formal process which could end in legal action against the French government. Page 20

**Mideast talks urged**

Visiting EC foreign ministers urged Israel to seize upon a crucial moment in history to work for peace with the Arabs. Page 2

**Slovenia move**

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**Lisbon secrecy plan**

Portuguese government proposed sweeping new state secrecy laws which could ban the publishing of basic economic information on the grounds that it might undermine the national interest. Page 3

**Walessa plea**

President Lech Walessa of Poland appealed to a divided parliament to dissolve itself and permit fully free parliamentary elections by the end of May. Page 3

**Dissolution delay**

Expected dissolution of the Indian parliament was delayed after procedural disputes arose between Mr Rajiv Gandhi's Congress party and the main opposition party. Page 4

**S Korea protests**

South Korea filed a formal protest charging North Korea with fabricating a case in which South Korea allegedly fired rockets across the border. Page 22

**Sri Lankan offer**

Prime minister Dingi Bandaranaike said the Sri Lankan government was willing to negotiate an end to the civil war being waged by Tamil separatists. Page 23

**Bhutto aid arrested**

Police arrested a senior member of Ms Benazir Bhutto's Pakistan People's party linking him to the killing of 29 people in Karachi in August. Page 23

**Philippines deaths**

Fifteen communist guerrillas and two soldiers were killed in a clash on Leyte island in the central Philippines on Wednesday, police said. Page 23

**Tokyo fire rages**

About 400 firefighters battled a forest fire on Thursday that threatened to engulf a large residential area north-east of Tokyo, police said. Page 23

**Weekend FT**

**Tomorrow:**  
The pope plans his battle against the evils of capitalism

**The jet-set Phileas Fogg goes around the world in 11 days**

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# Kuwait may borrow \$20bn to repair invasion damage

By David Owen and Stephen Fidler in London

KUWAITI authorities are expected next week to agree on plans to borrow as much as \$20bn from international banks and to discuss a sweeping reorganisation of the state's financial institutions.

Iraq forces left Kuwait in a devastated condition after almost seven months of occupation. Estimates of the eventual cost of rebuilding the country range from \$20bn into hundreds of billions of dollars.

The loans, which could be secured against Kuwait's foreign assets, estimated at more than \$100bn, would be used to help rebuild the country. They would represent the country's first foreign borrowing in modern times.

**MARKETS:** Frankfurt eased on profit-taking. The Dax index closed 13.86 lower at 1,580.46. Paris calmed down but kept rising, with the CAC 40 index gaining 10.84 to 1,831.85. In New York, the Dow Jones Industrial Average at 2 pm was down 3.47 to 2,969.80 from Wednesday's close in Tokyo, small-lot selling cut early advances inspired by Wall Street's strength, with the Nikkei average closing up 14.97 to 26,397.96 on volume down from 650 shares to 550. World Stock Market reports, Back page, Section II.

"three Ks") into one entity. The chairman of the largest of the investment houses, Mr Abdulla al-Gabri, was recently appointed KIA managing director and is expected soon to step down.

The three bodies in question are: Kuwait Foreign Trading Contracting & Investment Company (KFTCIC), Kuwait Investment Company (KIC) and Kuwait International Investment Company (KIIC).

According to senior Kuwaiti officials, Morgan Guaranty of the US is the front runner to act as lead banker in the fund-raising. "I am 80 per cent certain that Morgan Guaranty will be the lead banker," said one official.

The decision to borrow is likely to be taken at a board meeting of the Kuwait Investment Authority (KIA) to be held in London next Tuesday or Wednesday. Sheikh Ali Khalifa al-Sabah, finance minister, is expected to arrive in London on Monday.

The meeting will also discuss restructuring proposals which will include:

● Consolidating the six Kuwaiti commercial banks into two institutions under the respective auspices of National Bank of Kuwait (NBK) and Burgan Bank; and,

● Merging Kuwait's three part-government-owned investment houses (the so-called

for the restructuring. NBK, Kuwait's leading bank - is controlled by some of Kuwait's wealthier merchant families, while Burgan is 55-60 per cent government-owned.

A low-key battle for control of Kuwait's foreign assets has been waged for several years between the ruling al-Sabahs and other wealthy merchant families. The occupation has apparently enabled the al-Sabahs, at least for the moment, to tighten their grip.

On the possible merger of the investment houses, Mr Jaffar said there was "no way in the light of what has happened in Kuwait that they could operate as they did before the occupation." He was cautious about whether a merger could be cemented, however.

"Even if a merger were approved in theory, you would be left with practical problems like who was going to run the resulting organisation," he said.

Observers feel that an acceptable political balance would be struck by using NBK and Burgan Bank as vehicles

for the restructuring.

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"because if you do you can continue investing."

"Since the assets are well-managed, the return we get this year should be higher than the cost of borrowing," he said. "I think borrowing is no longer taboo."

He said that he would be surprised if there wasn't a Japanese bank involved" in Kuwait's plans to raise capital.

Bankers say other, smaller, financings are also being discussed with the Kuwaiti authorities. US and British banks are expected to be strongly placed in financing negotiations due to their countries' role in ending the Iraqi occupation.

Morgan Guaranty had no comment ready on its possible role and it was not clear over how long a period Kuwait would be seen to raise the money. Some bankers are sceptical about the state's ability to raise as much as \$20bn in one fell swoop, even if it is secured against Kuwaiti assets, and said they believed it would be some time before the government had assessed its needs.

If a final decision to borrow is delayed beyond next week's board meeting, according to a senior Kuwaiti official, it would probably reflect disagreement among various institutions as to who should negotiate with bankers on Kuwait's behalf.

"The central bank is arguing that it and it alone should conduct negotiations," the official said. However, both the KIA and the Ministry of Finance wanted some involvement, he added.

Mr Jaffar argued that it made "good business sense" to do so

for the restructuring.

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## German surge in imports causes deficit

By David Marsh and David Goodhart in Bonn

GERMANY plunged into current account deficit in January for the first time since the beginning of the 1980s as the booming economy in the west of the country sparked a surge in imports.

The DM1.2bn (\$780m) deficit, compared with a surplus of DM3.8bn in December, illustrates why the Bundesbank is maintaining a tough monetary policy to cope with dramatic financial changes in Germany since unification.

The widening economic divergence between west and east Germany is, meanwhile, underlined by the Bonn government's annual economic report, published today, which forecasts steeply rising unemployment this year east of the Elbe.

According to the report, unemployment in eastern Germany is likely to rise to 1.1m-1.4m this year but will be 1.6m-1.9m by the end of the year. This compares with 800,000 unemployed in east Germany at present.

Economic growth in west Germany is expected to be 1.1m-1.4m this year as contributing to better world balance of payments equilibrium. Last year the surplus fell to DM72bn for united Germany from DM104bn for west Germany in 1989.

However, judging by yesterday's figures - compared with a surplus of DM1.2bn for west Germany in January in 1990 - the reduction may be taking place too fast for comfort. The foreign trade surplus last month was just DM1.3bn after DM3.5bn in December and DM12.8bn in January 1990.

Continued on Page 20

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onwards. "I mean that quite seriously," he said.

Mr Möller admitted that the government had experienced "a great loss of credibility" as a result of last week's decision to raise taxes this summer to help finance unity, after earlier ruling out such a move.

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## INTERNATIONAL NEWS

## Kohl to propose a role for Bundeswehr under WEU

By David Marsh in Bonn

CHANCELLOR Helmut Kohl, in an attempt to upgrade Germany's policies on international security, is expected next week to propose allowing German troops to participate in military operations under the auspices of the Western European Union (WEU).

The chancellor's ideas for a change in the German constitution to enable the German army to operate outside Nato are intended to clear up doubts about Germany's role in future defence arrangements.

Suggestions for the constitutional amendment - which would need a two-thirds parliamentary majority - are to be made in a speech in the Bundestag in the budget debate, which starts next Tuesday, Bonn officials said yesterday.

Improving Europe's security structure forms a vital prerequisite for moves towards European political union, which Mr Kohl is determined should be driven forward in parallel to moves towards European monetary union.

Uncertainties over Germany's military policy, particularly in the US and Britain, have been fostered by Bonn's initial reluctance to back firmly the allied military action against Iraq in mid-January. Mr Kohl believes Ger-

many must take a more active defence stance because of its greater political weight after reunification.

The Bonn government also argues that Europe must prepare for a possible dilution of American involvement in European security after the Gulf war. The constitution, as currently interpreted, rules out of the Bundeswehr (the German armed forces) outside the Nato area.

Mr Kohl has been proposing for several months an alteration to allow the army to be deployed in United Nations peace-keeping. However, allowing military intervention within the framework of the nine-nation WEU goes some way to still be carefully drawn up, the idea of operating under Western European Union auspices would give Germany greater leeway for participating in multi-national forces in areas such as North Africa.

A greater role for the WEU as a bridge between the European Community and Nato has already been suggested this week by Mr Volker Rühe, general secretary of Mr Kohl's Christian Democratic Union.

Even talking of European countries' rights to self-determination, Mr Kohl, a close confidant of

Mr Kohl, has been increasing his profile lately as a foreign policy counterweight to Mr Hans-Dietrich Genscher, the foreign minister.

On the issue of European monetary union, Ms Elizabeth Guigou, the French minister for European affairs, yesterday met with Mr Theo Waigel, the finance minister. Ms Guigou said yesterday France and Germany agreed on the essential question of eventually establishing Emu.

But there were still divergences about the "phase two" transition period, due to start on January 1, 1994, within the final monetary union.

Mr Wilfried Martens, the Belgian prime minister, has ruled himself out as a possible candidate to succeed Mr Jacques Delors as president of the European Commission, David Gardner writes.

In interviews with Belgium's two leading papers, De Morgen and Le Soir, he said he would instead stand for re-election in 1992, in an attempt to head his ninth government.

Other names which figure in speculation about possible successors to Mr Delors at the head of the EC executive include that of Mr Ru Lubbers, the Dutch prime minister, and Mr Felipe González, Spain's prime minister.

## Walesa asks MPs to dissolve parliament

PRESIDENT Lech Walesa appealed to a divided parliament yesterday to dissolve itself and permit fully free parliamentary elections by the end of May, AP-DJ reports from Warsaw.

He also asked for an electoral law that would ensure strong political parties to ease Poland's democratic transition.

Mr Walesa wants free elections to be held on May 26. He also favours an election law in which half the 460 seats would be elected in a first-past-the-post system such as used in the United States.

The other half would be distributed proportionally, allowing some minor parties to win representation.

Mr Walesa is fighting an election law draft supported by parliament's Constitutional Commission that prefers a proportional representation system.

In a letter read to deputies at the start of a scheduled three-day debate on the elections, Mr Walesa urged the deputies elected in partially rigged elections in 1989 to recognise that

their time has passed. "Time has already rejected the outdated 'round-table' contract. Once it was necessary. Today it cramps national energy and demoralises public life," said Mr Walesa.

The current parliament was chosen according to the "round-table" deal between Solidarity and the Communist party that reserved 65 per cent of seats for Communists and their then allies.

Although the Communist party has since dissolved, its former members still represent a powerful bloc in parliament.

Poland had adopted a flexible stance in debt reduction talks but time was pressing for a decision, the prime minister, Mr Jan Krzysztof Bielecki said yesterday, Reuters reports from Warsaw.

After talks in Germany this week, he said Poland had made fresh proposals to western creditors on its demand for an 80 per cent cut in its \$45.5bn (25.2bn) debt.

But he refused to give details.

## Slovenia vote reduces ties with army

The western republic of Slovenia yesterday took another step towards independence from Yugoslavia when its parliament voted to stop sending Slovene recruits to serve in the Yugoslav People's Army (YPA), Laura Silver writes from Belgrade.

The law, which was approved overwhelmingly by deputies to the republic's parliament, says: "Slovene men will complete military service only in the republic's territorial defence units and police force unless they wish to serve in the YPA".

### Sweden cuts its discount rate

Sweden's central bank cut its discount rate by 1 per cent yesterday to bring it more in line with falling market rates, Robert Taylor writes from Stockholm.

The reduction comes into effect today and reflects signs of growing business confidence in Sweden.

## Lisbon may curb economic data

By Patrick Blum in Lisbon

THE Portuguese government is proposing sweeping new state secrecy laws which could ban the publishing of basic economic information on the grounds that it might undermine the national interest.

There has been unanimous condemnation of the ruling Social Democrats' proposals from opposition parties.

Some commentators suggest the proposed law harks back to the days of the Salazar dictatorship.

The bill seeks to ban, among

other things, financial information which could prejudice the country's interest or diminish the government's capacity to manage the economy (such as discussions about interest and exchange rate policies, on foreign borrowing or of possible changes in taxation).

The draft law also seeks to ban publication of matters considered to put at risk national independence and internal and external security; information on government negotiations with other countries or inter-

national organisations; commercial, industrial, scientific or technical information related to national defence or which must remain secret to ensure Portugal's economic and technological competitiveness.

Mr Costa Andrade, secretary of state for justice, said the law was clear. Proof would be needed before anyone could be accused of having broken the law, he added. Whoever obtains "illegitimately" any state secret could face three years in jail.

Accordingly, that special species, the US fashion buyer in her mid-30s, weary and weighed down with heavy bags, just as determined to gain admittance as the rest of them, was clearly outnumbered by the younger European version, all designer accessories and sunglasses to boot.

Quite how any serious buyer or fashion writer can see enough through dark glasses to make serious judgments about the clothes being shown remains intriguing. "It's just so you don't see that all those fashion editors are really asleep," claims one old hand.

The mix of visitors is not all that has changed this season. Suddenly, "restraint" and "discipline" are "in".

A few top designers, like Missoni, have forsaken the fair for the more intimate surroundings of their city-centre showrooms. Others, like Križan, have cut their number of shows, while some have also reduced the amount of models used.

The same trend has been visible in many of the clothes. Hence the marked shift away from the sexily-exposed acres of flesh so prominent at last October's spring-summer collections has not been dictated by seasonal factors alone.

Whether influenced by the Gulf war, as some designers have claimed, or by harsher economic realities at home, Italy's top fashion names have moved towards moderation.

However, disorganisation, lateness and mistaken seating remain realities that have not changed. Yet somewhere along the way, the magic starts. Perhaps the chaos is actually essential to the sense of spectacle when the lights finally go down.

The technical side is faultless but superbly reproduced music and outstanding lighting are just adjuncts to the sense of occasion as that thin catwalk, first hidden in darkness, is suddenly bathed in light.

For male observers at least, it is breathtaking. With make-up perfect and not a hair out of place, scores of beautiful young women, presented at their most stunning, parade the imaginative feats of one of the world's most design-conscious and creative countries.

The clothes themselves can tell different stories. This week has brought the cool elegance of Trussardi and the outlandish 80s pop art of Alma, whose cultural signatures seem to have got badly confused as La Cage aux Folles met the planet Mars.

The photographers, who of course have seen it all before, are a good crowd to be with.

Sometimes aggressive, as when the shouting matches that often take place in the rush for positions occasionally turn into full-blown fights, their racy, chauvinist and even admiring interactions provide an instructive commentary.

Their focus, of course, is on the models. Milan is said to exercise a particular pull

## Uzbekistan prepares to vote with its stomach

Bread has replaced nationalism as focus of Soviet Asian discontent, Jo Carey writes

**B**READ, not religion or nationalism, commands the attention of the Soviet Union's most populous and potentially rebellious Central Asian state. When the people of Uzbekistan vote on the fate of the union in the ballot of March 17, they are likely to vote with their stomachs.

The Bonn government also argues that Europe must prepare for a possible dilution of American involvement in European security after the Gulf war. The constitution, as currently interpreted, rules out of the Bundeswehr (the German armed forces) outside the Nato area.

But there were still divergences about the "phase two" transition period, due to start on January 1, 1994, within the final monetary union.

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### SOVIET REFERENDUM

rises. This announcement was popular with the deputies.

Most Uzbeks relish any move that indicates Uzbekistan's ability to challenge Moscow's authority. And, more significantly, there is a widespread fear in the Uzbek government that any attempt to lower the living standards of Uzbekistan's population - already among the poorest in the Soviet Union - could provoke a violent backlash.

However, Uzbekistan's crisis-ridden budget simply cannot support either the soaring bill for food subsidies, or a system of social benefits that would compensate the population for price rises. According to the calculations of Mr Shukrulla Mirsaidov, the vice president,

Rhs 3bn. And by the end of 1990, the republic was demanding at least Rhs 5bn.

These figures are bitterly resented by many in the Soviet centre, who claim that richer republics such as Russia have been lied dry to prop up the economies of Central Asia. But most Uzbeks insist, equally bitterly, that Moscow has exploited their republic's natural resources, and that they have a right to be compensated for this.

"For 70 years, Moscow has treated us as a colony and robbed our riches - that's why we're so poor," claims Mr Muhammad Salikh, a deputy of the Uzbek parliament and leader of the nationalist group, Erk.

"At first many of us believed that Karimov was progressive, and maybe a nationalist. But now we just think he's a tool of Moscow," said Mr Muhammad Salikh.

The Uzbek leadership's hope of extracting further grants from Moscow seems to guarantee its relative loyalty to the centre at present.

"In light of the centre's economic aid, I think we have to see ourselves as part of the Union," President Karimov told the Uzbek parliament last week during the debate about the forthcoming referendum.

During recent years, Uzbekistan - like all the Central Asian republics - has become increasingly dependent on central grants. In 1985, for example, these grants represented only some 5 per cent of Uzbekistan's budget, or Rhs 40m. By 1990, they had risen to 30 per cent of the budget, or some

ton, the republic's most valued resources out of Moscow's control by threatening to withhold up to 60 per cent of production for export and direct trade deals with other republics. And at the recent parliamentary session he stressed that Uzbekistan should have the right to establish direct foreign trade links as "an economically independent republic". But in practice, these attempts have had only limited success so far. And though they have failed to appear the republic's nationalist parties, Brilik and Erk.

"At first many of us believed that Karimov was progressive, and maybe a nationalist. But now we just think he's a tool of Moscow," said Mr Muhammad Salikh.

The opposition groups, who claim about a million members, began a campaign last week to vote against remaining in the union. But few of them have much hope of success.

"The Communist Party controls Uzbekistan, so, since they are telling the people to vote to stay in the union, most of them will be too scared to do anything else," claimed Mr Abdurahman Pulaev, the leader of Brilik.

"After all, it's difficult trying to persuade Uzbek peasants of the importance of democracy, or independence, when at the moment they only care about finding cheap bread."

## Gorbachev recalls liberal for 'US-style' body



MR Vadim Bakatin, one of the "liberal" members of the Soviet government sacked in a pre-Christmas purge of reformers, has been included in a new eight-man security council approved by the Soviet parliament yesterday.

The new body, headed by President Mikhail Gorbachev, is modelled on the US National Security Council, but reminiscent of the old-style politburo.

Although it includes Mr Bakatin, the former interior minister and Mr Alexander Bessmertnykh, the foreign minister, its key members are Marshal Dimitri Yazov, the defence minister, Mr Vladimir Kryuchkov, head of the KGB, and Mr Boris Pugo, the interior minister, as well as the prime minister, Mr Valentin Pavlov, and Vice-President Gennadi Yanayev. Also on the new body is Mr Yevgeny Primakov, who played a key role in Soviet diplomatic efforts during the Gulf war.

Mr Nurlutan Nazarbayev, the president of Kazakhstan, where ethnic Russians make up more than 40 per cent of the population, wanted the future Soviet state to be defined as a "union of sovereign equal states".

This differs significantly from the definition of the new state to be presented for approval on March 17. The text of the referendum asks voters whether they want to preserve the Soviet Union as "a renewed federation of equal sovereign republics".

Mr Gorbachev and his supporters are determined to present the Soviet Union as a great power. More radical figures like Mr Boris Yeltsin, leader of Russia, want a looser form of union on the basis of an agreement between sovereign states similar to the European Community.

strong majorities in favour of breaking away from the Soviet Union.

Mr Nazarbayev made clear that Kazakhstan, where ethnic Russians make up more than 40 per cent of the population, wanted the future Soviet state to be defined as a "union of sovereign equal states".

Yesterday he told the Soviet parliament that leaders of most of the country's 15 republics had approved a draft version of a new treaty of union. But some of those who took part in the long negotiations over the future shape of the multi-national Soviet state indicated that agreement was less complete than the Soviet president claimed.

Mr Nurlutan Nazarbayev, the president of Kazakhstan, for example, said the eight republics which took part in the drafting work of the federal council had agreed on only seven out of 10 important points. Seven republics have refused to take part in the talks, including the three Baltic republics which recently held referendums confirming

## Italy spends £872m on its test-tube entrepreneurs

BRIGHT-EYED, bespectacled Alberto Ortolani has, at the age of 26, become a sort of "test-tube entrepreneur", John Wyles writes from Rome.

He is one of more than 5,000 aspiring young businessmen whose attempts to launch their own companies in the Italian south are being carefully nurtured by the Italian state under an innovative system of business tutoring.

After nearly four decades of extremely expensive policies which have disappointed every hope of closing the prosperity gap between north and south, Italy is now beginning to evaluate the first fruits of an experimental law passed in 1986 designed to sow and then fertilise the seeds of an entrepreneurial culture in areas where it is so

manifestly lacking. *Legge 44*, as it is known, is not just of interest to Italians. The concept of providing external consultants to nascent companies is also being pursued in France, Britain and Germany.

A conference organised by the OECD in Naples last week heard several accounts of how company tutoring was potentially a much more effective means of launching small businesses than more formal management training schemes which may only partially equip the entrepreneur for the daily problems which will undoubtedly confront him.

"You become an entrepreneur by doing it, not by going to school," said Mr Carlo Borgomeo, the chairman of

the Committee for the Development of Young Entrepreneurs, which administers *Legge 44*.

The committee has so far allocated Lrs 1,900m (£372m) in launching and tutoring some 675 business projects with a combined potential payroll of 14,000, mainly in the Italian south. The scheme is not ungenerous, providing a grant to cover 60 per cent and soft loans for a further 30 per cent of capital equipment costs, together with three-year operating subsidies.

One unusual characteristic of the scheme, given the relative ease with which public aid is distributed in the south, is the rigour with which projects are selected. The 675 which have been approved are only one third of the total

which have been submitted. Most of those rejected have failed to convince the committee that there is a market for their products or services.

Tutoring services are being supplied by large private companies such as Olivetti and Fiat.

## INTERNATIONAL NEWS

## Time Warner plans 150-channel cable TV system

By Alan Friedman in New York

TIME WARNER, the US media and entertainment group, yesterday unveiled plans for a 150-channel, two-way interactive cable television system in the US and Europe.

Mr Steve Ross, Time Warner chairman, said he expected that the system would be introduced across America within two years, at an estimated total capital cost of \$300m.

The company also hoped to start launching the service internationally, through local partnerships, within 12-18 months.

The system, making use of the latest fibre optic technology, is to start operating later this year in the Queens area of New York.

It will be programmed to allow subscribers round-the-clock access to pay-per-view movies, plus home banking, home shopping, personal computer links, fax transmission, voice interactive services and personal communications networks. Some of these services will require licence approval.

Mr Ross said the increased offering of pay-TV channels and two-way computer services was expected to double Time Warner's annual cable TV revenues of \$1.5bn in five years.

Time Warner's aim is to fill the 150 television channels with a wide range of niche programming, including educational, entertainment, home shopping and ethnic broadcasts.

Up to 40 of the new channels are likely to be dedicated to the staggered showing of 10 different films that could be available every 15 minutes.

Mr Ross said that on average, pay-per-view movies were generating an annual \$50 per subscriber among the households where these Time Warner services are available.

Time Warner, the second highest cable operator in the US, has 6.5m subscribers in 36 US states. Mr Nick Nicholas, Time Warner chief executive, said the 150-channel system could generate up to \$200 a year per subscriber.

Mr David Londoner, an analyst at Wertheim Schroder, said the potential for a big increase in the company's cable revenues was enormous.

"The pay-per-movie offering could generate significant new revenues," Mr Londoner said.

On Wall Street, the announcement sent the company's shares up 3% to 110% yesterday morning.

Mr Ross said "active discussions" were under way with potential partners in the US, Europe and Japan to take minority equity stakes in Time Warner subsidiaries.

These deals, some of which may come before the summer, are aimed at generating \$2bn more to reduce the company's debt load. Time Warner remains saddled with \$11bn of debt stemming from its creation, by way of merger, in 1989.

## 'Stolen documents used to blackmail Westpac bank'

By Kevin Brown in Sydney

WESTPAC Banking Corporation, Australia's biggest bank, claimed yesterday that documents stolen from its Sydney headquarters were being used to blackmail it into dropping a civil court action for the return of allegedly embezzled funds.

The letters, written by Westpac solicitors in 1987, have been at the centre of a judicial and political battle between the bank, politicians and some of Australia's biggest media groups.

The documents contain details of the alleged mismanagement of foreign currency loans by Pacific Partnership, a former merchant bank subsidiary, which are the subject of litigation by some borrowers.

Mr Stuart Fowler, managing director of Westpac, said Westpac had been told the documents would be made public "if it did not discontinue certain civil litigation brought by the bank to recover very large sums allegedly misappropriated".

Westpac has been fighting for several weeks to prevent publication of the documents, copies of which have been posted anonymously from France and Belgium to media organisations and politicians.

Extracts have been published in some Australian newspapers and aired in state parliaments, but public comment has been restricted by court injunctions obtained by Westpac. Mr Fowler released copies of two of the letters yesterday, following a request from a federal parliamentary committee which is investigating the banking industry.

But he refused to give details of the alleged blackmail campaign to avoid prejudicing "the fair trial of pending criminal charges" relating to the blackmail allegations.

The letters, written by Allen

Allen and Hemsley, the bank's solicitors, relate to foreign currency loans made to Australian residents through Pacific Partnership in the mid-1980s. Many borrowers lost substantial sums when the Australian dollar depreciated in 1987.

The letters describe a "management vacuum" within Pacific Partnership, and say the loans were "a bad idea, introduced at the worst possible time, and badly managed".

Mr Fowler said there had been a "deliberate and orchestrated campaign" to publish the letters by journalists and others who were "prepared to traffic in stolen documents". He also suggested that Senator Paul McLean, an outspoken critic of Australia's banks, had distributed copies of the stolen documents in contempt of a ruling by the New South Wales Supreme Court.

Senator McLean has described the management of the Pacific Partnership loans as "serious malpractice perpetrated by senior bank personnel, which will shake Australia's banking industry to its very foundations".

Westpac says the letters and documents relate to an inquiry into Partnership Pacific launched by the bank when it became aware of problems with fewer than 100 managed foreign exchange accounts.

The offshore loans offered borrowers interest rates lower than domestic rates, but the system hit problems when the value of the Australian dollar began to fall against other currencies, causing a rise in the repayments.

The bank says it addressed the problems "in a timely and appropriate manner", and subsequently closed Pacific Partnership. However, the publication of the letters is likely to lead to further allegations of mismanagement.

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## Democrats lie low as George Bush rides high

The president has record ratings after the war, but he's vulnerable on the home front, writes Lionel Barber

SHORTLY after President Bush's approval ratings shot up to 90 per cent in the polls, Republican Congressman Newt Gingrich of Georgia said: "The number of people who don't like George Bush is almost down to the number of people running for the Democratic nomination."

With the presidential election just 20 months away, the Democratic party looks about as combat-ready as the Iraqi army. A convincing candidate has yet to step forward, and the congressional leadership appears demoralised - jolted by Republican taunts that most Democrats voted in January against the use of force in 1991.

Mindful that this could be a big campaign theme next year, commentators such as Mr David Broder of the Washington Post are suggesting that

the Democrats may not have conquered the legacy of the Vietnam war which split the party. Just to prove the point, Mr George McGovern, whose anti-Vietnam campaign was crushed by President Richard Nixon in 1972, is dropping hints that he wants to run in 1992.

This week, the first outlines of the Democratic counterattack began to emerge. Its fundamental premise is that however berocic Mr Bush's exploits may be abroad, his record at home is highly vulnerable.

Sooner or later, the pendulum must swing away from the "parade politics" of the Gulf war to issues such as jobs, wages, health and education.

Opinion polls indicate that voters agree. A Washington Post poll this week revealed a 20-30 point gap between Mr Bush's foreign policy approval

ratings and his ratings on issues such as education, the economy and the environment.

The future course of the economy remains critical to the Democratic sales-pitch. Democrats groaned this week when Mr Alan Greenspan, the Federal Reserve chairman, predicted a boost to consumer and business confidence in the coming months as a result of the Gulf war. Their hopes are pinned on Mr Greenspan's other worries: the unavailability of bank credit and the problems in the property markets.

Mr David Dreyer, communications director for Congressman Richard Gephardt, House majority leader and a potential presidential candidate in 1992, pointed out yesterday that the war had papered over troubling news for the country. Chrysler stopped making cars for short period last month;

Citicorp sold 15 per cent of its stock to a Saudi prince; Chase Manhattan sold its asset management business to a Swiss group; 60 per cent of microcircuits used in the US are now being manufactured abroad, mostly in Japan. These are stories about the decline of American strength and the loss of American jobs," he said.

A second pointer will come next month when Democratic intent to force a vote on Mr Bush's budget, specifically his proposal for a capital gains tax cut and the planned heavy cuts in other labour and environmental issues.

A group of senior Democratic Senators led by Mr Lloyd Bentsen, another potential candidate in 1992, this week put forward a bill to provide aid to encourage developing countries to buy US products and services, and strengthen US trade policy against the Germans and Japanese.

Trade is the "sleeping" issue. House Democrats led by Mr Gephardt are earning the White House of heavy opposition to the proposed US-Mexican Free Trade Pact because of

concerns about cheap labour flowing over the border. The Democratic price for approval will be more money for work retraining, combined with other labour and environmental issues.

Senator Sam Nunn, brusled by his vote against forces last January, seems to be holding back, as does Governor Mario Cuomo of New York. Mr Gephardt and Senator Al Gore seem interested, but they are waiting for Mr Bentsen to decide.

As Mr Kevin Phillips, a Republican political analyst, says the Democrats can partly defuse the Gulf war factor through tactical attacks. "How much are the allies really paying, what are the Japanese doing, just how much did Jim Baker promise his allies for their support? There are a lot of IOUs out there."

To date, however, no single

Democratic candidate has come forward, knitting these domestic and foreign themes into one coherent view, and time is running out.

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## Investors 'turn away from Latin America'

INVESTORS are losing interest in Latin America, despite efforts by many governments to attract foreign capital. Mr John Reed, Citicorp chairman, warned yesterday, John Barham writes from Buenos Aires.

Eastern Europe and the Soviet Union would demand more capital, and the end of the Gulf War would attract even more to rebuild Kuwait and Iraq, he said during a visit to Argentina.

He urged Argentina to reduce its \$7.5bn (\$3.9bn) interest arrears. It began making interest payments to foreign banks last June after a two-year moratorium, but has rejected calls to raise monthly payments to \$100m from \$60m.

### Power-limiting law

Brazil's House of Representatives has passed a law limiting President Fernando Collor de Mello's ability to rule by decree. If approved by the Senate, it will greatly reduce the president's power. Victoria Griffith reports from São Paulo.

The curbs were proposed because of growing congressional fears the president was using emergency laws which go into effect without congressional approval.

The president made use of these laws in fitting into the Collor Plan last year and the new economic plan a month ago. The constitution gives the president the right to use the laws in times of "relevance and urgency".

### Nicaragua pay row

Talks between the Nicaraguan government and opposition trade unions have broken down, with no agreement on pay rises, Tim Coone reports from Managua. The latest round of pay-bargaining was triggered by an 80 per cent devaluation last weekend. The powerful National Workers' Federation wants an across-the-board 600 per cent pay increase.

Mr Lucio Jiménez, the FNT secretary-general, said the unionists' reduced their demand to a 425 percent increase but that also was rejected by the government.

### S and L bail-out

The US House of Representatives' banking committee approved \$30m for the federal bail-out of the savings and loan industry, Reuter reports from Washington. The administration sought the money to keep the operation running through September. The funding bill has no conditions attached, and was passed 36-13.

### OECD Export Credits Rates

THE Organisation for Economic Co-operation and Development yesterday announced new minimum interest rates for officially-supported export credits (February rates in brackets): D-MARK 3.60 per cent (10.01); FRENCH FRANC 10.65 (11.31); GUILDFORD 3.65 (14.05); ITALIAN LIRA 16.00 (13.04); YEN 7.30 (7.60); PESSETA 15.13 (15.51); STERLING 11.23 (11.50); SWISS FRANC for credits of less than eight years 8.30 (same); for credits of more than eight years 8.55 (same); US DOLLAR for credits of up to five years 8.37 (8.60); for credits of over five years 8.77 (9.00).

These rates are published monthly by the Financial Times, normally on the second Tuesday or Friday of each month, whichever is sooner. They apply to all export credits, except that on those to middle-income and poor developing countries the OECD matrix rate can be used if lower. This is a standard set of rates reviewed twice a year, in January and July.



A subdued Mrs Mandela arrives at the Rand Supreme Court in Johannesburg yesterday

## Mandela witness 'had to wipe blood off wall'

By Patti Waldmeir in Johannesburg

A KEY witness in the trial of Mrs Winnie Mandela claimed yesterday that he was forced to wash his own blood from the walls of a room where Mrs Mandela and others had punched and whipped him and three other black youths in 1988.

"There was blood all over," Mr Kenneth Kgase, 31, told the Rand Supreme Court, where Mrs Mandela and three others are being tried on charges of kidnapping and assault.

On Wednesday, Mr Kgase told the court that Mrs Mandela and others punched, whipped and kicked him and three younger boys at Mrs Mandela's Soweto home.

On the morning after the assault, he said, Mrs Mandela's chief bodyguard, Mr Jerry Richardson, ordered three of the boys to wash blood from the walls of an outbuilding where they were assaulted, and ordered Mr Kgase to wash blood from an empty jacuzzi where one of the boys, 14-year-old Stompe Seipe, had been severely beaten. Stompe was later found dead in a Soweto ditch with his throat cut. Mr Richardson was sentenced to death last year for the murder.

Mr Kgase said Mr Richardson imprisoned the four in an outbuilding of Mrs Mandela's home, and recited what he called the rules of the house, which included one that stipulated if the four tried to run away, they would be in danger.

According to Mr Kgase, Mr Richardson said Stompe, allegedly accused of being a police

informant, was not going to live long because he had done something "very, very wrong".

Defence counsel spent much of the day trying to cast doubt on the credibility of Mr Kgase. Counsel for Mrs Mandela, the wife of Mr Nelson Mandela, deputy president of the African National Congress (ANC), long before it was founded, suggested that Mr Kgase was a "publicity seeker". Mr Kgase replied simply that he was Mrs Mandela's "victim" and that he had no reason to implicate her.

His political stature is recognised across party lines.

Although Mr Mbauza stressed that he did not have political ambitions, he did allow the possibility that he might re-enter politics if his people demanded it and he thought there was a role for him to play.

Mr Mbauza won a reputation

for genuinely improving the lot of his people. He also identified publicly with the aspirations of the African National Congress (ANC) long before it was founded.

These close to Mr Mbauza speculated that his decision may have stemmed from dissatisfaction with the government following the February 26 meeting between state president Mr F.W. de Klerk and homeland leaders.

His political stature is recognised across party lines.

Source: close to the project report that the European investment bank has been approached to provide an alternative to commercial bank financing.

The project, owned jointly by the Nigerian National Petroleum Corporation (60 per cent) and Mobil Producing Nigeria (40 per cent) is designed to develop the 400,000 barrel Oso field with production of 100,000 barrels per day beginning in 1993. Project officials say that

\$300m has already been committed to the project and that contracts worth \$450m have been awarded.

● The price for Nigeria's commercial bank debt has risen to 42 cents in the dollar, up three percentage points since last weekend's \$5.8m rescheduling agreement, which includes a debt buy back provision, was initiated by the government and the London Club group of commercial banks. It reflects speculation that the previously anticipated 40 cents in the dollar.

low through a \$150m pledge to the Oso project. Also in doubt were loans totalling \$400m from the United States and Japanese Krimbanks and Coface, the French export credit agency.

The agreement between the government and the London Club, which involves payment to the banks of some \$300m of arrears, clears the way for these loans.

The role the commercial banks themselves will now play in the project's financing remains in question. Under the original package agreed last

June, commercial banks were to be called on to provide for up to \$80m of finance.

Source: close to the project report that the European investment bank has been approached to provide an alternative to commercial bank financing.

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He noted the stock market's rally, a decline in interest rates and that the government's privatisation programme was moving into higher gear, with the sale last month of the Philippine Plaza Hotel for pesos 1.5bn (\$54m).

However, he said, inflationary pressures remained and monetary policy would be

tight, although he did not see a re-escalation in prime and treasury interest rates to their levels in December-January of 30-35 per cent. They are now 20-25 per cent.

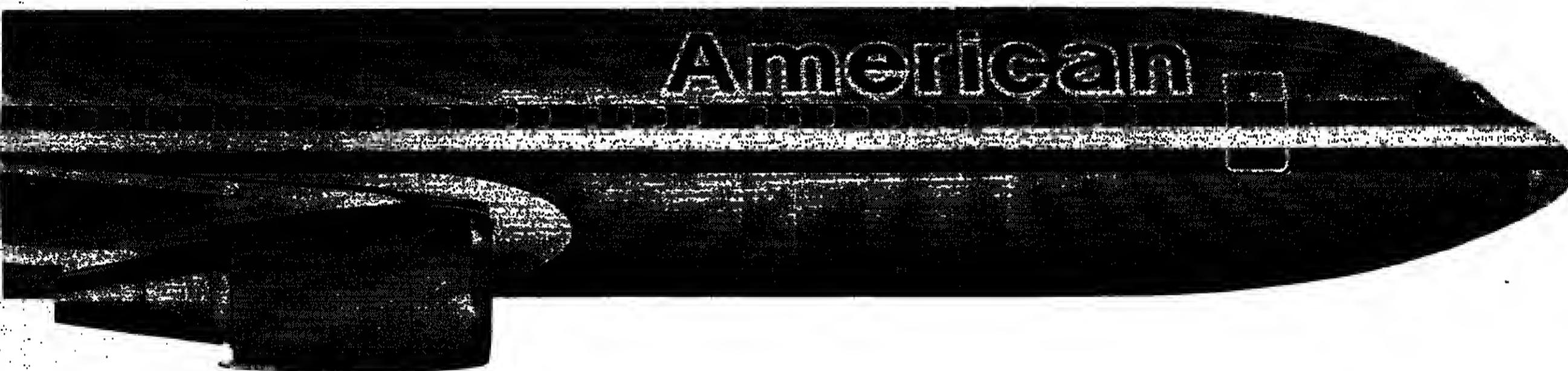
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## UK NEWS

## Government upholds move to strip BA of Tokyo slots

By Paul Betts, Aerospace Correspondent

MR MALCOLM RIFKIND, the transport secretary, yesterday upheld a controversial decision by the Civil Aviation Authority to strip British Airways of two of its weekly landing rights at Tokyo's Narita airport and hand them over to Virgin Atlantic, BA's smaller rival. The move has set the stage for a confrontation with BA, the UK flag carrier.

The decision comes barely two days after Mr Rifkind lifted restrictions on new airlines flying to London's Heathrow airport, BA's main operating base.

BA, which opposed the move to open up Heathrow to all airlines, said Mr Rifkind's decision to hand over two of its slots at Narita to Virgin would weaken the airline's position against increasingly tough international competition.

Mr Richard Branson, the chairman of Virgin Atlantic, had sought additional slots at Narita to operate a daily service between Gatwick and Tokyo.

He argued that unless he could operate daily services he would be unable to compete on this expanding route. He also said his airline would increase customer choice and competition on the route.

Virgin Atlantic had sought six additional weekly slots at Tokyo, but the CAA decided to grant it only two. This enables the independent carrier to operate six instead of four weekly services to Tokyo. This



Malcolm Rifkind: backs route transfer to Virgin

no arbitrary changes in its routes and in regulatory policies.

BA appealed to Mr Rifkind in January against a CAA ruling to take away two of its slots at Narita to Virgin would weaken the airline's position against increasingly tough international competition.

BA argued that unless he could operate daily services he would be unable to compete on this expanding route. He also said his airline would increase customer choice and competition on the route.

Coming on the heels of his decision to open up Heathrow to more competition, Mr Rifkind's decision on the Tokyo route further underpins his commitment to liberalise air transport and develop a multi-airline industry in the UK.

## Daiwa's HQ hampered by listing

By Andrew Taylor, Construction Correspondent

PLANS by Daiwa, the Japanese securities house, to build a European headquarters at London Wall in the City of London have been thrown into confusion because a building which occupies part of the site has been listed.

The listing last month by the Environment Department could prevent the company from proceeding with plans to demolish a 1920s telephone exchange which currently stands in the way of the development.

Daiwa is understood to have paid about £100m to acquire the site two years ago from

London & Edinburgh Trust, the property developer.

Mr Nicholas Clegg, vice-chairman of Daiwa Europe, said yesterday: "We have heard of the listing. We are attending to it. But it in no way affects our existing decision to establish our European headquarters in London."

Listing of buildings of architectural or historical importance imposes restrictions on developers seeking to demolish or alter the premises.

The design of Daiwa's headquarters by architect Richard Rogers, which includes the demolition of the telephone

exchange, had been approved previously by the Royal Fine Arts Commission.

The building of more than 300,000 sq ft is planned to accommodate about 1,000 people. Daiwa said yesterday that no timetable had been set for the completion of the development.

The listing of the exchange in Wood Street was requested by English Heritage.

The move has angered the City of London Corporation which had worked closely with Daiwa and Richard Rogers in the preparation of the proposals.

## Policy unit to consider idea of wage bargaining

THE PRIME minister's policy unit is to consider the national co-ordination of wage bargaining in a move which could mark a break with the government's previous hostility towards central pay determination, writes Michael Smith.

BA blamed the UK government yesterday for failing to negotiate a more favourable bilateral air service agreement with Tokyo. "The government failed during last year's UK-Japan bilateral talks to conduct a tough US-style negotiations," BA said, referring to the successful way in which the US recently secured additional slots at Narita for four US carriers.

BA added that the Japanese authorities had imposed an artificially low number of aircraft movements per hour at Narita. "We now have to pay for the government's failure. Our business, our shareholders, and this country will suffer," BA said.

But Mr Rifkind said that both BA and Virgin would be able to offer more seats on the Tokyo-London route this summer than last.

Coming on the heels of his decision to open up Heathrow to more competition, Mr Rifkind's decision on the Tokyo route further underpins his commitment to liberalise air transport and develop a multi-airline industry in the UK.

The invitation comes three months after government ministers rejected an offer by leaders of the Trades Union Congress to attend national talks on pay and productivity to ease Britain's full entry to the European Monetary System.

Mrs Sarah Hogg, the former economic journalist, was appointed to head the policy unit by Mr John Major shortly after his election as leader of the Conservative party in November. Mrs Hogg is seen as more of a pragmatist than Professor Brian Griffiths, her predecessor.

Mr Michael Howard, employment secretary, has rejected the idea of wage co-ordination. The idea has also been strongly criticised by the Confederation of British Industry, the employers' organisation. Both have emphasised the need for local productivity bargaining.

## Major assault on Scottish voters

James Buxton on changing Tory party fortunes north of the border

FOR THE second time in less than two months, Mr John Major, the prime minister, is visiting Scotland. The official line is that he has again come to listen. But he clearly believes it is a priority to try to recover ground lost by the Conservative party in Scotland under Mrs Thatcher.

Scotland is one of the few parts of Britain where the Conservatives could hope to gain seats at the next election, though until recently further losses seemed likely. After the last general election, only 10 of Scotland's 72 MPs were Tory and the party had 24 per cent of the vote. This compared with 22 MPs and 31.4 per cent of the vote in 1979.

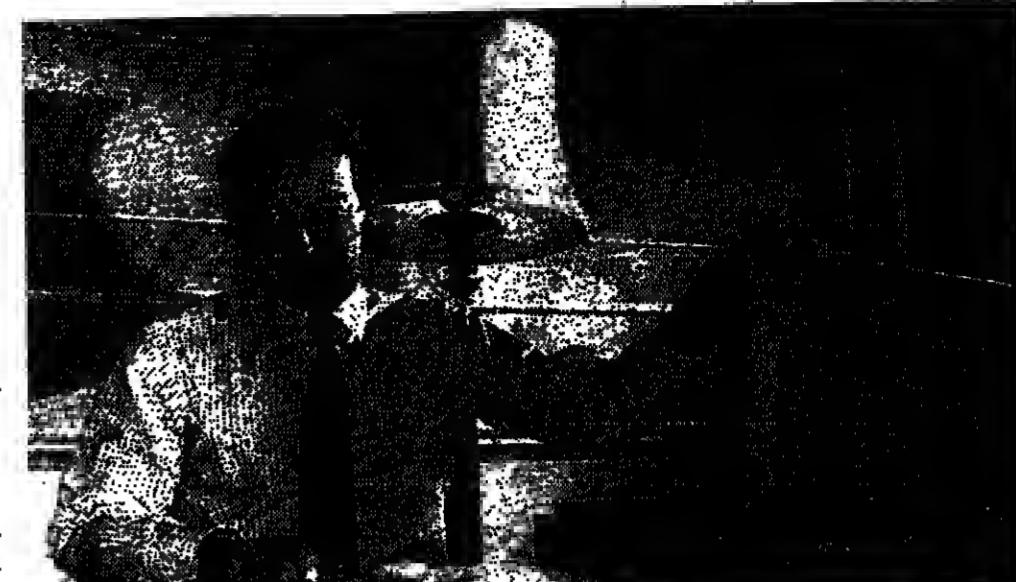
When Mr Major visited Edinburgh in January he said: "If you think I am only interested in holding our ground in Scotland or picking back one or two seats, you are wholly wrong. I want a great deal more than that."

Scots who met him were taken aback by his friendliness and well-preparedness after the combative style of his predecessor. At a meeting with Scottish journalists who are used to being harangued by the previous prime minister, one grizzled reporter asked for Mr Major's autograph.

The departure of Mrs Thatcher produced an immediate jump in the Tories' opinion poll standing in Scotland - from 16 per cent in November to 24 per cent in December. This rose to 30 per cent in January - the highest level since 1983 - but fell back to 23 per cent by the end of February.

Mrs Ian Lang, the Scottish secretary, says the main reason for the party's revived popularity is that Mr Major "has struck a chord with his measured and articulate manner". Another reason is a "growing recognition of the greater inherent strength of the Scottish economy and a feeling that Scotland is not bearing the brunt of the recession."

Mr Lang is very different from Mr Malcolm Rifkind, his predecessor. Mr Rifkind was sparky and argumentative; Mr Lang is calm and restrained. Mr Rifkind was inclined to tell people they were wrong, whereas Mr Lang simply asserts his own point of view. Mr Rifkind was usually fun; Mr



Scottish secretary Ian Lang, above, thinks Major has struck a chord with the electorate

Lang could be described as rather dull.

For five years he toiled away in the Scottish Office as minister of state, attracting little attention outside Scotland. With unflagging patience, he repeatedly argued the merits of the poll tax (which pays for local services) and which was introduced in Scotland. Always well-groomed and untroubled, he became master of the defensive batting stroke.

What most people never see is a man who can make a superb after-dinner speech and mimic a variety of accents to perfection. "I do wish Ian would show the amusing side to his personality more often," is a lament often heard among his supporters.

Mr Lang has thrived in the lighter atmosphere in Scotland which followed the departure of Mrs Thatcher. The former prime minister was unpopular in Scotland that she tainted everything the government did, as well as splitting the Conservatives between moderates and Thatcherites. The latter were led by Mr Michael Forsyth, the Scottish Office minister who was chairman of the Scottish party for a turbulent year until last summer.

"There's a buoyancy in the Tory party associations that has not been seen for some time," says Mr Lang, pointing

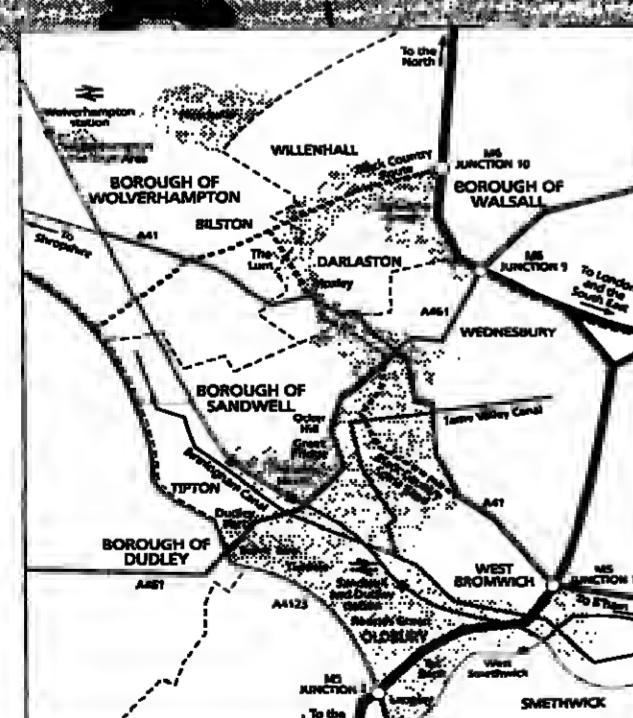
to the creation of new branches in north-east Fife and his own Galloway constituency.

But Mr Lang rejects the idea that the seemingly doomed steel industry should be closed as soon as possible. "I'm not going to be the one to write off the steel industry. It would be quite wrong and premature a major employer."

Arguably, the biggest potential problem is the possible closure of the Rosyth naval base in Fife, with the potential loss of 2,300 jobs. The Ministry of Defence now says this looks probable. The idea of closure came suddenly and to many Scots looks like a typical example of the interests of the south of England being favoured at their expense.

All Mr Lang will say is that closure is one of many options. "I am fully seized of the economic implications of an adverse decision," he adds. The decision by the US to close its submarine base at Holy Loch was another unexpected blow.

Yet there are some encouraging signs for the Scottish Conservatives: the fight by Labour and Liberal Democrats for a Scottish parliament has lost some of its urgency with Mrs Thatcher's departure. An opinion poll this week in the Scottish showed support for the constitutional status quo at 25 per cent - it has rarely exceeded 20 per cent since 1987.



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## FT SURVEYS

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## UK NEWS

## HEALTH SERVICE

**Doctors say reforms will cost £80m**

By Alan Pike, Social Affairs Correspondent

MANAGEMENT salary costs in Britain's state-run National Health Service (NHS) are likely to rise by at least £20m a year as a result of next month's health reforms, the British Medical Association (BMA) said yesterday.

The BMA, the professional body representing Britain's doctors, has campaigned against the reforms to the health service.

It believes that its fears that such reforms would lead to a growth in the size and cost of NHS bureaucracy have proved correct.

Dr Ian Field, BMA secretary, said the association was demanding a government guarantee that "the additional money that is going to flow

from this explosion of bureaucracy is not going to come from the clinical care of patients".

The BMA estimate of an extra £20m in managers' salaries is based on monitoring of recruitment advertisements.

It says that, in the six months between last May and October, health authorities advertised for almost 1,800 new staff to fill administrative posts created specifically in response to the NHS changes.

The BMA survey shows a wide range in the number of new administrative posts created by the reforms.

The total salary bill for these posts was £41m, and the £20m estimate assumes the continuation of the trend for a year.

A check in January showed

that it was continuing, and that the first 57 hospitals and other facilities which are due to become self-governing trusts next month had already begun recruiting drives as well.

Administrative costs in the NHS - estimated at around 6 per cent of total expenditure - are lower than in most other health care systems.

Dr Field said the US system's administrative costs were triple those of the NHS and there was a danger that the reforms would "push the UK in that direction".

He said the estimated £90m increase in managerial salaries compared with £14m promised by ministers to reduce junior doctors' working hours, and £35m which the government

provided in January to cut hospital waiting lists.

Next month's reforms will separate the funding of health care from its provision. The BMA says that the funding split will lead to many jobs having to be duplicated in health authorities purchasing services and hospitals providing them.

Its £80m estimate covers only specific managerial posts, and takes no account of extra staff recruited to support the new managers. Dr Field said he did not believe higher managerial costs could be financed through further NHS efficiency improvements.

"They have already squeezed that particular lemon fairly dry," he said.

**Chemical pollution to be monitored**

THE UK chemical industry has agreed for the first time to a systematic programme of measuring companies' environmental performance and to publishing the results, writes Clive Cookson.

The environmental monitoring system will be an extension of the "Responsible Care" programme begun two years ago by the Chemical Industries Association. All but three of the 215 CIA member companies - representing the vast majority of UK chemical manufacturers - have accepted the programme. The performance indicators will include:

- An "environmental index" comprising the five most important pollution parameters for each chemical plant;
- Output of hazardous substances defined by the government as special wastes;
- Output of pollutants that are especially harmful to the natural environment;
- Incidents while transporting chemicals;
- Energy consumed per tonne of product;
- Number of complaints from the public.

The environmental index is based on a method pioneered by Rhône-Poulenc in France and used in its UK subsidiary since 1990.

**Regulator tries to defuse UK fears on environmental costs**

By Richard Evans

LORD CRICKHOWELL, chairman of Britain's National Rivers Authority (NRA), the water industry's environmental regulator, yesterday sought to defuse growing tensions over the potential cost to UK industry of environmental improvements demanded by the European Community and the NRA.

The issue of ever-rising charges on top of those needed to fund the industry's £28bn capital programme over the next decade has led to friction between the recently privatised companies and the industry's two regulators, the NRA and the Office of Water Services (Ofwat).

Both Lord Crickhowell and Mr Ian Byatt, director general of Ofwat, made it clear at yesterday's FT conference in London on the European water industry that they were anxious to avoid confrontation and to make sure that costs to consumers did not get out of hand.

Lord Crickhowell, who has fought aggressively for higher environmental standards from the industry, said there had been "a remarkable improvement in operational efficiency" as a result of some court cases and many threats to prosecute pollution infringements.

**FT**  
CONFERENCE  
EUROPEAN WATER INDUSTRY

He said representatives of the industry frequently gave the impression that the only way to improve standards was by vast capital programmes, but he had found improvements had already taken place while most of the capital programmes were still in the embryo stage.

In cases where there had been improvement, the water companies faced with the enforcement of prosecution had immediately digested management and put additional resources into the operational side of their businesses.

He said there were also encouraging signs that the industry was seeking to anticipate environmental improvements that would be required

in the future, and was using the latest technology to achieve standards well in advance of those demanded by regulators.

Mr Michael Swallow, director of the Water Companies Association, which represents the 25 former statutory water companies that have always been in the private sector, welcomed the NRA's approach, but argued that diffuse pollution of water sources was just as serious as one-off pollution incidents.

He urged the NRA to give top priority to the pollution caused by the application of fertilisers and pesticides, which created problems that could be very expensive to solve.

Mr Byatt concentrated on alternative charging systems for the industry, which will follow the phasing out of the rating system on which present charges are based.

New methods will have to be in place by the end of the decade.

He appeared to favour metering, particularly in areas of water shortage, like the South East, but stressed it would be up to individual companies to choose the most suitable method.

**BRITAIN IN BRIEF****Policy group for food sector**

Leading figures from many of the biggest food manufacturing and retailing companies have formed a group to co-ordinate policy on the ethical and environmental issues which face the sector.

The Industry Policy Issues Council will tackle concerns such as healthy eating, food safety, animal welfare, European Commission legislation, the environment, and Third World development. It will act as a focus for research and debate and try to instigate concerted action across the industry.

Mr John Beaumont, chief executive of the Institute of Grocery Distribution, which is to co-ordinate the council, said many companies had attempted to tackle such concerns individually, but the institute believed it was necessary to act collectively to formulate a strategy within which companies could operate.

**Directors oppose Scots assembly**

Company directors in Scotland believe that a Scottish parliament or assembly, which Labour proposes to introduce if it wins the next general election, would cause uncertainty, hinder the creation of wealth, make it more difficult to retain talent in Scotland and make decision-making slower.

The Institute of Directors carried out detailed consultation with its 1,600 members in Scotland on the blueprint for a Scottish parliament drawn up by the Scottish constitutional convention, which consists largely of Labour and Liberal Democrat politicians.

**Drop in new house starts**

The number of new homes being built fell by more than 13 per cent in January to 12,300, according to figures published by the Environment Department. Housing starts in February are likely to have been further restricted by bad weather which stopped work on many sites in central and eastern Britain.

Builders are waiting to see

whether recent falls in interest rates and the ending of the Gulf War will prompt recovery in the UK housing market.

which in the south-east has been in recession since August 1988.

restructuring of the market sought by market leaders is proceeding apace.

At a time when the market's capital base has increased to a record £11.35bn, compared with £11.07bn in 1990, the average size of syndicates is increasing.

**Parliamentary speaker retires**

Mr Bernard Weatherill, the Speaker of the House of Commons, announced that he would not be standing for parliament at the next election.

The identity of the new Speaker - who is responsible for order in the Commons chamber, running debates and who has a casting vote in the event of a tied motion - now

Mr Michael Mansfield QC for five of the six alleged IRA bombers who are appealing against their sentences after 16 years in jail, said scientific analysis of interview notes showed they had been altered by police officers. He said two sets of interview notes relating to Mr Richard McIlveen, which it was claimed were contemporaneous, were not.

This meant that the four officers involved had colluded to suggest the notes were contemporaneous and had lied in court.

The hearing continues.

**Employers urge pay freeze**

The Confederation of British Industry, the employers' organisation, is advising its members to call a pay freeze, or put back pay settlement dates, to curb costs in the recession. The advice is being given to companies in a spring briefing.

The CBI briefing tries to persuade companies that the spread of settlements is widening and more employers are now breaking the link between pay settlements and the rise in the retail price index. The advice follows attempts by a number of companies to introduce pay freezes or pauses.

**Offshore safety**

The government has announced that responsibility for offshore safety on oil and gas platforms will probably pass to a new regulatory body by the end of April.

The decision follows recommendations published last year in a highly critical report into the Piper Alpha oil platform disaster in 1988.

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Compaq a worldwide leader in personal computing. And the second largest business PC supplier in Europe in just six years.

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to pack more and more performance into smaller, lighter PCs.

And you may eventually get where we are today. But who can say how far we'll have gone by then?

**COMPAQ**

July 1990

## FT LAW REPORTS

## Ship is insured on damage date

**THE KIEL**  
Queen's Bench Division  
(Commercial Court);  
Mr Justice Hirst;  
February 28 1991

**EXTENSION** of cover on a marine insurance policy "until" a specific date, is inclusive of that date.

Mr Justice Hirst is held on a preliminary issue as to the construction of an endorsement to a marine insurance policy, in actions by Helmut Hirsch gmbH and Strabag Bau AG, plaintiffs, overruled by the Kiel, against the defendant representative underwriter Mr Herbert David Edmunds and against defendant brokers Paek Puckle (International) Ltd.

HIS LORDSHIP said that the Kiel was insured under marine insurance policy. She sustained serious damage in a collision on July 16 1982.

The shipowners and brokers asserted that the policy was in effect on that date. The underwriters contend it expired the previous day July 15.

The claim against the brokers was for negligence in failing to secure effective cover, and only after or if the shipowners' case against the underwriters failed.

The policy originally insured the vessel "at" from June 16 1980 to June 1981 both days inclusive".

Renewal "at" the following year was "12 months at June 16 1981".

On May 1 1981 the policy was endorsed "underwriters agree to extend the insurance for a period of one month, until July 16 1982".

On May 20 the brokers informed the shipowners "underwriters have agreed to extend the insurance for a period of one month, until July 16 1982". On the preliminary issues question was as to the construction of "until July 16 1982" in those two documents.

Mr Howard for the shipowners and Miss Ottie Goulder for the brokers submitted that in the present context, "until July 16 1982" was incisive. They said the purpose of specifying that date was to identify the precise date when cover expired, so that the shipowners would know when they stood.

They relied on *Isaacs Royal Insurance Co (1870) LR Exch 296*, in that case the policy covered loss by fire "from the 14th day of February 188 until the 14th day of August 1888".

Lord Justice CB said the question was whether the policy covered a fire which occurred in August 14. He said that what had to be determined was whether February 14 is excluded, but whether August 14 was included.

In *Scottish Metropolitan Assurance v Stewart (1921) 1 L & R 55* a policy describes the currency of the risk as "from September 20 to noon the following February". Mr Justice Rowlett said: "When you say from one day until another day, say nothing more, you mean the days which prima facie you include".

Mr Schaff for the underwriters submitted that the critical factor in construing the words was to be found in the actual matrix in which they were set, namely the wording of the original policy and its renewal.

He submitted rightly that the original policy clearly expired on June 15 1981.

Then submitted, more controversially that the 1981 renewal expired on June 15 the following year, having regard to its being a renewal "at" June 16, and to an alleged presumption of uninterrupted cover.

He submitted rightly that the governing words were "for a period of one month" which connoted expiry date of July 15, i.e. 30 calendar days from June 15.

Therefore, said Mr Schaff, if the period of one month was the governing factor, the ship-

owners' submission was unacceptable, since it would amount to an extension of one month and a day. For the cover to be precisely a month, either the last day (July 15) or the first day (June 15) had to be excluded.

He said the latter was commercially absurd seeing that neither party would have contemplated a break in cover for that 24-hour period.

In support of his argument Mr Schaff relied on the current edition of *MacGillivray and Parkinson on Insurance Law* paragraph 885, which stated that wherever the period of risk could be computed in relation to extension or renewal of cover, "the court will presume an intention on the part of the parties to provide for an uninterrupted cover, and will construe the policy accordingly".

The main authority for that proposition was *Cornfoot (1904) 1 K.B. 40* where the insurance was "for 30 days in port after arrival". It was held that "30 days" meant 30 consecutive periods of 24 hours starting from moment of arrival at port, so that loss on the 31st day was outside the scope of the policy.

Lord Justice Mathew said: "It clearly appears from the words submitted that the interval between the arrival of the ship and the commencement of the 30 days during which the ship should be uninsured".

The key words in the endorsement were "until July 16". The natural and ordinary meaning of those words in the present context was that they included July 16. That was particularly strongly supported by *Isaacs*. It was doubtful whether there was any need in the present case, any more than there was in *Isaacs*, to decide whether June 16 was included or excluded.

However, even assuming Mr Schaff was right that it was a relevant consideration, his argument would have been unacceptable. In the first place, it could not be accepted that in the renewal the words "12 months at June 16 1981" clearly connoted expiry of the

original policy.

The additional premium co-

stituted nothing more than an administrative document passing between the brokers and the underwriters in order to record a revised premium calculation. The subsidiary argument was rejected.

For the shipowners: Mr Mark Howard (Sinclair Roche & Templey). For the brokers: Miss Catherine Ottie-Goulder (Shaw & Croft). For the underwriter: Mr Alastair Schaff (Ince & Co).

Rachel Davies  
Barrister

## CONTRACTS &amp; TENDERS

## NOTICE OF APPLICATION

LINTER TEXTILES CORPORATION LTD.  
(RECEIVERS AND MANAGERS APPOINTED)

A.C.N. 003 073 81

and certain of its subsidiary companies

as set out in the schedule hereto

APPLICATION will be made by Linter Textiles Corporation Ltd, receivers and managers appointed and certain of its subsidiary companies as set out in the schedule hereto

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## MANAGEMENT

Straitened times throw up opportunities for unorthodox corporate buyers, David Owen reports  
**Shopping around in the bargain basement**

"Roll up! Roll up! Assets, however assets. All shapes and sizes. Never to be repeated prices. Roll up! Roll up!"

**S**uch might be the patter were the City's busiest administrators and receivers to adopt the barrow boy's approach to maximising creditors' returns from insolvent businesses. Of course, they mostly prefer to stick to more orthodox channels like the Businesses for sale columns of newspapers like this one. But this cannot disguise the fact that there are some startling bargains around at present for those in a position to buy.

Last year, Casket - the textiles and furnishings group - picked up the vulnerable British Eagle Cycles (Coventry Eagle handbags and all) for £1.5m, the receiver for a mere £182,000. This was less than half the amount paid in February for a Gérôme painting of a harem scene that used to adorn the corporate headquarters of Poly Peck, the collapsed fruit-electronics group.

The receiver is not every buyer's choice of vendor, however. This is because receivers are generally dealing with problem companies which many purchasers are reluctant to consider buying. Those who are interested are frequently former competitors or management of the business on offer, keen to pick up familiar assets without their millstone of potential debt.

But in the current climate, there are plenty of other potential bargains. For the few in a position to cash in recession has the virtue of turning much of the corporate landscape into a buyers' market.

A very recent illustration of this is last week's hostile bid by Coats Vinylls, the textile group for Total, the sewing thread and clothing company. The bid is pitched at £164m, less than half the £385m Coats offered in an ultimately unsuccessful agreed bid for the same company in 1989.

Alternative sources of cheap assets might include:

- Quoted companies which are financially stretched. The

trick here is to locate a company which has a balance sheet and cashflow that have deteriorated sufficiently to force it to spin off a division in the US and the UK have suggested rather the contrary. It is simply a function of there being fewer companies with the capacity to finance substantial takeover bids.

Perhaps the most clearcut recent example of such a transaction was the £160m sale by the industrial materials group Cookson of its 50 per cent stake in Tioxide, the pigments manufacturer, to ICL.

Other examples arguably include Davy Corporation's £51m disposal of its German process operations to Metallgesellschaft and BET's sale to Thorn EMI of its 28 per cent interest in Thames Television. Buyers are typically attracted



**MANAGING IN RECESSION**

by the manner in which control of Mount Charlotte Investments, Britain's second-largest hotel group, fell into the lap of New Zealand's Briscoe Investments (BIL) in October illustrating just how cheaply assets can change hands via the hostile takeover route. BIL's 75p a share offer, made after it bought a block of Mount Charlotte shares to take its holding to 38 per cent, represented a 40 per cent discount to net asset value, according to the hotel group's calculations.

So many UK companies geared up as an earnings-efficient means of taking part in the unprecedented 1987-89 takeover boom that those with capacity to buy today are rather few and far between. Three which do have that capacity are identified below, however, along with an indication of what sort of assets they might be shopping for.

• **Hanson**. Hanson is seen as perhaps the best-placed of the big conglomerates to make a really good offer to cash in on their chips while they still can. In their nature, these will tend to be small, to medium-sized deals with the target business often having been pursued in a low-key manner by the buyer for some time.

• **The stock market**. Value for money can also be found in publicly-traded corp-

orations in the current economic environment. This is certainly not because of any automatic tendency for shares to become cheaper in a recession, as price movements in the US and the UK have suggested rather the contrary. It is simply a function of there being fewer companies with the capacity to finance substantial takeover bids.

With the junk bond market moribund and other financing options increasingly constrained, those with cash and/or a cast-iron borrowing capacity are in the driving seat where takeovers are concerned. Should such a group embark on a bid, it would be much less likely to trigger other competitive offers than it would have done a year or two ago.

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The manner in which control

Where Rudd believes that recession can itself create opportunities for Williams is in helping it to mop up smaller rivals in the sectors in which it operates. The conglomerate's strategy is to make its businesses the lowest-cost producers in their field, before buying up its smaller competitors, closing their facilities and folding their output into its own.

Says Rudd: "We have a West Midlands operation doing 60 per cent capacity but still making money. We are number one in the market; we are negotiating with number four who is virtually bust. That's where opportunities come in recession last year if he didn't have to sell to us, if he didn't have to be bought by us, with nothing."

• **Excalibur Group**. Excalibur, a small jewellery manufacturer, music merchandiser and engineer, was so keen to be able to take advantage of the buyer's market in assets that in November it raised £8.5m through a rights issue to fund acquisitions.

"The issue restored the board's ability to continue its acquisition strategy," says Richard Griffiths, group managing director. "We had pursued this by gearing up but our options were being closed off... The ratings of smaller companies at a discount to the stock market in general, which means that opportunities to make acquisitions by issuing paper have all disappeared."

According to Griffiths, the group has already spent some of the rights issue proceeds on three companies - essentially discounted assets where there is no downside for Excalibur," he says. The company is sticking to its knitting in the sense of eying targets only in sectors where it already operates.

He believes that buyers do need to be more careful in sizing up their targets in a recession than when the economy is buoyant, not least because "book values are likely to be overstated. If you want to sell a machine-tool in this market you might as well dismantle it and sell it in pieces because the second-hand market (for machine tools) has gone through the floor," he says.

"It is difficult to see where predators will find candidates," says Paul Walton, an analyst with James Capel. "In the case of Hanson, I am sure they will

point to last year's deals: the £253m purchase of Peabody, the US coal business, and the asset swap with Sir James Goldsmith in which it exchanged 49 per cent of Newmont Mining Corporation, North America's largest gold producer, for 99.5 per cent of Cavenham Forest Industries, the sixth-largest owner of US timberlands.

What wheeler-dealers cannot count on is being able to sell on unwanted assets held by their takeover targets. This does not worry Hanson. "We always assume that you may not be able to sell anything after the event," Taylor says.

• **Williams Holdings**. Williams, another industrial conglomerate, is one of the few companies to pull off a big deal this year: the £25m all-share acquisition of Yale and Valor, the locks and domestic appliance group. What gave Williams a window of opportunity, according to Nigel Reid, the chairman, was the relationship between our shareholders and the Yale and Valor management did not signify to the market that their results were going to be as bad as they were," he says. "Their share price then collapsed because of a collapse in confidence in the management."

Prior articles in this series appeared on November 21, 30, December 4, 14, 16, 31, January 11, 14 and 23.

## Confused? – they certainly are

In Hamilton Fazey on common delusions

Many British manufacturers are running their factories in ignorance and confusion because they are not using their accounting systems properly.

Some of them measure the wrong things to gauge efficiency. Others try to assess performance through conflict in criteria, while many look to new accountancy techniques as panacea – but then try to impose them on industry without explanation.

This is the view put forward by Ian Sweeting of the School of Management at the University of Manchester Institute of Science and Technology (Umist) and Roy Davies of the accountants Price Waterhouse, following a detailed survey of how managers in 700 manufacturing companies account for costs.

According to Sweeting: "The main problem is that people in charge of functions such as manufacturing, finance and marketing don't really talk to each other about what they want to do. They can and want to do things together. They certainly don't talk about objective and how they can work towards the same aim."

Companies in the survey had levels of turnover ranging up to more than £1bn a year. Nearly 8 per cent had more than 250 employees. An example of what Sweeting and Davies mean comes from looking at how companies try to measure the cost of materials used in production. In fact in theory use self-contained systems within individual departments which do not necessarily relate to what other departments are doing.

Such lack of integration could lead to there being more stock of raw materials appearing in the bins than in the store because the shop-floor has used up stock that the accounts department has not yet heard about. But then a plant accountant, to avoid having to adjust the books at year-end, might provide for any potential shortfall by overestimating stock usage. This may make the purchasing manager think that stocks are low, when they are, forcing him to buy more before they are needed in order to cover himself.

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Für die Geschäftsführung der BANQUE INDOSUEZ-Gruppe Deutschland Frankfurt/Main, suchen wir schnellst möglich eine erfahrene

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Revised 15/3

**M**oving a computer operation is not as simple as moving house. The big objects - hardware are more cumbersome than the most software - as delicate as antique porcelain. If not handled properly, the advantages of moving - cheaper accommodation or centralised operations - will quickly disappear.

The National Computing Centre in Manchester says the greatest risk of moving a computer system is losing access to information, or even destroying the material entirely. For many businesses this possibility could result in financial disaster.

Some companies cannot afford to lose access to their data for even short amounts of time. "Very few companies would countenance a complete shutdown. They aim to maintain the business," says Simon Perkins, senior consultant for office systems at the NCC.

An adequate back-up system is the first requirement for any company considering a move. Back-up not only ensures continuity during a move but may be needed in the event of catastrophe, such as a power failure at the new building which destroys important software programs.

Companies considering a move have two main options. They can stop computer operations over a weekend in the old building and re-start on Monday in the new one. In this case the wiring and connections for the systems must already be in place before the computers are installed.

Alternatively, it is possible to maintain operations continually, as Britain's Independent Television News did last December when it moved to purpose-built studios in London's Grays Inn Road. The move enabled ITN to introduce automated electronic broadcasting technology.

**L**ynton McLain looks at the benefits of relocating computer systems and how to avoid losing access to data in the process

## Plans which contain all the right moves

which could not be fitted in the company's old, cramped studios.

Michael Morris, personnel director of ITN, says the strategy "was based on the army notion of 'tactical bound operations', where one army division is entrenched before an attempt is made to move a second division".

Channel 4 News, part of the old group and a co-habitant of the old building, moved one week before ITN.

"We hired a Dec Vax mainframe computer for temporary installation in the new building to equip the Channel 4 newsroom," Morris said. "Then we set up a high capacity data link between the old and new buildings, so the in-going and out-going computer systems could operate in parallel for the duration of the move."

With this installed, one computer

was shut down and moved to the new studio while the remaining mainframe continued to operate in the old building. More than 100 desk-top computers were also moved after data had been duplicated.

The move was so complicated and the deadlines so tight, determined by the erection of the building, that all computer installers invited to tender as prime contractor refused to do so.

"Ideally we wanted a turn-key project, where a single project manager would be in control of everything. But with no single contractor to do the installations, ITN had to become its own project manager," Morris said.

Cost savings is another reason for moving a computer system. London's International Stock Exchange is examining the feasibility and poten-

tial savings of moving its computer operations out of the City. The introduction of the Taurus electronic stock settlement system by the exchange next year and the accompanying "dematerialisation" - elimination of paper settlements - makes a move from the City possible.

Another company that expects to make substantial savings by relocating its computer operations is BT Mobile, a division of British Telecom.

The company moved its computer systems from London to a new hub for computer operations in Leeds last weekend. It expects to benefit from savings of between 20 per cent and 25 per cent in computer running costs.

Peter Rabor, general manager of paging at BT Mobile, said his business was "information intensive, based on

16 to 18 months". Each move costs about £1,000.

"The Cad system operates like an electronic drawing board. You can zoom around the floorplans and move furniture on the screen," says Cree. Architectural plans are put into the system by making digital records of drawings.

Computer-aided design speeds up planning, as demonstrated when the

bank studied a move to Stockley Park, near Heathrow airport. "We surveyed the space one morning and produced three different proposals for potential use the following lunchtime, compared with the two weeks a consultant would take," Cree says.

The latest move involved a department of 250 staff. It reduced space requirements by 13.5 per cent and saved £340,000.

450,000 radio pager customers, so we did not want to upset the customers during a move.

The need to avoid disruption led to the company's first audit of computer use. "Immediately we decided to move, we looked at our computer system and the building," Rabor says. The company analysed the 400 computer terminals and the data they were processing.

"We audited the use of the computers, including which staff were using them and what they were using them for. We made sure these people would still have these facilities, but no more and no less than they needed," he says. BT Mobile is so impressed by its "computer audit" that it intends to repeat it once a year.

The savings identified by the audit included the elimination of individual files, which had been created locally by members of staff for their work. These often duplicated files held centrally on the system.

The audit found that the company had been holding identical data on two separate computer systems. The database for customer information, for example, included the number, type and age of radio pagers. This information was held on BT Mobile's IBM system. The company's inventory data held similar information on a Hewlett-Packard computer. The move to Leeds gave the company the opportunity to eliminate duplication.

Really, no company should move a computer-based operation without considering the costs and benefits of a move. London stockbrokers SGST Securities, for example, wanted to move all three of its City branches to the new Broadgate development in London. PA Consulting studied the feasibility of the move and concluded that it made no financial sense. In the end only the merchant banking and trading arms were moved.



Michael Morris: ITN had to become its own project manager

### Phone with a bilingual tone

BELL CANADA has introduced a bilingual computerised system that "recognises" speech and replaces human operators for reverse charge and third-party long-distance calls, writes Robert Gibbons.

Customers will speak to the long-distance billing computer, which will "understand" variants of yes and no in English and French. If the system does not "recognise" a request an operator intervenes.

The company expects to make significant cost savings with the initial commercial system, which attaches to telephone exchanges and works with touchtone phones.

It automates reverse charge, calling card and billed-to-third party calls but such computers will gradually provide subscribers with access to many other services on demand, including teleconferencing.

Bell, through its associates Bell Northern Research in Ottawa and Montreal, has been working on speech recognition technology for more than a decade. A field test was carried out successfully in Michigan 18 months ago.

### Open wide for interferon

PROTEIN-based drugs such as insulin and interferon have to be injected - if they are swallowed they are digested in the stomach in the same way as other proteins. Now a UK company has developed a drug delivery system which could mean that these treatments - interferon - is taken orally.

In tests with the Swiss pharmaceutical company Roche, at the Macromolecular Clinical Research Centre in South Korea, Cortec, of Ileworth, demonstrated that the specially treated interferon could pass through the gut wall into the bloodstream without being digested.

To achieve this the company wrapped the interferon in a lipid (fat) envelope. As fat passes relatively unchanged through the stomach the drug was protected so that it could carry out its medicinal function. After the drug was administered orally, the healthy volunteers suffered mild flu-like symptoms - one of the side-effects of interferon.

**L**anding on the computer dock

DOCKING-SAYS smack more of science fiction films than of personal computers, but Triumph-Adler, of Nuremberg, has developed a range of laptop and notebook computers which can plug into a docking station on the desk in order to connect them into the company's computer network.

Sold in Europe by Triumph-Adler, as the Wallstation, and by Olivetti Office, there are three notebook and two laptop machines in the range. They all plug into a standard docking port - future machines will be able to use the same docking station. Because the portable machine is slid into the docking station, to convert it from a portable to a desktop machine, the keyboard remains at desk height.

### Luggage on a long leash

A COMPUTER system for ensuring airline passengers and their luggage always board the same aeroplane



### WORTH WATCHING

by Della Bradshaw

has been developed by the British Technology Group and Brails, (baggage reconciliation and location system) a company funded by BTG and Synchro Information Technology, writes Lynton McLain.

This system can isolate the baggage of passengers who fail to board a flight, in case the unaccompanied bag contains a bomb. It can also help to eliminate mis-routed luggage.

Baggage checked in by a passenger is given a unique number in barcode form and numbers. This is recorded in the Brails computer and linked by a seat number to the passenger. From that moment each piece of baggage and its owner can be identified as they move towards the aircraft.

The computer checks the baggage and passengers on each flight and produces a screen display or printed report showing that for every bag loaded there is a matching passenger. The system enables baggage to be located quickly where a passenger transfers from one flight to another.

### Mainframe wins the speed race

JAPANESE computer maker NEC has begun sales of its Acos System 3900, which it claims is the world's fastest mainframe computer. The eight models in the 3900 family will also be sold by Toshiba Information Systems and, under the Bull name, in France and the US.

The machines, launched last July, have between one and eight processors. The top of the range model - the Acos System 3800/80 - is more than four times as fast as NEC's most powerful existing mainframe.

The cost of renting the machines in Japan ranges from Y83m (£245,000) to Y384m.

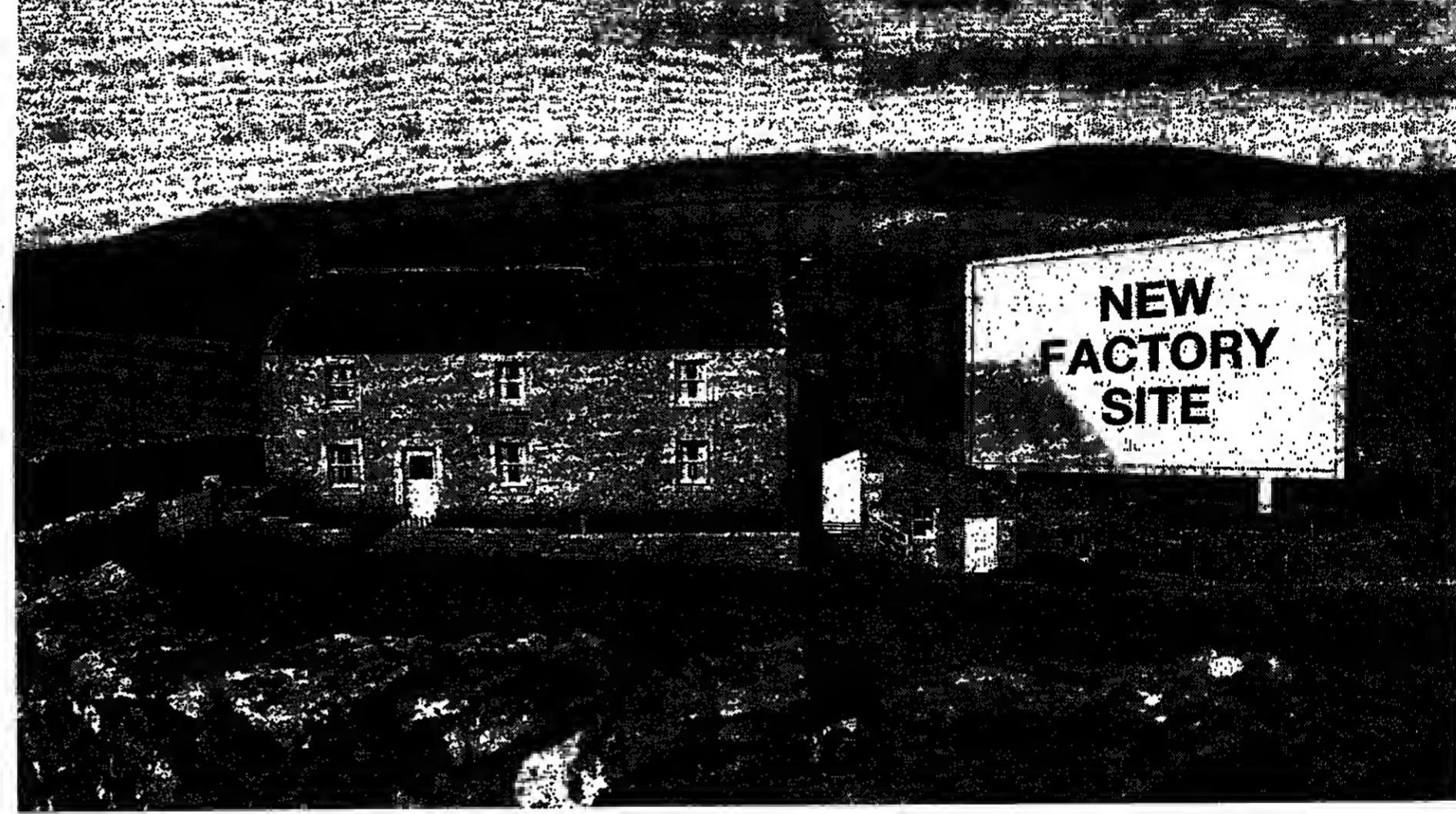
### Oar shall we go rowing?

TO SPEED up world-class oarsmen and women, as well as those who can only manage to skid across the local boating pond, researchers in the UK have redesigned the traditional rowing oar.

Developed by Reredox, of Redditch, in conjunction with Bristol University, the new rowing aid will be made from carbon and glass fibre with added Kevlar, the DuPont material. The researchers have come up with a design in which the blade is set at an angle to the loom (handle) - in a traditional oar or skull the two are in line. Nor is the new blade symmetrical in profile, but designed to give less resistance when it enters the water and less drag as it leaves.

Contact: Bell Canada: Canada, 416 229 2011; Cortec: UK, 081 563 7071; Triumph-Adler: Germany, 911 322; Brails: UK, 0442 828561; NEC: Japan, 03 454 1111; Reredox: UK, 0527 665500.

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## THE PROPERTY MARKET

# Germany still tops the hit lists of investors

By Vanessa Houlder

CAN the German real estate industry buck a worldwide downward trend? While property markets generally have been brought to their knees, Germany's prospects "interest in German real estate from both domestic and international sources has never been stronger," says Mr Chris Bull-Diamond of Weatherall Green & Smith, a UK firm of chartered surveyors.

Nonetheless, the market's resilience will be put to the test this year. Tax rises, relatively high interest rates and the mounting costs of reunification are instilling a note of caution. Rents could eventually come under strain in some areas as buildings now under construction reach the market.

Economic growth, low interest rates and a shortage of supply have fuelled vigorous rent increases. Frankfurt's have more than doubled since 1985 while west Berlin's have risen even more since 1988.

The investment market has also thrived. Property invest-

ment funds run by German banks have been aggressive buyers, building up some DM 15bn (£5.2bn) of assets, although high interest rates have slowed the flow of money into funds.

Foreign money has poured into German property, particularly after reunification in 1990. "Germany is number one on nearly every international investor's hit list," says Mr Bull-Diamond of Weatherall Green & Smith, a UK firm of chartered surveyors.

Nonetheless, the market's resilience will be put to the test this year. Tax rises, relatively high interest rates and the mounting costs of reunification are instilling a note of caution. Rents could eventually come under strain in some areas as buildings now under construction reach the market.

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ment funds run by German banks have been aggressive buyers, building up some DM 15bn (£5.2bn) of assets, although high interest rates have slowed the flow of money into funds.

There is little tradition of speculative development. Companies tend to build their own headquarters, encouraged by low borrowing costs and the absence of a strong institutional appetite for property.

Banks have traditionally taken a more conservative view than their foreign counterparts, rarely lending more than two-thirds of the value of an investment property.

Another constraint on overbuilding comes from tough planning rules. Zoning laws prohibit most out-of-town shopping centres, hypermarkets and retail warehouses.

Vacancy rates in town centres are likely to remain tight, although expansion of the peripheries could cause difficulties over the next few years.

German valuation techniques, which depend on replacement cost and depreciation, are normally less demanding for good property than in the UK, where allowances are made for reversionary income, or expected rent increases.

The fact that there are relatively few big German investors and developers has meant that there have been good opportunities in the German

cities for foreign companies, particularly those prepared to invest in larger properties or to carry out direct development," says Zadelhoff Deutschland, a property adviser.

Entering the German property industry is complicated by the diverse nature of its markets. Germany's division after the Second World War prevented any city dominating the country.

Frankfurt, Germany's chief financial centre, has been one of the most popular markets for foreign and domestic investors. Over the past few years, there have been several large deals, culminating in a flurry of activity late last year.

A shortage of supply and strong demand from the banking and financial sectors have resulted in sharp rent rises. To judge by the forest of cranes in Frankfurt, the supply problem is being addressed, although mainly for owner-occupiers.

Mr Robert Orr of Jones Lang Wootton predicts a two-tier market, as companies move into new offices and second-hand space comes on the market. "The Frankfurt market will become less landlord-friendly," says Orr. He thinks it unlikely that rents will drop.

Much of the property industry's attention is being focused on Berlin. Even in the west of the city, little money had been

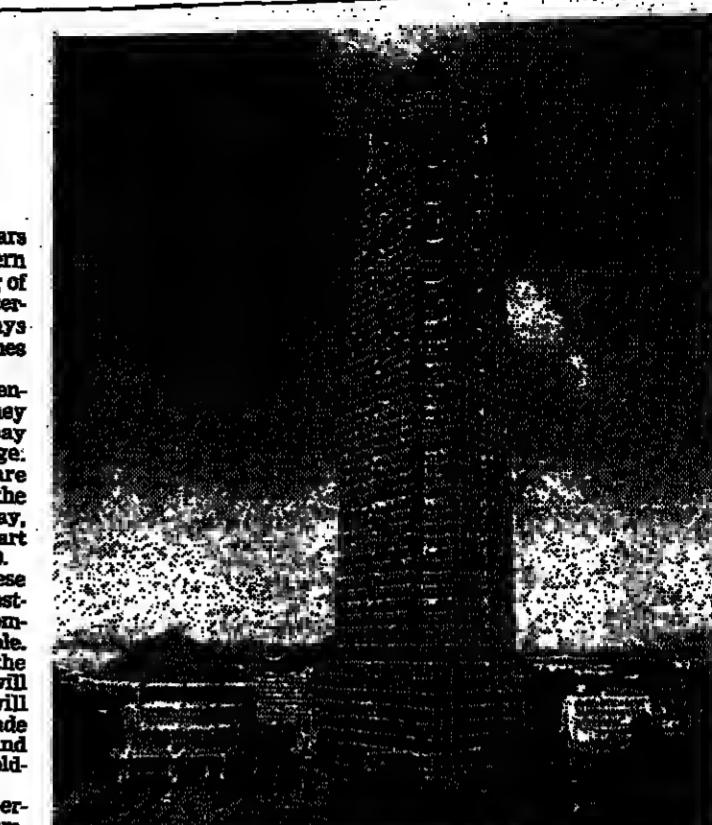
invested in the past 15 years and few offices meet modern standards. "At the beginning of 1990, Berlin was not an international office market," says Mr Robert Rothemburg of Jones Lang Wootton.

Space is so short that tenants have to take what they can get. They will also pay heavily for the privilege: monthly rents per square metre rose from DM 25 at the end of 1989 to DM 70 today, with rents in the eastern part of the city as high as DM 80.

It is unclear whether these rents - and the fevered investment market that has accompanied them - are sustainable. As money is ploughed into the city, the supply pressures will start to ease. How far will depend on the advances made on the legal infrastructure and planning questions still holding back development.

Those who fight shy of Berlin may be attracted to Hamburg. It is high on investors' shopping lists as a port city catering for the trade of what was once East Germany.

In Munich, the next largest city, investment prices may have peaked, according to Weatherall Green & Smith. Scarcity of property has led developments, owner-occupiers and investors to compete for sites, where purchasers have increasingly paid too little regard to infra-



Frankfurt Messeturm has attracted Japanese investment

structure and location, says Zadelhoff Deutschland.

Düsseldorf has recently been favoured by French and Swedish investors, although the copious amounts of decentralised office accommodation expected on the market in the next two or three years could dampen rental growth.

To many overseas investors, scarred by the uncertainties in London, Tokyo and New York, even the pessimistic arguments about German property may have all but had its best days but it is still more robust than most of its rivals.

RENTAL GROWTH (%)			
Retail	Office	Industrial	All Properties
Year to Jan 91	4.3	2.3	6.7
Quarter to Jan 91	0.6	-1.0	1.1
Month of Jan 91	0.3	-0.9	0.4
			-0.1

Source: Investment Property Database

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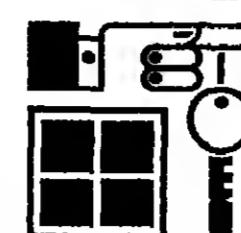
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## FINANCIAL TIMES SURVEY

## INTERNATIONAL PROPERTY

Friday March 8 1991



It has been a  
worrying start to the  
decade. With the  
exception of pockets  
of the Continent,

international property markets  
have been hit by a squeeze on  
credit, excess supply and recession  
in certain parts of the world.

**Vanessa Houlder investigates**

## Market faces uncertainty

NEW YORK, London, Tokyo, Paris... the gloom is being knocked off the property industry all around the world. The recession that has rolled around the US and the UK is threatening cities in Asia Pacific and parts of Europe.

It has been a disconcerting start to the 1990s, which is widely expected to be a decade of global investment. Capital has moved increasingly fluidly across borders seeking high returns and strength from diversification in markets that ebb and flow in different cycles.

These goals are looking strained in the face of synchronised downturns around the world. With the exception of pockets of the Continent, property markets have been overwhelmed by large, international trends which have dampened out more local patterns.

Pressure was building up in some markets even before the Gulf crisis and the slowdown in the world's economy took its

toll. In several cases, this was underpinned by the liquidity in the banking system and the ease with which it flowed around the increasingly open, international markets. The availability of funds coincided with a rise in demand for modern office buildings thanks to new technology and economic expansion. This encouraged an escalation in prices and a surge in new development, often leading to oversupply.

At the same time, the erosion of exchange controls sent a wave of investment funds across the world. These have targeted the same cities as the banks, bidding up property prices and encouraging more development.

The downturn has seen a partial unravelling of these themes. The end of the credit spree has blown the speculative froth off the top of the investment market at the same time as it slowed down the economy and fuelled vacancy rates.

At the same time, a blip in international investment has exacerbated the market's slump in the US and UK. Highly geared entrepreneurial investors have been hit by losses and rising costs of funds. Some prominent institutional investors are also taking a more cautious approach as a result of preoccupations at home and disillusionment with the experience of investing overseas.

So far, it is the US that has been worst affected by the credit bubble. Between 1984 and 1988, the banks, having lost their best corporate customers to the capital markets, channelled 60 per cent of the growth in bank loans into real estate. In addition the deregulated Savings and Loans institutions invested in property with reckless zeal.

This resulted in a bonanza of new building, which greatly exceeded all foreseeable demand. One estimate suggests that surplus office space in the US can be valued at \$150bn - enough to accommodate all the workers of New York, Chicago, Los Angeles and San Francisco put together.

The excess supply has caught up with the industry in the form of empty buildings and crumbling rental values.

At the same time, the mounting losses on those loans have crippled the banks' ability to extend new credit so removing a plank of the investment market. The result is that develop-

ers are going bankrupt and prices are plummeting in the worst hit states.

The UK has been rocked by a smaller-scale rendering of the same theme. Bank lending to property companies has rocketed from £5.6bn in 1982 to £25.5bn in 1988.

It is hardly surprising that the UK has mirrored international trends. Forty per cent of new lending techniques, such as limited recourse finance, came from overseas. The international theme was reinforced by developers from Japan, Scandinavia and North America which embarked on large projects.

The influx of money found its way into higher prices and new building largely aimed at replacing London's obsolete office stock. However, the volume of new development combined with the recession has resulted in rising vacancies and falling values, which dropped by about a fifth in the City of London last year.

The Australian market reveals many similarities with that of the UK. A construction bonanza has coincided with a period of high interest rates and an economic recession. Vacancy rates in Australia's business districts range between 15 per cent and 35 per cent and investment demand has evaporated.

Japan, the source of so much of the money that has inflated the world's property markets, suffered its own speculative rise.

The potent combination of easy money, the land shortage, the tax system and the ingrained belief that property only goes up in value resulted in the doubling of land prices between 1984 and 1990.

The myth that land values only rise is under intense strain. The Bank of Japan has suggested it would like to see a fall of 20 to 30 per cent in land values. The rise in interest rates, the near halving of share prices last year and pressure on the banks to limit real estate lending have taken a toll, particularly in Osaka, the second largest city. However, the slump has yet to become the crash that foreigners have often thought inevitable.

Continental Europe has been a glowing exception to the world's property woes. Office rents have continued to increase, giving Europe 12 of the 17 most expensive office markets in the world, according to Richard Ellis, chartered surveyor.

The reasons lie with strong economic growth and the planned demolition of tariff barriers in 1992, together with a moderate level of new building.

Broadly speaking, this stems from robust planning controls and a relatively closed banking system which reduced the backlog of surplus international liquidity.

Nonetheless, Paris' Europe's second biggest property market, has shown symptoms of the malaise affecting the world's largest markets. According to Salomon Brothers, the US brokers, it has 15m sq ft of office space under construction and an equal amount scheduled to start soon. These buildings have been financed by banks, which have increased their loans to property developers from FFr18bn in 1986 to FFr73bn three years later.

Similarly, institutional demand is running at half the level of bank credits.

The best times may also have been experienced in Spain. Over the past four years in Madrid, strong economic growth and a shortage of supply have fuelled rent increases at an rate that is probably unsustainable.

Barcelona has also experienced high growth but with easier planning consent, it may be facing a potential oversupply situation in the next three or four years.

Germany stands out as the strongest of the world's main property markets, supported by its robust economy and the expected long-term benefits of reunification. Rents have risen fast, so that any European city bar Madrid and overseas buyers have been queuing up to buy investment property.

However, the rise in German interest rates has slowed the influx of money into property funds and some observers are cautious about the impact of new developments on rents.

Concern is largely focused on Berlin, where the market may be overheating. It has attracted enormous interest from developers but this has been stymied by legal and infrastructure problems. Similar problems are dogging other former members of the eastern bloc.

As far as most international investors are concerned, few of the world's property markets are at an attractive stage of their cycles.

Only those with resilience, local knowledge and counter-cyclical credits are seeking opportunities.

However, institutional liquidity and the increasingly global nature of financial markets point to a resurgence of cross-border activity before too long.

Mitsubishi Estates' acquisition of the Rockefeller Centre became a symbol of international property investment

**Christine Moir looks for the global investors**

## Changes in investment attitudes stall activity

IT TAKES a degree of faith at present to believe that the accepted wisdom among property professionals that cross-border real estate investment is on a steadily increasing trend.

Foreign investment in the UK property market in 1990 was \$3.96bn, slightly down from 1989; well published problems within the Japanese and Swedish investment sectors are lessening the activities of the most active global investors of recent years. The US market and its institutions continue to stay off the global map, and few leading economies are at particularly attractive points in their cycles.

Professionals warn against the danger of localised snapshots. They describe the downturn as a temporary dip and lean on the necessity of demolition of national barriers in Europe plus the walls of money continuing to build in both the Hamburg docks, and Prudential of America is said still to be interested in the Broadgate scheme in the City of London. But their interest is less warm than it was.

It is no coincidence that the \$2bn Global Real Estate Investment Programme, set up 12 months ago by Prudential of America and managed by Britain's Jones Lang Wootton partnership, has so far failed to make any investments on behalf of its eight members.

They are all serious internationalists. Apart from the Prudential, they include the Government of Singapore's investment arm, AMP insurance company of Australia, Nationale Nederlanden and the Swedish public sector pension fund, SPP. But for the present, cash and bond markets worldwide are showing

**In the main,  
European Investors  
seem content to  
remain on their  
own continent**

ing a clean pair of heels to property.

There are exceptions. Top of everyone's popularity chart is Berlin. Unsurprisingly, every international property portfolio builder in what is likely to become, once more, the capital of a united Germany, in addition to the Germans, Swedish, Dutch, French, and some British and US institutions are fighting it out in the German market.

The US perspective is somewhat different. Large problems in the US real estate markets, coming hard on the heels of the more general casualties among the Savings and Loans operations, are hitting the US institutions. This absorbs their energies and saps their appetite for property on a global scale.

In the UK that general disillusionment has been reinforced

by the unhappy experience of JMB Realty, a highly respected US investor whose acquisition of the private British developer, Ransdworth Trust, was badly mistimed.

A few of the more adventurous US investors with established international operations are still making selective property investments abroad. Citicorp, for example, is putting equity into a very large development scheme in the Hamburg docks, and Prudential of America is said still to be interested in the Broadgate scheme in the City of London. But their interest is less warm than it was.

They are being joined by some Japanese trading houses which are less hobbled than their financial counterparts by the hangover from the collapse of the Tokyo stock market and the credit squeeze at home. Their priorities after Berlin seem to be Frankfurt (where Germany's tallest tower, the Messeturm, has just become 50 per cent Japanese-owned), Paris, London (still) and Madrid.

Europe also seems the most likely beneficiary of Hong Kong Chinese money still leaving the colony ahead of 1997. Those individuals have turned against the US and even Canada as the obvious havens for the capitalist savings, and for political reasons alone would be unlikely to favour the UK.

Some Europeans continue to do so, however. Debenham Teeson & Chinnock, the surveyors whose annual survey shows French investments in the UK in 1990 to have been a trifling \$60m, report a marked upturn in French interest since the New Year. Not only are there French partners in the redevelopment of the National Farmers Union headquarters on Knightsbridge, the \$4,000 sq ft Birch Court development in the EC3 district of the City, has also just been sold to French interests for \$41m.

Potential property investors from further afield, however, seem content to sit on their hands for the present. The large empires commanded by Middle Eastern states and individuals could swamp any of the leading property markets, but the oil sheikhs have hitherto made only judicious purchases and for the present seem content with their traditional havens - bank deposit accounts.

In today's markets that looks a sound tactic and in any case, the Arabs may have other matters to pre-occupy them at present.



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## INTERNATIONAL PROPERTY 2

■ EASTERN EUROPE: potential for new markets but . . .

## Hurdles still to be cleared

THE opening up of the eastern bloc has provided potential new markets with governments anxious to attract western investment to help finance the growth of their hard-pressed economies. But while some western businesses have been quick to establish a presence, particularly the large firms of accountants and consultants, there are considerable hurdles to be cleared for the property industry.

The eastern European countries are at various stages in the privatising of land and establishing title is not easy. There are cases where title is clear, but mostly it is far from it. Furthermore, squabbles over claims to land from previous owners look likely to drag on for years.

Property law, where it exists, is constantly changing and the concept of freehold title is all but unknown. In addition, the vast majority of the existing building stock is in very poor condition, having been allowed to deteriorate under communism.

The prospect of refurbishment to modern western standards is daunting. There are acute shortages of office accommodation in all large cities and many western organisations have no choice but to operate from houses, flats and hotel rooms.

There are very few identifiable trends in what are fledgling property markets largely operating in an ad hoc manner.

Hungary, where progress towards a market economy began some 10 years ago and has accelerated considerably over the last two years, now has the closest to an emerging office market. That said, there is still an acute shortage of space.

Only one modern building - the 2,000 sq metre East-West Business Centre is under construction in central Budapest. And all of the space is either let or at an advanced stage of negotiation, according to Mr John Feltham of letting agent Jones Lang Wootton.

All lettings are to foreign organisations and rents at about DM50 a sq metre a month, are high. They compare with Frankfurt at up to DM75 a sq metre a month and Munich at just over DM40 a sq metre a

month. Rents are quoted and payable in D-Marks and tenants are signing standard west German leases; with disputes to be settled in the west German courts.

The East-West project is being developed by a joint venture between Skanska, the Swedish property company, and a consortium of Hungarian investors, with Skanska having the majority stake.

Another consortium, headed by the Hungarian Bank, has put up three other modern buildings in Budapest - named PK One, Two and Three. One and Two are on the main shopping street Vaci Utca and they have shops and banking halls on the ground floor with offices above.

**There are shortages of office accommodation and many western organisations operate from houses, flats and hotel rooms**

PK Three, known as the Trade Centre, is near the bus station on Tancsó Korut. It is let entirely to foreign organisations.

All three buildings provide some 50,000 sq metres of offices. A further 120,000 sq metres to 130,000 sq metres of offices with planning consent and finance in place is in the pipeline, says Mr Feltham.

The developers are mainly Australians, Germans, Scandinavians and French. The British are conspicuous by their absence.

While the office shortage continues, Mr Feltham considers that rents will continue to rise. However, as further buildings become available to satisfy demand, the rate of increase is likely to stabilise.

This view is echoed by Mr Anthony Sutcliffe of Richard Ellis International, who estimates that this will happen in 18 months to two years time.

The UK firms of accountants and consultants are present in force in all of the central European cities and are picking up a significant amount of advisory work from government bodies of the respective countries and also from western companies considering moving in.

Prague is accessible from both Austria and several important German cities. It was the Habsburg Empire's

ian construction group, Kunep. The company employs some 150 people in Budapest, housed in the former local meeting hall of the Communist Youth Party.

Mr Eugene Bannon, evaluating Kunep, says that in addition to the problems with the central question of title there is some local difficulty with the concept of separating a business from the premises in which it operates.

For example, a business is likely to be sold together with its property rather than selling the business as a separate entity and then retaining the independent Czech/British Centre.

Czechoslovakia is some two years behind Hungary in its

reforms. Here there is virtually no modern office space available. For all types of accommodation - including houses, flats and hotel rooms - there is no established market rent.

"It is a question of haggling," says Ms Claire Makin, who co-ordinates Price Waterhouse's valuation practice for central and eastern Europe.

The firm has recently taken space for its 70 staff in Prague. The floor is in a mid-1970s building and although 15 years old, it corresponds in standard to an early 1960s development in the UK, says Ms Makin.

Rental levels are, says Mr Feltham, what a tenant is willing to pay and various types of accommodation are being rented from anywhere from \$15 a sq metre a month to \$100 a sq metre a month.

Prague, like Budapest, is a beautiful city though sadly neglected. In addition it is the stated intention to maintain a certain amount of residential use in the city centre. Local residential rents are low - only about \$6 a month and the question arises at these rents how is refurbishment to be paid?

Prague is accessible from both Austria and several important German cities. It was the Habsburg Empire's

centre of industry it is regarded as one of the better prospects for investment. However, once again it is the Austrians, French, Germans and Italians who are leading the way and British interest is limited.

One exception is Dr Jan Campbell of UK architect Lister Drew Haines Barrow and a member of several Czech advisory boards. Dr Campbell has managed to secure 700 sq metres of offices in central Prague for what he calls the independent Czech/British Centre.

Some UK organisations have taken space. He is also involved with a project with the well-known cycling club TJ Favorit Brno which would build a purpose hotel and office facilities just opposite the Brno Exhibition Centre and Velodrome. Brno is the largest city less than two hours drive from Prague and 1½ hours from Vienna and Bratislava.

Poland's capital Warsaw was more than 80 per cent destroyed in the Second World War and rebuilt under communism. There is only one attractive part of the city remaining - and that was rebuilt in the 1950s. The rest is a cluster of socialist apartment buildings. There is no identifiable central business district as such.

Here again there is virtually no modern office space to be had. The only new building is the Lira Centre which takes its name from its three joint developers: Lot the Polish Airline Iba, the Austrian construction company and Marlott, the hotel chain which has taken a considerable amount of the space for its own occupation. The remainder has been let to foreigners at about DM30 a sq metre a month.

There are two tower buildings - Intraco One and Intraco Two - which were built in the 1970s. Intraco One is largely occupied by foreigners at rents of about DM24-DM25 a sq metre a month. A considerable number of projects are in the pipeline, or at least being talked about. However, the main problem is finance which will need to come from the west.

Anne Steadman

IT HAS become increasingly clear over the past few months that the Gulf crisis has taken much of the speculative froth off the Paris property market. Now, property agents are beginning to wonder whether a deeper crisis may not be setting in.

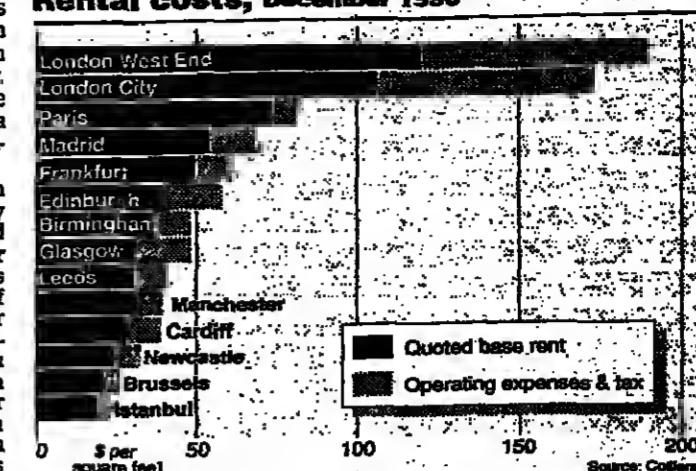
The last two years have seen some spectacular property sales, many of them triggered by the departure of yet another leading company from its Paris headquarters for the charms of areas such as La Défense or La Villette: the FFRA/Sfn building of the Pechiney aluminium group; the Shell building on rue de Berri, bought for FF2.75bn in 1989 and sold on a few months later for FF1.1bn more; the FF1.43bn Philips building on Avenue Montaigne; the FF2.1bn Au Trois Quarters department store and the Hachette building near the stock exchange, sold in April last year for FF2.75bn.

However, it has become clear that long-term institutional investors are demanding more realism from the promoters who have embarked on these developments.

"All the deals are coming to the market at a 4 per cent yield, and on the assumption of FF6,000 a sq metre rent, where the market wants a 5 per cent yield and assumes a rent of FF4,500 a square metre," comments one Paris property agent.

In spite of all the talk of "one of a kind" properties, rents are

### Rental costs, December 1990



### FRANCE

## Institutional investors want more realism

Developers such as the 29-year-old Mr Pascal Jeandet and Mr Dominique Bouillon, former chairman of Foncière des Champs-Elysées, have announced their withdrawal from the property market.

In their place, a number of banks have come to the fore, such as Banque Indosuez, which joined Mr Bouillon last year for the purchase of the Hachette building and which last month bought out the remaining 67 per cent of his company.

Indosuez has denied that the

buy-out

had anything to do with financial difficulties, and says that it had announced last April, when the Hachette deal was done, that it would be moving to 100 per cent of Foncière des Champs-Elysées.

Property specialists,

however, say the price paid for the building, which is outside the Golden Triangle, was already well above the market last year, and that the delays in obtaining a permit to redevelop it - an application was filed

cent - to overpriced Golden Triangle buildings, where the architecture of Baron Haussmann's era in the 19th century can often make unsatisfactory premises for lettings in the 1990s.

Foreign investors are much more cautious about the Paris market, with Swedish and Japanese institutions, in particular, preferring their domestic markets.

Looked at in financial terms, the property market looks ominously close to its condition on the eve of the crises of 1974-75 and 1982-83.

The stock of bank credits to property developers climbed at a rate of over 50 per cent a year from FF15.0bn in 1986 to FF72.9bn in 1988, according to the Bank of France, and stockbrokers Cholet-Dupont estimate a further 50 per cent expansion to FF110bn at the end of 1990.

Institutional investment in property, on the other hand, is estimated by Cholet-Dupont to have halved off to FF35bn in 1990, half the stock of property as measured by bank credit. Whereas from 1985 to 1988, the flow of investment was equal to, or greater than, the stock of bank credit.

This development appears to have worried the Bank of France, for the Commission Bancaire, the central bank's supervisory arm, has launched an enquiry intended to measure the extent of the banking system's exposure to property developers.

Some bankers had already begun to show concern over the fragility of these property loans, particularly to the one-man band property developers. If the central bank is now taking an interest, then others may start to be more cautious.

George Graham,  
Paris

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## INTERNATIONAL PROPERTY 3

## UNITED STATES

**Market in state of paralysis**

THE real estate industry, the most credit-intensive sector of the US economy, is being buried by the collapse of the 1980s lending spree.

In some states, developers have gone bust, banks have made billions of dollars of provisions and all but the most entrepreneurial investors have withdrawn from the market. "The real estate business will experience its worst decline since the 1930s," predicts Mr David Shulman, a research director of Salomon Brothers.

The pain is most evident in New York and New England, where the recession in the defence, financial services and real estate industries started to bite two years ago. But the downturn is spreading - Washington, Chicago and Atlanta have been affected and even South California has started to feel the squeeze.

The gloom, however, is not universal. A growing number of vulture funds and counter-

**The recovery of most of the market will be a drawn out affair**

cyclical investors are seeking bargains in the belief that the market is near its turning point. And some areas in the US seem set to escape the maelstrom. The Texas markets, which have experienced their own recession and beginning to turn round while Florida and the Pacific north-west are well poised for growth.

At the root of the industry's problems was a construction bonanza in the 1980s. This was fuelled by tax incentives, the deregulation of the savings and loans industry and by copious amounts of bank finance. Between 1984 and 1989, bank lending to real estate accounted for about 60 per cent of the net loan growth of the banking system, bringing the proportion of bank loans in commercial and residential real estate to 27 per cent.

A large influx of new investors exacerbated this Japanese investors, driven by trade imbalances and favourable exchange rates sank large sums into office buildings and hotels. US pension funds stepped up their involvement, particularly after the 1987 stock market crash.

"Everyone came in at the same time. Everyone assumed they had the best location," says Mr Gregory White, a Salomon Brothers managing director.

The result was a perceived shortage of good quality product and prices were driven up.

"In the 1980s, you could not lose. Wherever you bought a building the price would go up," says Mr Ray Tarto of Tarto Wheaton Coldwell Banker, a research body.

With hindsight, it seems that the market lost touch with reality. At the same time as property values soared, vacancy rates were rising. No longer were prices geared to the income that could be produced from the property.

This disparity between the investment and occupancy markets hit home with a vengeance when the downturn started. When developers found they were unable to pay their interest costs, banks found they had financed projects using unrealistic assumptions.

The hazards were illustrated by the insolvency in January of the Boston-based Bank of New England, which had 87 per cent of its loan book in commercial real estate. If the recession deepens, the Federal Deposit Insurance Corporation expects 180 bank failures, many due to bad real estate loans.

Even if there are no more bank failures, the pressure on the banks is having a dramatic effect. The extent of the provisions, often made at the behest of the regulators, has forced many banks to stop lending money to new property projects.

As a result, the investment market has seized up. Without bank finance, most investors and traders are hamstrung. At the same time, foreign invest-

Vanessa Houlder

SIGNS of a property slump are emerging. Among the most tangible are an increase in failures among small property developers, a fall in apartment prices and announcements by several companies of depressed sales of real estate holdings. However, Japanese financial authorities think the troubled times in the property market will do the country good.

The slump has yet to become the crash that foreigners have thought would be the inevitable end to several years of speculative excess fuelled by easy money and a presumption that the Japanese property market had a unique, gravity-defying character.

Commercial and residential property sectors have been uneven, and sharp differences have emerged between the two largest cities, Tokyo and Osaka. Tokyo prices have risen only marginally in the past two years, while prices in Osaka, the second largest city, have doubled during the same period and are showing distinct signs of weakness.

The causes of the downturn are easily identified. The Bank of Japan has lifted the official discount rate five times to 6 per cent since May 1989, the stock market plunged by as much as 48 per cent during last year, and banks have been under severe pressure, both financial and otherwise, to limit real estate-related lending.

Last year, Bank of Japan officials suggested that they would like a gradual fall of 20 to 30 per cent in land prices to take some of the heat out of

the speculative economy known to Japanese as the bubble economy. The government has welcomed a fall in the hope of reducing public anger over rising home ownership costs.

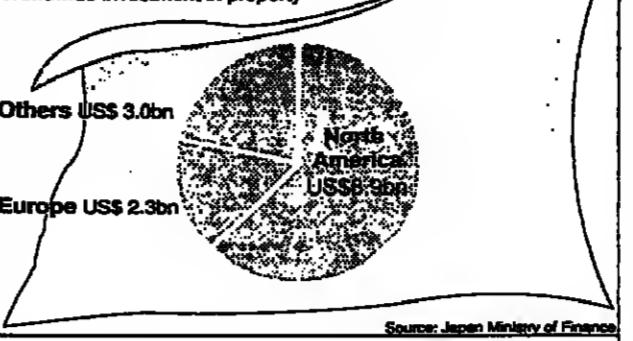
The failure of several high-profile property companies with links to larger, listed companies prompted concern that a sudden price fall and, perhaps, a crash were on the way. However, Japanese banks have bolstered the most vulnerable of their clients and no listed companies have collapsed.

There is a growing list of companies forced to offload property holdings as part of their bank-backed restructuring programmes, but news of these sales has been received calmly. It is expected that banks will be cautious in their disposals, and may be able to sell troublesome properties to related companies.

High-profile companies with problem portfolios include Itohman, the Osaka trading house now virtually run by Sumitomo Bank; EIE, the Tokyo-based developer with a large international portfolio; the general contractor Tobishima Corporation, now getting support from Fuji Bank; and Azabu Building, part of the Azabu group of stock and property speculators.

**JAPAN: a depressed sector may bring some good****Bubble economy cools down****Investment by Japan, 1989**

Worldwide investment in property



Source: Japan Ministry of Finance

Itohman is attempting to reduce property debt by Y700bn, EIE is aiming at a Y300bn reduction, Tobishima plans sales for a Y150bn cut in debt, and Azabu Building wants to reduce its borrowings by Y200bn by the end of June through a property sell-off.

Mr Harumi Ando, managing director of Tobishima, said the company is confident of finding buyers because "we have a good stock of locations in the Tokyo area and prime properties are always in demand". In Tokyo's central business district, the non-occupancy rate was only 0.2 per cent last year.

Mr Ando said that the property market is close to stabilising. "If we are forced to generalise about the market, we would say that it has just about bottomed out. We have a very strong sense that prime properties are in demand."

Tobishima plans to concentrate on the core business of construction and reduce its role as a developer, which expanded in recent years as the company's ambitions were heightened by the strong property sector. The contractor was badly bruised by the failure of Nanatom, a stock and property developer, which filed for protection in January with debts of about Y300bn, and

per cent in Osaka. Condominium construction is expected to fall by 12 per cent this year, and the industry is hoping that the presumption of slowing supply will keep prices high.

The Japanese government claims to be determined to make housing more affordable for ordinary people, who have seen the speculative swirl push prices beyond their means. The ruling Liberal Democratic Party has promised to introduce a landholding tax and penalties for under-used land in an attempt to increase the supply of property.

However, the changes are opposed by interest groups, such as construction companies traditionally sympathetic to the LDP, and there remains a possibility that the tax, due for introduction in fiscal 1992, will be deferred indefinitely.

In piecing together a prediction for the market, the Tokai Bank pointed to the 8.9 per cent fall in Japanese property prices in 1975, following a rise inspired by grand plans to redevelop the entire Japanese archipelago. The bank expects that prices will fall again, but remains unsure of the degree.

"It is not easy to predict the extent of the decline because a number of undetermined problems are involved and because of the time taken to produce visible effects. And there is the question whether the price myth, that property only increases in value, will collapse."

Robert Thomson, Tokyo



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# Timon of Athens

YOUNG VIC

Anyone who enjoys the capacity of the theatre to surprise should hop along immediately to Trevor Nunn's production of *Timon of Athens* at the Young Vic. You may not approve of it, but at least it will stir you up, especially in the second half. This is one of those occasions which, as somebody said about the battle on St Crispian's Day, it is better to have attended than not. It will be remembered for a long time to come.

*Timon* is not the best of plays except perhaps for Timon himself, and even his best lines are kept till towards the end. It is Jacobean rather than what we would normally call Shakespearean, in that the characters are not developed and have no depth. Poetry is in fairly short supply; a widely held theory is that Shakespeare wrote it only in draft. Put it on a big stage in an expensive production and you might make something out of the contrast between Timon's initial lavish generosity and his subsequent misanthropy. Stick it in the ramshackle, if lovable Young Vic, and you are taking a pretty high risk.

The risks come off. Nunn's production is in modern dress. There are commandos among members of the IRA and the SAS all over the place. There are also men in dinner jackets, white tie and top hats for the races. Nunn takes considerable liberties with the text, but I think that they are justified. If one wanted to be critical, it would to say that the Timon of the first half bears no relationship to the Timon of the second.



Barry Foster and David Suchet

In the opening scenes, this is more Timon of Ascot than *Timon of Athens*. David Suchet as Timon looks like nothing more than a television mogul surrounded by sycophantic creeps who are preparing to bid for his franchise. There is no grandeur about it. This is the world of the champagne buffet supper with a touch of public relations behind it.

The second half, where Timon has retreated to his cave – in this case the back of a van in a junked car dump –

is quite different. But there is one thread that helps to join the two. This is the character of Apemantus played by Barry Foster. Apemantus is a philosopher, an outsider, a cynic whom Timon never wholly abandons. He even invites him to the banquets in the first part of the play. In the second it is Apemantus who comes to see him and has the longest dialogue with him. They talk together like two tramps in a way that will remind you of other playwrights. This is a superbly sustained bit

of acting and direction.

Also note the use of the stage. An invisible helicopter lands in the Young Vic, which is a small place. At the end the civilians and the military negotiate with each other by megaphone from diametrically opposed ends of the theatre, way above the heads of the audience.

Malcolm Rutherford

## The Winter Wife

LYRIC HAMMERSMITH

It takes some courage to do as Claire Tomalin has done and step from a well-received biography to a first play, but she has the benefit, in Katherine Mansfield, of a character who, if not born dramatic, certainly ensured that drama was thrust upon her: blackmail, venereal disease, premature death are there, all of them standard ingredients of Mansfield's tragedy. What is more difficult is to convey a sense of the artistic personality in all its minute and contradictory detail with its moods and textures intact.

Tomalin sets her play in the final chapter of Mansfield's life, as she battled with the physical and emotional effects of tuberculosis in the south of France. It was a period of wasting, rage and last-gasp creativity, claustrophobically tended by the woman she imperiously dubbed her "wife".

She was being blackmailed by a Polish lover from her salubrious days in Bavaria, had been rendered infertile by gonorrhoea and had been all but abandoned by her husband John Mid-

dleton Murry, who demanded reviews but forgot to pay her for them, contributing both to her workload and her penury. "We live outside the rules," she explains to her doctor with a mixture of courage and fatalism.

The *Winter Wife* does not have the centrifugal force of the best biographical drama: the ability to contain a life in an episode and a personality in a perfectly turned anecdote. It assumes knowledge, for instance, of Mansfield's family background which is only referred to in a somewhat overblown final monologue by Ida after Katherine's death.

But it has a searching and moving characterisation, devoid of sentimentality, which is brilliantly picked up in the portrayal by Rachel Joyce, of a woman who could be as capricious, cruel and ungenerous one minute as she was courageous and perceptive the next. The paradox is captured in jewel-like moments such as her squeal of triumph as, from her sickbed, she uncovers the humanity of her distinguished French

doctor (e quietly convincing Michael Irving). For an instant childlike delight replaces pain and the idle flirtation of a relationship founded as much on +moues+ as on medicine.

The same ambivalence dominates Katherine's relationship with Ida, a lanky and ingratiating Gabrielle Lloyd who allows you to feel the devotion of this saintly character while understanding how cloying she must have seemed to a free spirit like Katherine Mansfield, particularly when she was so pinioned by illness.

The sexuality latent to the friendship of these unlikely childhood friends one dull and dependable, the other brilliant and bitchy – is never overstated in Patrick Sandford's elegant production, which comes to the Lyric from Southampton's Nuffield Theatre. It achieves a touching representation of a life conducted on the borders of reality and fiction.

Claire Armitstead

Rachel Joyce

Photo: Alan Ross

## La Dame de pique

OPERA BASTILLE, PARIS

The new staging of Chaikovsky's *Queen of Spades* (in Russian) at the Bastille in Paris is shared with La Scala, Milan, where it was given last summer. The film director Andrei Konchalovsky has clothed his avowedly expressionist, "nightmarish" treatment of the opera in grandiose, grey-green architectural sets by Ezio Frigerio – mysterious, dimly-lit evocations of Petarburg "white nights". For much of the time the stage is dominated by a monument bearing a sculptured bas-relief presumably representing the old Countess in her youth as the "Muscovite Venus".

The period has been moved forward from the late 18th century to the time of the opera's composition a hundred years later. This makes nonsense of the Countess' recalling Versailles in the days of the Marquise de Pompadour, but Chaikovsky's inspired choice of a Grecian song for her to croon in half-voice is in any case anachronistic. The Countess' Edith Evans hat, Lisa's friends posing in pre-Raphaelite frocks, the street gang in Mack-the-Knife brown bowlers popping up after Lisa's

suicide, or the stiffly formal treatment of the chorus in the early scenes (emphasising the conventionally operatic side of the work), don't greatly matter.

The *Faithful shepherd* pastoral at the costume hall (choreographer Jean Guérard) was done as fantastic rococo. I thought, but could not be sure in the encircling gloom, that the apparition (unlikely in 1890) of the Empress Catherine at the end of the scene was mimed by the Countess. To be fair, the impression of a surreal Petersburg dream-world where memories and traditions last so long that periods stretch and mingle, was quite powerfully suggested. Unfortunately there was a gap between what was seen and what was sung that could only have been bridged by stronger leading performers on the stage.

It may be early still to make much of the acoustic defects of the Bastille (how long was it before the Festival Hall became tolerable?). Yet, coming to the Big Binge after two evenings in the golden resonance of La Scala, it

sounded as if the Bastille pit and stage don't acoustically coalesce. The orchestra is shaping well. The appointment of Myung-Whun Chung as conductor is clearly a success. He was persuasive in the dramatic pages and in the nocturnal pastiche (polonaise to bring it delightful when done as well as this) of the pastoral. On stage voices tend to dry out: only singers with personality and projection – the Korean soprano Kunwoo Park (Prilepa in the pastoral) and the two fine baritones Sergey Leiferkus (Tomsky) and Gino Quilico (Yelensky) – came over freely.

The *Queen of Spades* however depends largely on the attraction-repulsion between the Countess and the wretched Herman. The former role was to have been taken by Régine Crespin, who has sung the part in various places during the last few years and whose magnetism would have been valuable. But "notre Régine nationale", as the papers call her, kept her public guessing up to the last moment before calling off on grounds of ill-health. The replacement, Irina

Bogatcheva, gave a quietly effective, intelligent reading on too small a scale for the house. She wasn't helped by the cold-looking set for the Countess' bedroom, with apparently unglazed windows below which the old lady died in her wheel-chair with her back to the audience.

The Herman, Vladimir Popov, who has a real Russian plangent tenor, was nervous and insecure of intonation in the first part, clear but not very strong later. In appearance Popov suggested neither the obsessive gambler of Pushkin's story nor the Byronic figure preferred by Chaikovsky. The girl Lisa was the Danish soprano Tina Kiberg – tall, slim, wearing her ball dress with distinction, phrasing delicately and sensitively but so far lacking the core in the tone, the line and the "bite" for Lisa's great solo in act 3. A good Pauline will usually steal the scene in Lisa's room. The French mezzo Hélène Perrugina did just that. Full house, much enthusiasm.

Ronald Crichton

## INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

The Brahms Experience this weekend at the South Bank Centre in London is Roger Norrington's latest foray into a past musical era. Norrington, one of the leading advocates of this Authentic movement, has had stirring successes with his previous reconstructions of Mozart, Haydn, Beethoven and Berlioz. Brahms has so far been relatively untouched by period instrument players, partly because the instruments used in the Romantic symphony orchestra are much nearer to those of our own day than the classical and early Romantic era. Norrington is likely to challenge received opinion on how Brahms should sound, and his performances are certain to surprise those who reckon that a weekend of Brahms is heavy fare.

The programme of the Brahms Experience includes a new production of *La Clemenza di Tito* (Sun) at the Vienna State Opera, conducted by Sylvain Cambreling, and *Paraiso* at the Metropolitan Opera in New York (Thurs) conducted by James Levine, with Plácido Domingo in the title rôle

Elizabeth Hall tonight at 18.30. Norrington conducts the London Classical Players in a concert titled *The Background to the German Requiem*, with music by Palestrina, Schütz, Handel, Bach, Schubert, Mendelssohn and Brahms.

Tomorrow's programme, beginning at 15.00, includes a fortepiano recital by Malvyn Tan and an open rehearsal of the German Requiem, including a discussion of performance problems and classical playing techniques. On Sunday at 11.00, Peter Branscombe will talk about the spiritual end cultural background to Brahms, and the weekend is rounded off with a performance of the German Requiem at 15.00, with the solo parts sung by Sylvia McNair and Olaf Bär.

Amsterdam can also look forward to a high-powered musical weekend. At the Concertgebouw tonight, Janos Fürst conducts Tha Haag Residencia Orchestra in music by the Scandinavian composers Niels Gade and Carl Nielsen. Tomorrow afternoon the Netherlands Philharmonic play Messiaen's Turangalile Symphony in the evening and on Sunday at 14.15, Murray Perahia is soloist in a Beethoven programme with the Royal Concertgebouw Orchestra conducted by Wolfgang Sawallisch.

Major operatic events in the coming week include a new production of *La Clemenza di Tito* (Sun) at the Vienna State Opera, conducted by Sylvain Cambreling, and *Paraiso* at the Metropolitan Opera in New York (Thurs) conducted by James Levine, with Plácido Domingo in the title rôle

and Jessye Norman as Kundry. Starting next week, the annual Spring Festival in Budapest offers a wide range of cultural events till the end of the month. There are at least four major concerts to choose from every day, and the programme also includes a Hungarian dance festival starting next Friday.

## EXHIBITIONS GUIDE

AMSTERDAM

Rijksmuseum Dutch Drawings from the Collection of Maldé and George Abrams: 115 drawings mainly from the early 17th century, including works by Rembrandt and his school. The Abrams' collection, gathered over the past 30 years, specialises in genre compositions and figure studies, but also includes coloured drawings of flowers and animals. Ends April 28. Closed Mon.

BERLIN  
Museum für Moderne Kunst From Expressionism to the Resistance: Art in Germany 1909-1936. First showing in Europe of the Mervin and Janet Fishman Collection, tracing the development of Expressionism and the reaction against it in the Neue Sechzigkäst. Ends April 28. Closed Mon.

National Gallery Anselm Kiefer: 56 works by the German artist (b.1945) drawn from collections worldwide, including expressionist paintings and monumental assemblage sculptures, voicing Kiefer's preoccupation with war and the destruction it causes. Ends May 20. Closed Mon.

LONDON

Barbican Centre Centenary tribute to the English painter Stanley Spencer. Also Max Ray: fashion photography from 1922 to 1942. Ends April 1. Daily.

Hayward Gallery

The Twilight of the Tsars: Russian Art at the Turn of the Century, with 500 exhibits from Soviet galleries showing art nouveau architectural designs by Shchukin and Fomin, the revival of Slavic and Russian craft traditions, the obsession with the East and the symbolic style of painters such as Borodin-Musatov and Tchashnik. Ends May 19. Daily.

Royal Academy

The Bührle Collection: Impressionist and Old Master paintings, including works by Canaletto, Van Goyen, Cezanne, Van Gogh, Gauguin and Degas. Ends April 14. Daily.

Tate

Gallery Max Ernst (1891-1976), centenary retrospective of the German-born Surrealist, comprising 200 paintings, drawings, collages and sculptures from collections

throughout Europe and America. Ends April 21. Daily.

Victoria and Albert Museum Appearances: Fashion Photography since 1945, a study of post-war trends, with 200 classic photographs by Norman Parkinson, Ronald Tregear, David Bailey and others. Ends April 23, Daily.

MADRID

Museo Nacional Centro de Arte Reina Sofia Mestizo from the Guggenheim Collection: from Picasso to Pollock, with 125 paintings and sculptures re-presenting the main movements in 20th century art. Ends May 13. Closed Tues.

MARTIGNY

Fondation Pierre Gianadda: Chegall in Russia: 40 oils and 150 drawings and watercolours from Soviet museums and private collections. The majority of works, including seven panels of decor for Moscow's Jewish Theatre, were until recently hidden from the public eye. They contain all Chegall's favourite themes, but unlike his later work, the style is influenced by Cubism. Ends June 2. Daily.

MUNICH

Villa Stuck Sculpture and Space: abstract sculpture and other examples of concrete art by Max Bill (b.1908) and eight other established artists from Germany, Switzerland and Scandinavia. Ends April 26. Closed Mon.

NEW YORK

Brooklyn Museum Alfred Bierstadt: Art and Enterprise, with 74 oil paintings by the American landscape painter Bierstadt (1830-1902), ranging from small plein-air sketches to the monumental western panoramas

## Of fakirs, cheetahs and bats

**N**one of the paintings, drawings or sculpture on show at Hazlitt, Gooden & Fox were conceived as works of art. The meticulous accounts of landscape, flora and fauna of the personalities and everyday life of the sub-continent that appear in *Indian Painting for British Patrons 1770-1850* were commissioned from native artists by the British in the spirit of science or simply as souvenirs in the years before photography was to render such records obsolete. That they are now valued for their artistic merit too is not a bit surprising.

Curiosities and

sketches for "Many Happy Returns of the Day", a Home-Sweet-Home High Victorian

domestic idyll of a birthday tea

in the Frith household. From Lord Leighton comes a succulent oil sketch of a room on Lindos, Rhodes. But the rewards of this show are more the secret nooks and crannies captured by far lesser lights.

Alphonse Gaudey, for example, presents "The Sculptor Dalou's Studio", the tiny figure of the studio assistant giving scale to the monumental plaster figures made for the "Triumph of the Republic" in Paris. There is enough dust in the atmosphere to make one cough. Of great delight, too, is an unusually large (27x48in) and brilliantly coloured water-colour by Benjamin Weller Spiers. Its title is taken from *Blackberry: Armour, prints, pictures, pipes, china (all crack'd) Old rickety table and chairs broken back'd."*

The mid-century's passion

for history and story-telling

comes neatly packaged in William Yeames' "A Visit to the Haunted Chamber". Two terrified young girls tiptoe across a panelled bedchamber at Hever Castle, the home Anne Boleyn was said to haunt. Tipping over into the 20th century is the "Parlour of the Judges Lodging at Wells", its peacock feathers and birdcage glowing in the Stygian gloom. The artist, George Birmingham, was also an interior decorator, theatre designer and – not that one would guess – a designer of Cadbury's chocolate boxes.

Susan Moore

The fakir Purani Pura, drawn around 1790

**Freddie Hubbard**  
JAZZ CAFE

Trumpeter Freddie Hubbard claims not to have known what jazz was when he first heard it – he was busy doo-wopping. After he found out, in the early 1950s in Chicago, he went on to help shape it, playing alongside some of the music's most influential characters including Eric Dolphy, Art Blakey and Ornette Coleman.

In London for a three-night residency at the Jazz Cafe (fast establishing a monopoly in quality programming, Ronnie's and others please note) he was in boy mode. Bringing a piano (Dutchman Cees Slinger), double bass (Geoff Chambers), tenor (Don Braden) and drums (Louis Hayes) to make up the quintet, Hubbard sounded fit to start a rush on old Blue Notes in the record shops.

Although he has moved in many styles, from abstract to fusion, this hard, urgent bop is what most audiences still want from him, I'd guess. For this reason, and because they work so well together, Hubbard and Hayes, one-time Horace Silver accompanist, are the stars of the show: the drummer snappy and tricky with the rhythm, Hubbard punchy and bright, even with the more mellow flute/guitar in hand.

Hubbard is not known for his abilities as a leader and be was busy doo-wopping. After he found out, in the early 1950s in Chicago, he went on to help shape it, playing alongside some of the music's most influential characters including Eric Dolphy, Art Blakey and Ornette Coleman.

In London for a three-night residency at the Jazz Cafe (fast establishing a monopoly in quality programming, Ronnie's and others please note) he was in boy mode. Bringing a piano (Dutchman Cees Slinger), double bass (Geoff Chambers), tenor (Don Braden) and drums (Louis Hayes) to make up the quintet, Hubbard sounded fit to start a rush on old Blue Notes in the record shops.

When Hubbard prefaced "One of a kind" with the prom-

ise of it featuring Braden's tenor, the young American immediately left the stage for a glass of water, possibly knowing it might be some time before he got a look in. He did manage to huff in from time to time and the jerky, tough sound of the tenor sat well with Hayes crashing cymbals and bass drum.

Pacing impatiently during

other solo parts, heading away from

## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-673 3000 Telex: 922186 Fax: 071-407 5700

Friday March 8 1991

## Grand design for defence

**MR JACQUES Delors**, the European Commission president, has never been a man for half-measures. He sees his role as the philosopher-guide of a community of 12 nations who have to be reminded constantly of certain grand objectives, to ensure steady progress towards a more unified Europe.

Mr Delors was true to form in his lecture in London yesterday. Though not everyone, including the British government, will agree with the concrete proposals he makes for a common European foreign and defence policy, he is right to underline the urgency of addressing this whole issue in the aftermath of the Gulf war.

The Gulf war, as Mr Delors readily admits, provided "an object lesson on the limitations of the European Community".

The Community's ability to act jointly on the international stage have not kept pace with the very important steps that have been taken over the past few years towards economic integration. The Twelve, it is true, were able to act coherently when they supported the adoption of United Nations sanctions against Iraq, but did not even try to adopt a common policy on their military contributions.

Mr Delors draws very different conclusions from this failure than the British government. Instead of claiming that the absence of a common stance in the Gulf demonstrates the futility of believing that a group of 12 nations can ever adopt a common foreign, let alone a joint defence policy, he asserts that, on the contrary, it underlines the need for such policies.

### Bigger role

Mr Delors' arguments will certainly persuade those who believe that the Community was never intended to remain no more than a large market, with some common policies, but with no real influence on international political developments. At a time when the Community is discussing the creation of an economic and monetary union, which would give it an even greater weight in international economic affairs than it has already, there is every reason why it should also play a bigger international political and defence

role.

It is not so much Mr Delors' assertion that the EC needs to build a stronger political and defence identity that is controversial. It is the methods that he proposes to achieve that objective, particularly in the field of defence policy, which appear unrealistic to many.

There is already wide agreement among the member states that there should be a link between the nine-nation Western European Union and the political co-operation mechanism of the Community, under the overall umbrella of the European Council, composed of the heads of government of the 12. The WEU, all of whose members are also members of Nato and the EC, could form an effective bridge between the two organisations.

### Transitional solution

Mr Delors, however, looks upon such a system as no more than a transitional solution. He would like the 12 to state that the ultimate goal is a single European community which would also take decisions on both foreign and defence policies.

Though he makes the proposal that, under the new treaty, "decisions on the principle and implementation of a common defence policy" would still require unanimity, the Commission's proposals are clearly too ambitious. Britain, as well as some other nations such as France, would never relinquish their power to take sovereign decisions in such a sensitive area as defence.

Nor do Mr Delors' proposals take account of the US attitude. While it is true that Washington has always been in favour of a "European pillar" of the Atlantic Alliance, it would look askance at any attempt by the European Community to forge a completely separate defence policy.

Indeed, such a move might even provoke a complete military disengagement by the US from Europe.

The advantage of the WEU "bridge" solution is that it avoids all these pitfalls. It allows the European countries to co-ordinate their defence policies, while not giving the impression that they are doing so outside the framework of Nato.

## The state and British industry

HAVING lost an empire of state-owned industries, ministers and senior officials at the Department of Trade and Industry will spend this weekend racking their brains to find a role for their department. The House of Lords report on innovation in manufacturing industry, published on Wednesday, makes some useful specific suggestions. But as an attempt to map out a new model for government's relationship with industry, the report is a failure.

The report, by a select committee chaired by Viscount Cadeccote, is in part common sense. It recognises that innovation is not a purely technological process, conducted by *boffins* in laboratories. Innovation also requires the commercial exploitation of ideas by companies with sensible business plans. However, this admission of the responsibility industry bears is clouded by a sense of denial.

Like its forerunner, the Aldington review of manufacturing, published by a House of Lords committee in 1985, this report displays a sectarian snobbery about the importance of manufacturing industry.

A woolly argument that Britain's strength in aerospace and pharmaceuticals can be explained by government involvement prompts the dangerous suggestion that the launch aid provided for jet engines should be extended to other products. This is justified by the claim that it is conceivable that the UK will end up with no significant British-owned industry.

### Sterile arguments

The report gets bogged down in sterile arguments about the state's role in the economy. One of the most important changes of the Thatcher revolution was a renunciation of state intervention and subsidy. Instead, the government should create an environment within which industry could flourish. The committee is wrong to suggest that the pendulum should swing back. The way forward is to develop the government's role as creator of the environment for a dynamic private sector.

The government's most important contribution should be to provide a stable macro-

**M**r Norman Lamont, the UK chancellor, may have been locked away in pre-Budget purdah for the past six weeks, but there is a strong whiff of tax reform in the air.

Pre-election Budgets, like the one on March 19 could be, are rarely radical. But they often set down markers for future deeds. Expectations are growing that this year's Budget and, more prosaically, the Conservative party's manifesto for the next election will herald a tax-reforming agenda for the 1990s.

Such thoughts have been fuelled by the prime minister's desire to turn Britain into an "opportunity society", the belief that Mr Lamont is a tax reform enthusiast, and by his action in appointing Mr Bill Robinson, former head of the Institute for Fiscal Studies, to be his special adviser in the Treasury.

Symptomatic of a reviving interest in fiscal change has been a flurry of pamphlets and booklets from various think-tanks.

In the past week alone, the free-market Institute of Economic Affairs has produced a book advocating the "earmarking" of specific taxes to particular forms of government spending. Towards the political left, the Joseph Rowntree Foundation has published a report by Mr John Hills, a London Labour party adviser, which attempts to cut through the thicket of subsidies, benefit and tax concessions surrounding housing finance with 39 proposals for reform.

That ideas for reform are coming

### BUDGET



from right and left at an accelerating pace is an indication that much remains to be done to update Britain's tax system for the 21st century.

The 1990s were a period of intense fiscal change, particularly during the long chancellorship of Mr Nigel Lawson. But although parliament has enacted more than 3,500 pages of tax legislation since 1979, Britain's tax system is some way from meeting the three classic objectives of the reformer, which are to promote:

- economic efficiency
- fairness
- administrative practicality.

The Thatcher years, particularly during Mr Nigel Lawson's chancellorship, witnessed a radical reform of corporation tax and a thoroughgoing restructuring of the income tax system. But relatively little was done to alleviate various poverty traps at the bottom end of the income scale; and the taxation of savings in Britain is generally acknowledged to be a mess.

Now, however, the unfinished business of the last decade and the government's political aims may be coinciding.

Mr Andrew Dilnot, the new director of the IFS, believes that if the prime minister is serious in his desire to turn Britain into a society of individuals with opportunities to realise their full potential, his government will have to attend to the tax and benefit system. In spite of changes to National Insurance contributions in October 1988, 400,000 low-income families still lose through taxation of the withdrawal of benefits more than 50 per cent of every extra pound earned while 45,000 lose more than 90 per cent of each additional pound earned. The accompanying table shows how the poverty trap operated in early 1988.

Shortly before he joined the Treas-

### Object lesson

If you're reading this after putting in a solid hour of hard work, you are mismanaging yourself. You should have downed tools and taken up the PT 20 minutes ago.

Or so Observer gathers, at least, from management-training specialist Louis Alexander of the InfoSound consultancy.

"We can only operate at peak efficiency in relatively short bursts," he says. "After about 40 minutes our body and brain will take a break and we will start to daydream." So two thirds of the way through every hour, we should stop and spend the rest of it relaxing.

Alexander is giving a seminar on the topic at the Enterprise Training Centre in London's Newington Causeway on Wednesday week. Perhaps his brain was taking a break when he fixed the programme.

Starting at 8pm, the first session runs straight through until 6. Then there's a 15-minute break for refreshments before the final stretch lasting for three quarters of an hour.

### Lew's world

Overfed, overired and misunderstood. If that is an unfair description of typical Morgan bankers, the fair remains that they're commonly pictured as handsome, athletic, WASPish and replete with Harvard degrees.

Lew Preston, the 64-year-old next president of the World Bank, seems to fit the image nicely. Harvard graduate and ex-marine, he comes from a wealthy Westchester family, and wife Patsy is a granddaughter of newspaper publisher Joseph Pulitzer.

Preston retired from J.P. Morgan last month after almost 40 years. And though he has never courted publicity like some of his industry peers, he gives the impression of being a traditional white-shoe

Norman Lamont's first Budget may provide clues to a tax-reforming government agenda for the 1990s. Peter Norman reports

## Straws in the wind on the tax system

### Anomalies in the tax system

HOW SAVINGS ARE TAXED			
Form of savings	Is income taxed?	Are capital gains taxed?	Is inflation relieved?
Owner occupied housing	no	some	yes
Pension funds	no	no	N/A
Life insurance	(varying rates)	yes	some
Company shares	yes	yes	no
Government securities & corporate bonds	yes	yes	no
Bank & building society deposits	yes	no	no

Source: Prof. John Kay, *Reassessing the Tax System*, IEA, 1980

THE POVERTY TRAP, January 1989				
(Calculations are for a married man with two children aged 10 & 13, rent of £30 a week, and rates of £12 a week)				
Gross weekly earnings	50.00	100.00	150.00	200.00
Plus: Child benefit	14.50	24.18	34.50	44.50
Family credit	49.55	12.47	4.57	0.00
Housing benefit	25.07			
Less: Income tax	0.00	5.31	17.81	30.31
National Insurance	2.50	7.00	13.50	18.00
Net income	136.52	138.84	140.24	166.19

He was unable, however, to overcome Mrs Thatcher's determined support for tax relief on mortgage interest payments, a subsidy to the middle-class voter that will cost the Treasury an estimated £7.5bn in the current financial year. The Thatcher years also saw Mr Lawson piling up privatisations such as the Business Expansion Scheme, employee share options and Personal Equity Plans, which could be justified as encouraging enterprise, but from which only the more wealthy members of society benefit.

According to the Child Poverty Action Group, this "fiscal welfare"

means that a married couple with a single earner on £40,000 a year can benefit from subsidies to the tune of £127.45 a week through mortgage interest relief, pension incentives and a Personal Equity Plan. The benefits to an unemployed married couple are about the same, at £126.61 a week.

There was a shift of emphasis to more fairness during Mr Major's brief as chancellor. His decision to abolish the composite rate tax on home improvements and maintenance of the mortgage ceiling for relief at an unchanged £30,000 from 1988.

The process of "levelling-up" and "levelling-down" can be expected to be a characteristic of future tax reform, irrespective of which government is in power after the election.

In other ways, Mr Major was prepared to break with the Lawson tradition of tax reform. His decision in the last Budget to turn his decision in the

tax system.

Subsequent changes in savings taxation throughout the 1980s were piecemeal, with a progressive extension of privileges in the case of personal equity plans and the scaling back of other tax reliefs as in the case of the abolition of mortgage interest relief on home improvements and maintenance of the mortgage ceiling for relief at an unchanged £30,000 from 1988.

The lesson of the 1980s was that no single formula could be applied to the complex issues of reforming the British tax system.

## OBSERVER



"He's like John Major but without the charisma."

of the cash-starved railway to bring the budget back into line. So what led him to end his brief stay at the Pru for the privilege?

Although working there was valuable experience, he says, his roots lay in industry and his 12 years at British Aerospace. "I've gone from the extra-terrestrial to the sub-terrestrial," he adds.

He adds that his prime task now is to restore confidence in the Underworld's control over its funds, and to persuade the government to invest more in the network.

His dream is that, one day, he'll be able to point to an efficient, popular and greatly expanded system and say: "I was part of the organisation that developed that system."

One day.

### Tube dream

Bed of nails, poisoned chalice...? Choose your own metaphor for John Hughes's new position as finance director at London Underground.

The last incumbent left abruptly in October after news that an unexpected budget shortfall had plunged the Underground into a cash crisis. The cause was apparently over-enthusiastic spending – not that the average tube-train sufferer saw much benefit.

Now Hughes has the job of screwing still more costs out

sheet – because the name smacks of the Byzantine Empire, modern Turkey's hated Greek predecessor.

No heed was taken of Ortayli's rejoinder that the word (Arabic for Constantinople) was Istanbul's official name in Ottoman times, and used on coins well into this century.

So survival looks unlikely for a recently launched Turkish environmental magazine. It's called Green Byzantium.

### New venture

How the venture-capital industry has changed. Take for instance the move being made by Rodney Hall. Three years after setting up the British arm of GE Capital Corporate Finance – the financial services operation of America's General Electric – he is moving to J.O. Hambro & Partners.

At GE, Hall headed its UK mezzanine finance activities. In the hey-day of buy-outs in 1988-89 mezzanine finance – a half-way house between loan and equity funding – was needed to make big deals possible. As that's no longer so now big buy-outs have lost vogue, GE is turning to providing loan finance.

At Hambro, Hall expects to be investing in smaller deals, management buy-outs and restructurings, where the venture capitalist's industrial expertise is in demand rather than the financial engineering skills of the mezzanine expert.

### Own back

As a woman reversed her towbar-equipped Volvo gingerly towards the one vacant parking space, a young man whizzed his GTI straight into the opening, got out, and as he stalked past her window, smirked: "That's what you can do when you're a good driver."

Whereupon she accelerated backwards hard into his car, and replied: "That's what you can do when you have money."

&lt;p

**S**When Mr Chandra Shekhar became Indian prime minister at the head of a minority coalition last November, few political observers believed he would last long. But nobody could have predicted that his term would end so abruptly and in such inauspicious circumstances as it has.

His resignation on Wednesday – precipitated by a row as trivial as it was acrimonious, involving the former prime minister, Mr Rajiv Gandhi – earned his government dubious distinction as the shortest-lived since India's independence. It also leaves Indians, who have seen the back of three prime ministers in less than 18 months, warily contemplating another trip to the polls in the next few weeks.

Never since 1948 can the Indian people have embarked on a general election campaign in a state of greater uncertainty as to where their country is heading, or the type of government that will emerge. The gloomy backdrop encompasses:

- Rivalry of a bitterness rarely surpassed between India's Hindu majority and Muslim minority;
- Unprecedented conflict over the country's caste system;
- The growth of militant separatist movements in at least three of its 25 states;
- A severe economic crisis, featuring rising inflation, spiralling public spending and a worsening balance of payments.

Worse still, the election campaign may simply serve to exacerbate the polarisation that has been evident for some time within India's political system, and which has contributed to its recent history of weak and indecisive governments.

Some Indians find comfort in the thought that at least over the last four months there has not been a repetition of the widespread caste and Hindoo-Muslim rioting that rocked the country last year. But if there has been truce there are also now fears that the beginning of the campaign could unleash the hatred again.

There is little confidence that India's secular tradition – by which Hindus and Moslems have lived together on a common footing – will survive the continued growth in Hindu militancy or the possibility of the radical Hindu Bharatiya Janata Party (BJP) being an important participant in future governments. The BJP is the party expected to make the most gains in the election.

The BJP is deliberately vague about its goals. But Moslems understandably fear that its advocacy of Hindutva

After the fall of India's shortest-lived government, electors face going to the polls at a time of more uncertainty than ever, writes David Housego

## Bound by a damaging past



(Hindu national awakening)

share of resources.

The proposal last year of former Prime Minister V.P. Singh to expand the proportion of central government jobs reserved for lower castes to 49.5 per cent touched off an explosion of anger among the upper castes – but brought him support from the poor.

Since the fall of his government in November, Mr Singh has been drawing large crowds in the north to whom he has been preaching the need for solidarity among the poor and Moslems against the higher castes.

Meanwhile, the unity of the Indian federation has come under strain from separatist movements in the states of Punjab, Kashmir, and Assam. Large areas of Kashmir and Punjab are under the control of the militants at night. The failure to solve these disputes is part of a wider problem of the failure of central government to yield more power to the regions at a time when it is recognised that India is too vast a country to be administered from New Delhi.

desperately. Some Indians such as Mr Nani Palkhivala, the lawyer and former ambassador to Washington, blame the current troubles on "self-seeking politicians hungry for power and office". But more plausibly the current instability reflects long-term trends of caste, sectarian and ethnic conflict, exacerbated by the pressure of population on

The hope of the Congress party is that the mood of national disillusion will work in its favour as the electorate shifts back to it as the party of "stability" and "strong government". Congress remains the only centrist party offering a home to people of all castes and religions. It is also the single largest party, capturing over a third of the vote in 1989. As such it traditionally benefits in an election if its opponents are divided.

But the Congress party is also demoralised by its own divisions, its weak organisation, and what is perceived to be the poor leadership of Mr Rajiv Gandhi.

The danger for the Congress is that it could be squeezed by the two "conviction" parties that have emerged on its right and left.

The BJP has in its favour the country's most charismatic leader, Mr L.K. Advani. It is a "cadre" based party that now receives large financial backing from business and derives its basic support from the upper and trading castes.

In contrast, Mr V.P. Singh is building an electoral alliance that brings together his own northern-based Janata Dal party, the Communist and leftist parties, and the Moslems – a grouping designed to appeal to the poor and lower castes with the aim of wrenching from the upper castes their dominance of the administration, and hence of economic control.

The election seems unlikely

to give any single party an absolute majority – meaning that Congress, the BJP and the Janata Dal will be competing to be the pivot of a new coalition.

At the earliest, India could have a new government by early May. Almost certainly the most pressing task on its plate will be the economy.

With the IMF, donor nations and commercial banks unwilling to lend to India until both a government and a Budget emerge, the prospect of India being forced to seek a rescheduling of its foreign debt loans increasingly large. Whether any new government will be in a position to stop the more fundamental rot is another matter.

The US has a record of appointing conventional politicians and bankers to head the World Bank, who then fervently champion both the institution and the need to tackle global poverty. Mr Robert McNamara, the former defence secretary, was transformed 20 years ago into a spokesman for the Third World when he headed the bank, and it has been the same with Mr Barber Conable who will step down later this year after five years as its president.

The big question is how far they are captured not just by the bank's mission but also by its large bureaucracy. It is a question that will be as relevant in relation to Mr Lewis Preston, the leading Wall Street banker selected as the new bank president, as it has been for his political predecessor.

On the surface Mr Conable still appears the plain-talking upstate New York Republican congressman he was for 20 years. Yet he has become more committed to the bank's aims, stressing the need to combat poverty and to pay more attention to the problems of women in the Third World. He has frequently talked of the relationship between women's problems and the bank's traditional concerns of population control and education.

The bank has also faced strong criticism from environmental groups that some of its traditional development projects are damaging the environment of developing countries. Under Mr Conable it has laid greater stress on and devoted more resources to environmental issues.

Mr Conable has been accused of being too close to US policies. Asians and Africans point out that he has helped steer the bank towards free-market policies and the Third World debt relief strategies pursued by successive US Treasury secretaries. India is not alone in arguing that the large bank commitment to the debt reduction plan of Mr Nicholas Brady, the Treasury secretary, fulfills the US foreign policy aims of producing a politically and economically stable Latin America, particularly Mexico.

Under Mr Conable the bank has also been at the forefront in assisting the reconstruction of eastern and central European economies, committing

\$2bn over three years, a priority of the Bush administration.

However, Mr Conable has more recently sought to emphasise the bank's independence from the US. Last year, for example, he pushed for a resumption of full lending to China, following the temporary suspension after the Tiananmen Square massacre, well before that was politically acceptable to the Bush administration or to Congress. Similarly, he has had a number of disputes with the US Treasury over the handling of Brazil's debt problems.

Mr Conable only decided to step down – he was certain of being reappointed – after he was sure that his successor was someone of whom he approved. Traditionally the US nominates the president of the World Bank, just as a European has always been managing director of the IMF.

Mr Bush's new appointee is entirely in character: Mr Lewis Preston is the former head of J.P. Morgan, one of the US's largest and strongest banks and one that is relatively uninvolved in the general problems of the banking sector. Not only is he, like Mr Conable, an old friend of Mr Bush, but he also comes from the type of mainstream "old money" background which the president prefers. There is a close parallel with Treasury secretary Brady who came from the Wall Street firm of Dillon Read.

An ex-marine, Mr Preston is a registered Republican, an Episcopalian and a director of the Federal Reserve Bank of New York. His sole deviation from the Yale educated group favoured by Mr Bush is that he went to Harvard.

As head of Morgan throughout the 1980s, Mr Preston expanded the bank's range of operations following his earlier period in charge of its international divisions. He has considerable experience of the Middle East, Asia and Latin America, dealing, in particular, with Third World debt issues.

Mr Preston's inheritance will be a financially strong bank, which, for all its continuing internal weaknesses, Mr Conable has helped to lead into a wider spread of countries and of lending activities.

## US establishment types who go native

Peter Riddell on the appointment of Lewis Preston as president of the World Bank



Lewis Preston: from 'old money' background

vast and unwieldy bureaucracy. Mr Conable launched a controversial reorganisation during which the position of many senior officials was reassessed and more than 500 people, of over 7,000, were fired.

The effect was to lower morale and to increase disension. There is still no shortage of internal and external critics to argue that the bank lacks direction and, in particular, that there is no real account of strategy for decisions.

The bank has also faced strong criticism from environmental groups that some of its traditional development projects are damaging the environment of developing countries. Under Mr Conable it has laid greater stress on and devoted more resources to environmental issues.

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## LETTERS

### Make money the old-fashioned way – by earning it

From Mr John Banham  
Sir, Your Leader (still time to act on pay, March 4) was redolent of the long-gone corporate state era and it found little support at the meeting of the Confederation of British Industry's national council on Wednesday. You state that the CBI is in the business of offering "fired general exhortations about pay". For at least the past four years the CBI has avoided any exhortations about pay.

There can be only one basis for wage settlements – performance. In the widest sense of the term. Plagiarising the old Barnum and Bailey advertisement: "We have to make our money the old-fashioned way: we must earn it."

UK entry into the ERM blocks the route of devaluing

the currency to meet wage bills that cannot be justified by performance, a fact made totally clear in presentations to our members last autumn.

Of course, the attitudes of decades are taking time to change; and matching French performance – when wage inflation fell from 15 per cent to 3.5 per cent in four years in the mid-1980s – will require consistent efforts by all concerned, including the government. In France, there would have been no question of "administered prices" rising three times as fast as factory gate prices.

Nonetheless, the CBI's latest Pay Databank figure shows the largest quarter on quarter fall in manufacturing pay settlements in four years, and in addition more than one wage settlement in 10 is being deferred. Further, anecdotal evidence of a more realistic approach to pay, based on performance, is widespread.

So any attempt to index pay ignores the obvious reality that the performance of individuals and companies varies widely. That is why, throughout the 1980s, many CBI members have decentralised pay bargaining and sought to link pay more closely to performance. That is why, too, we have avoided exhortations about pay – it makes no sense to talk about pay in isolation from performance, the long-standing practice of the British media notwithstanding.

Ironically, your message about synchronising pay settlement dates and focusing on future levels of price inflation might well be relevant in those parts of the economy where national wage bargaining remains and performance is largely ignored in determining pay: the public services, which together employ almost as many people as the manufacturing sector.

We first put forward the many ideas you advocate so enthusiastically, but in relation to the public services only, over six months ago, in our report entitled Britain's Inflation Performance. It is good to see you arriving at the party even if a little late and through the wrong door.

John Banham,  
director general,  
Confederation of British  
Industry,  
Centre Point,  
103 New Oxford Street, WC1

### When will you wake up to the possibility that your company is paying too much for overseas medical insurance?



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### Business involvement in research

From Messrs Michael Osbaldeston and Michael Goold

Sir, Simon Holtherton's article "Unanswered ethical questions" (Lombard, February 26) raised some important issues concerning the relationships between management researchers, the companies they research and the sponsors of research.

Mr Holtherton argues that it is wrong for researchers to receive financial support from companies that are the subject of the research. His fear is that the companies might seek to bias the results. However, few reputable companies and even fewer academics researchers would risk the damage to their reputations that would inevitably follow from such practice.

There is a more serious issue behind Mr Holtherton's concern: how far should companies that participate in research be allowed to veto publication of findings they regard as confidential or damaging to the company?

At the Ashridge Strategic Management Centre we believe our research benefits from the discipline of having to persuade sponsoring companies such as ICI and Shell that what we are doing is valuable.

Michael Osbaldeston,  
Ashridge,  
director,  
Ashridge Strategic Management  
Centre,  
17 Portland Place, W1

### Corporation tax and the Budget

From Mr Peter Morgan

Sir, In your Leader "A Budget to get Companies" (March 7) you rightly drew attention to the process by which inflation increases the effective burden of corporation tax in the absence of any adjustment for taxable profits. The chancellor ought to offset this in the Budget. In view of the recession he should aim to make a real reduction in the corporation tax burden. The question is how?

You suggest the government should partially reverse the 1984 reforms, albeit temporarily. But that would simultaneously destroy the credibility of the government's objectives of eliminating inflation, of reducing income tax rates and of moving to a simpler, less distorting taxation system.

If income tax rates come down in the near future, corporation tax rates should come down in parallel. Reducing the latter now would enable the government to deal with the immediate problem and make a start towards its longer term tax objectives.

Stock relief or indexed or accelerated capital allowances would be difficult to remove once introduced. They would institutionalise inflation while only imperfectly correcting the distortions it creates, besides being an extra complication.

In any event, while it is true that the tax system appears to encourage investment in advertising, marketing and

research,

Peter Morgan,  
Institute of Directors,  
116 Pall Mall, SW1

Fax: 0171-833 5938

They should be clearly typed and not handwritten. Please set the fax machine for fine resolution.



# COMPANIES & MARKETS

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Friday March 8 1991

## INSIDE

**TI Group turns in more than £128m**

**Pre-tax profits of TI Group** came in yesterday at the high end of analysts' expectations. Christopher Lewington, chairman (left), said the £128.4m (£242.6m) result showed the success of the group's five-year restructuring. Since 1986 it has spent about £300m on transforming itself from a dull producer of products and domestic appliances into an international manufacturer of mechanical seals, small tubes and other specialist engineering products. Page 23

**Kingfisher executives to go** Kingfisher, the UK retail group, is losing two executive directors as part of a management reorganisation. Geoff Powell, chairman of the B&Q and Comet subsidiaries, and Vic Steel, chairman of the Woolworths and Superdrug chains, have agreed to leave "on the friendliest of terms" within a few weeks. The two men had provided executive cover as relatively new managing directors, gained experience. The move is seen as a bid to shorten internal lines of communication. Page 27

**Frankfurt rebounds on rally**

**Germany**  
 DAX Index  
  
 22 Feb 1991 7 Mar  
 of both higher taxation and of exchange rates on industrial investment. Back Page

**Cuba hires foreign explorer**

Cuba has contracted a foreign oil company to begin offshore exploration work along its northern coast. The Soviet Union's decision to cut off deliveries prompted the break with 31 years of tradition and a French consortium will start exploring this year. Tim Coone reports. Page 29

**Third time lucky**

Twice bitten but not thrice shy: Conrad Black (left), owner of the conservative British newspaper, The Daily Telegraph, is in talks to buy the Madrid daily, Ya. It is Black's third attempt to break into the Spanish market and the most ambitious bid to date by a British publishing group to purchase a media property in Spain. Tom Burns reports on the negotiations. Page 22

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Chief price changes yesterday			
<b>FRANKFURT (DM)</b>			
Aldi	+ 15	PARIS (FFP)	
Alfa Romeo	+ 15	Carrefour	+ 11
Anglo	+ 15	Castrol	+ 11
Arco	+ 15	Crel Lyon (C)	+ 12
Autobahn	+ 15	Eurostar	+ 20
Bayer	+ 15	Euromarche	+ 20
Benz	+ 15	Fluor	+ 10
Bentley	+ 15	Globe-Sky	+ 14
Bmw	+ 12	GTE-Euronet	+ 15
Borg-Karussell	- 12	Marie-Claire	+ 18
Volvo	+ 87	Media-Saturn	+ 18
335	+ 87	Monte-Carlo	+ 18
<b>TOKYO (Yen)</b>			
Asics	+ 25	Kotak	+ 60
Daiei	+ 25	Mitsui Toatsu	+ 100
Alpha Computer	+ 2	Toyota Motor	+ 100
Precia Motors	+ 2	Toshiba	+ 100
Feltis	+ 12	Uniqlo	+ 120
Chrysler	+ 12	Yamaha	+ 100
Siemens	+ 12	Yankee	+ 44
Yamaha	+ 12	Japan Casting	+ 75
<b>NEW YORK (\$)</b>			
Alfa Romeo	+ 15	Kodak	+ 50
Arco	+ 15	Mitsubishi	+ 100
Anglo	+ 15	Philip Morris	+ 100
Autobahn	+ 15	Tektronix	+ 100
Bayer	+ 15	Unilever	+ 100
Benz	+ 15	Yankee	+ 100
Bentley	+ 15	Zinc	+ 100
Borg-Karussell	+ 15		
Volvo	+ 15		
335	+ 15		
<b>LONDON (Pounds)</b>			
Alfa Romeo	+ 11	WPP	+ 11
Anglo	+ 11	Pauls	+ 11
Autobahn	+ 11	Philips (Belg)	+ 5
Bayer	+ 11	Prudential	+ 15
Benz	+ 11	Siemens	+ 15
Bentley	+ 11	Unilever	+ 7
Borg-Karussell	+ 12	Yankee	+ 11
Volvo	+ 12	Zinc	+ 7
335	+ 12	Post Office	+ 82
<b>PARIS (FFP)</b>			
Alfa Romeo	+ 15	Castrol	+ 11
Anglo	+ 15	Crel Lyon (C)	+ 12
Autobahn	+ 15	Eurostar	+ 20
Bayer	+ 15	Euromarche	+ 20
Benz	+ 15	Fluor	+ 10
Bentley	+ 15	Globe-Sky	+ 14
Borg-Karussell	+ 15	GTE-Euronet	+ 15
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Bayer	+ 15	Euromarche	+ 20
Benz	+ 15	Fluor	+ 10
Bentley	+ 15	Globe-Sky	+ 14
Borg-Karussell	+ 15	GTE-Euronet	+ 15
Volvo	+ 15	Marie-Claire	+ 18
335	+ 15	Monte-Carlo	+ 18

## Rolls surprises markets with 24% decline

By Paul Betts in London

**ROLLS-ROYCE** unsatisfied the financial markets yesterday by reporting an unexpected 24 per cent fall in pre-tax profits.

Higher-than-expected research and development spending, a £50m (£84.5m) provision to cover restructuring costs, and repercussions of the Gulf war on the commercial aero-engine market pulled pre-tax profits down to £178m from £238m the previous year.

This was lower than the most bearish market forecasts and prompted a steep fall in Rolls-Royce shares which closed yesterday 17p lower at 159p.

Apart from the heavy R&D expenditure totalling £237m against £161m in 1989 and the £50m provision, the weak dollar exchange rate put additional pressure on the company's civil aero-engine business.

Lord Tombs, the chairman, confirmed the company was planning to reduce its 60,000-strong workforce by 3,000. He said: "The current difficulties of the airline industry had led to a significant fall in orders for engine spare parts where margins have traditionally been higher than for new engine sales."

The company is also worried that the current problems in the airline industry could lead to some customers deferring payment for some engines and canceling some orders and bad debts.

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## INTERNATIONAL COMPANIES AND FINANCE

**Preussag improves to DM350m**

By David Marsh in Bonn

**PREUSSAG**, the German steel, trading, minerals and energy conglomerate which took over the Salzgitter steel company at the end of 1989, yesterday reported improved net profits of DM350m (\$225m) for the nine months business year ended September 30.

Mr Ernst Pieper, the chief executive, forecast a further increase in net earnings in the current 1990-91 business year following profits of more than DM100m in the first quarter. Preussag profits for the full 12 months business year of 1989

amounted to DM315m. The group is paying an unchanged DM8 dividend for the shortened 1990 business year on equity capital raised in 1990, turnover was roughly stable during the period, Mr Pieper said.

Operating profits rose last year to DM775m from DM455m in 1989. Turnover increased by 16 per cent to DM19bn during the nine months' business year.

Orders in hand at the end of December were DM11.9bn, 8 per cent above the level three

months earlier. However, first-quarter turnover fell by 6 per cent to DM6.9bn compared with the corresponding figure in the previous year - above all because of lower non-ferrous metals prices and the weaker dollar.

Fixed asset investment rose to DM75m from DM33m. Mr Pieper called new business "satisfactory" for the first three months of the 1990-91 business year, with DM7.1bn in orders registered during this period.

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months earlier. However, first-quarter turnover fell by 6 per cent to DM6.9bn compared with the corresponding figure in the previous year - above all because of lower non-ferrous metals prices and the weaker dollar.

He also said the group had made investments of DM500m in east Germany, making 3,000 jobs. It announced yesterday the acquisition of leading east German limestone works, Hatz-Kalk in Saxony-Anhalt, said to own some of the best quality deposits in Europe.

**Ladbroke expects only break-even start**

By David Churchill in London

**LADBROKE** Group, the UK hotels and leisure company, said yesterday that it only expected to break even for the first two months of the present financial year due to the recession and Gulf war.

The news came from Mr Cyril Stein, Ladbroke's chairman, as the company announced preliminary full-year results for the year ended December 31 1990.

Ladbroke, whose operations include the Hilton International hotel chain, the Texas Homecare do-it-yourself stores, and Ladbroke betting shops, produced only a slight increase in pre-tax profits from £30.2m (£37.4m) in 1989 to

£30.6m last year. This was on turnover also up marginally from £21.7m to £23.8m.

Mr Stein's statement yesterday set the shares back after an initial rally, closing 13p down on the day at 24p.

Mr Stein said that international travel had already started to pick up and would benefit the Hilton hotels, which get 70 per cent of their revenue from business travellers.

"But the first two months of the year were obviously affected by a lack of activity which applied to almost every industry," he said. "Ladbroke was not immune and profits in the first half of 1991 will have

to come from four months of trading."

A further 20 Hilton hotels are planned, including the first in Mexico, Norway and Denmark, as well as extra ones in France. The company has also reached agreement with Japanese investors, including the Industrial Bank of Japan and Nippon Fire and Marine Insurance, to accelerate its hotel-opening programme in the Asia-Pacific region. Ladbroke plans to double the number of Hiltons in Japan by 1993.

The property division increased pre-tax profits, net of interest, from £5.6m to £45.2m in a difficult climate.

The company's gearing has been reduced to 58 per cent and, with lower capital investment planning, is expected to fall further this year. A final dividend of 5.5p has been recommended, marking a total of 10.6p, a rise of 84 per cent.

Ladbroke's betting shop chain, which produced pre-tax

profits of £91.7m against £91.1m, saw a decline in profitability towards the end of last year.

Texas Homecare suffered from the recession and general slump in retailing, with pre-tax profits of £39.7m against £40.1m in 1990.

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Higher prices, made possible

by Rossignol's strong market share, should improve margins by around FF130m, he said, added, while cuts in overheads at all the group's subsidiaries should save around FF60m more.

Productivity improvements should save another FF15m, he said.

The group expects to have maintained sales at around 1.42m pairs of skis, sold under the Rossignol and Dynastar brands, in the year to March 31, despite an 11 per cent drop in the world market for downhill skis.

This would take its world market share above 30 per cent for the first time.

Rossignol is currently forecasting stable ski sales in 1991-92, while in the ski boot sector it hopes to restore sales, under the Rossignol and Lange brands, to around 470,000 pairs, or 12 per cent of the world market, after plunging 15 per cent to 400,000 pairs in the current season.

Losses in the tennis racquet division were worse than expected, Mr Boix Vives said, and the division would continue to weigh on results in 1991-92.

All profits from the recently-acquired Roger Cleveland golf club subsidiary would be ploughed back into developing this business, he said.

Rossignol is currently

**Skis Rossignol sees losses of FFr130m**

By George Graham in Paris

**SKIS ROSSIGNOL**, the leading French ski and sports equipment manufacturer, expects to report net losses of more than FFr130m (US\$245m) in the year ending March 31. Mr Laurent Boix Vives, the group's chairman, announced yesterday.

Rossignol's loss warnings have become progressively more dramatic over the past 12 months.

A year ago, Mr Boix Vives expected losses to be confined to between FFr20m and FFr50m, but by last summer his estimate had risen to FFr85m, and in December it was revised again to FFr100m.

Mr Boix Vives said

losses on the tennis racket business and some FFr20m of restructuring costs, but around FFr120m came from the impact of the fall in the dollar and the yen.

The year's results could still be altered by the exchange rates applying at the end of this month, he warned.

The group has already taken a number of measures, however, which Mr Boix Vives said should bring it back to break-even in 1991-92, even without taking account of the improvement in the skiing market, triggered by this season's good snow conditions in Europe.

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**BRIERLEY INVESTMENTS LIMITED***Interim Profit***ANNOUNCEMENT**

('000s)	HALF YEAR TO 30 DECEMBER	HALF YEAR TO 30 DECEMBER	FULL YEAR TO 30 JUNE 1990
Profit After Tax and Minorities	175.2	188.2	401.7
Adjusted Earnings Per Share*	9.0c	9.9c	21.1c
Adjusted Dividends Per Share*	5.0c	5.0c	11.0c
Shareholders' Funds	3,012	2,662	2,761
Capital Funds	5,381	4,226	4,468
Net Debt to Capital Funds	125.5%	70.8%	64.8%

\* Adjusted for bonus issues

Interim figures are unaudited

**INDUSTRIAL EQUITY (PACIFIC) LIMITED**

"We have announced a proposal whereby, subject to acceptance by Industrial Equity (Pacific) Limited (IEP) shareholders and approval by BIL shareholders, BIL will acquire the minority interests in IEP through an issue of three BIL shares for every two IEP shares."

**BALANCE SHEET**

"In acquiring Mount Charlotte, we accepted that we would need to reduce debt... since these accounts were prepared, net debt has been reduced by \$1.2 billion to \$5.4 billion... we anticipate a further reduction in net debt to approximately \$4 billion by 30 June which... is equivalent to a net debt: capital funds ratio of 75%..., and is acceptable in the current environment."

P D Collins  
Chief Executive

B A Hancox  
Chairman

FOR FURTHER INFORMATION ON BIL, OR A COPY OF THE INTERIM REPORT, PLEASE CONTACT:  
TREVOR BEYER, RESIDENT DIRECTOR  
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**Siemens in Italian rail equipment agreement**

By John Wyles in Rome

A NEW Italo-German collaboration in railway equipment manufacturing was foreseen yesterday with an agreement between Siemens and Ansaldo Trasporti of Italy's state-owned IRI group.

The agreement is likely to cause a political row in Italy between the two dominant parties in the governing coalition, the Christian Democrats and the Socialists. The latter

see the tie-up with Siemens as a threat to Italy's smallest and heavily loss-making industrial holding group, ETIM, which is under Socialist control.

The reason is that ETIM's cash flow problems have added pressure on the holiday company which also operates Air Europa, a UK airline.

The Civil Aviation Authority, which has leased ILG to ETIM, has agreed to the

**Lloyds Bank in talks over ILG's £50m overdraft**

By David Churchill, Leisure Industries Correspondent

LLOYDS Bank was last night understood to be in urgent talks with the troubled privately-owned International Leisure Group (ILG) over the status of the company's £50m (\$100m) overdraft with the bank.

Lloyd's refused to be drawn on the nature of the talks and also declined to give details of the plan agreed last month to turn the £50m debt into ILG equity.

The bank's concern with ILG's cash flow problems has added pressure on the holiday company which also operates Air Europa, a UK airline.

ILG said at that time that Lloyd's had agreed to the

unusual move of turning the £50m overdraft into equity and becoming the company's biggest shareholder.

At the same time, ILG said that it was raising some £40m from its other shareholders; primarily Mr Werner Ray's Omni Holdings, which owned 49 per cent of ILG.

Mr Ray was also said to be selling 19.4 per cent of his stake to Aska, the German retailer, and the remaining 20.5 per cent to Harper, a German investment company.

However, it is not clear whether either transaction had actually been completed.

**NMB Postbank suffers weaker second half**By Ronald van de Krol  
in Amsterdam

A

NMB POSTBANK, the Dutch bank which merged earlier this week with insurer Nationale-Nederlanden, said its net profit fell by 3.5 per cent to Ff 635m (£386m). In 1990, reflecting a weaker second

In the first six months, net profit rose by 7.7 per cent. The bank said that gross profit showed a decline of 4.7 per cent to Ff 1.53bn as costs rose by 6 per cent to Ff 1.38bn outstripping a more moderate 2.6 per cent increase in income to Ff 1.545bn. Despite the lower results, NMB Postbank said it was raising its dividend to Ff 3.00 from Ff 2.75 in 1990.

It gave no profit forecast for 1991, citing uncertainties about the postwar economic climate and the difficulty of forecasting interest rate and currency movements.

The downturn in the second half was due mainly to the Gulf crisis and the effect it had on stock markets and on borrowing.

S

**Swedish packer advances 23%**

By Robert Taylor

PLM, the fifth largest packaging group in Europe, increased its profits (after financial items) by 23 per cent last year to SKr285m (£68m) from SKr211m.

However, sales fell to Ff 3.65bn from Ff 3.82bn over the same period. Return on capital employed was 19.5 per cent in 1990, compared with 15.6 per cent the previous year.

There was a particularly strong earnings performance in the Swedish company's beverage can division, with a rise to SKr209.6m in 1990 from SKr160.7m.

In a statement yesterday, the group said only the German and Japanese markets stayed strong throughout last year.

**Sandvik books fall of 6%**

By Robert Taylor in Stockholm

SANDVIK, the Swedish speciality steel and carbide group, yesterday reported a 5.9 per cent drop in profits (after financial items) for 1990 to SKr1.65bn (£396m).

Involved sales fell by 2.7 per cent last year to SKr12.25bn while the order book declined to SKr11.5bn from SKr12.9bn.

Earnings per share in 1990 were SKr24.70, compared with SKr24.45 the previous year.

Sandvik's board is recommending a dividend increase to SKr5.50 from SKr5.00 in 1990.

The group reported a profit of SKr1.53bn in its cemented

carbide activities for 1990, a SKr33m drop of the previous year. Figure which was due mainly to a sharp decline in earnings in the US and Brazil.

There was also a slight decline in profits from its steel division to SKr483m from SKr515m and in saws and tools to SKr124m from SKr124m, which were blamed on high costs and poor productivity in Swedish operations.

In a statement yesterday, the group said only the German and Japanese markets stayed strong throughout last year.

Gambro said that the benefits from its SKr1.5bn acquisition of Cobe Laboratories in the US last June will become apparent over the next three years following a reorganisation of its activities.

Gambro diversified into products for cardiovascular surgery and blood component technology by buying Cobe.

Earnings were increased by a continuing shift in product mix toward more advanced and expensive products. Demand remained firm for dialysers with synthetic membranes, dialysis concentrate, and blood component

## INTERNATIONAL COMPANIES AND FINANCE

**Amgen set to entrance the medicine men**

Karen Zagor examines the implications of this week's court ruling on patent rights

**A**MGEN, one of the most promising US biotechnology companies, scored a coup when a federal court this week gave the company a patent monopoly in the US for its EPO drug. The drug is used to treat anaemia in kidney dialysis patients, and should pave the way for Amgen to become a fully-fledged independent pharmaceuticals company.

The ruling ended a four-year legal battle between Amgen and Genetics Institute over erythropoietin, or EPO, which Amgen will market under the brand name EpoGen. The court decided that Genetics Institute had not proved that it had isolated a protein with the biological characteristics described in the patent.

Amgen now has exclusive rights for

the sale and production of EPO in the US for at least seven years.

Wall Street registered its enthusiasm for Amgen's growth prospects by pushing the share price up 33% to \$122.50 midday yesterday, following a \$12 gain on Wednesday after the federal court ruling. Shares in Genetics Institute plummeted more than 50 per cent during trading on Wednesday, but recovered somewhat yesterday morning, adding 51¢ to \$60.74.

The decision secures Amgen's position as the leading US biotechnology company. Although its sales from EpoGen, which received FDA approval in 1988, are expected to be about \$35m this year, the company's market capitalisation is staggeringly large at close to \$4.5bn.

And analysts are extremely bullish about Amgen's future. Mr Virgil Mehta, an industry analyst at Mehta & Isaly in New York, said: "Here is a company that 10 years ago was just a glimmer in someone's eyes that became a small biotechnology company and now it has become a fully-fledged pharmaceuticals company."

Amgen's growth on the back of EpoGen has been phenomenal. EpoGen's first-year sales of more than \$150m set an industry record. For the first six months of 1991, Amgen's revenues jumped to \$150m from \$88m in the first half of 1990, and net income soared to \$25.4m from only \$4.7m in the same period. The company's total debt at the end of 1990 was \$15.5m.

Amgen's second drug, Neupogen

(recombinant granulocyte colony-stimulating factor), could be an even bigger money-spinner. The drug helps boost the body's immunity to bacterial infections and has been extensively tested among cancer patients undergoing chemotherapy.

**N**eupogen helps restore the immunity killed during chemotherapy and allows patients to withstand heavier doses of chemotherapy.

A Food and Drug Administration advisory committee recently gave support for the use of Neupogen in treating chemotherapy-associated infections, and final regulatory approval to market the drug is expected by the end of March.

**Pacific Dunlop hit by domestic recession**

By Kevin Brown in Sydney

**P**ACIFIC Dunlop, the diversified Australian manufacturer group, yesterday blamed the domestic recession for a 10.7 per cent fall in interim net profits to A\$126.8m (US\$105.2m) on turnover down 2.3 per cent to A\$2.5bn.

Net earnings dropped 37.3 per cent after an abnormal loss of A\$61.7m relating to redundancy and rationalisation costs.

Last year's interim result included an abnormal profit of A\$31m.

Mr John Gough, chairman,

said demand had fallen progressively over the six months to the end of December, and Christmas trading had been particularly weak. However, the impact of recession in Australia had been partly offset by international operations.

Results in most areas were "satisfactory" given the difficult economic circumstances.

The worst hit divisions were South Pacific Tyres, the distribution activities, and GNB Batteries (Australia), which returned "significantly" lower profits.

Pacific Branks produced a "mixed improved" result following substantial restructuring, and the industrial, foam, fibre and cables group continued to achieve "excellent" results in the depressed conditions.

Mr Gough said trading conditions in Australia "showed no sign of improving" in the second half, but all divisions had adjusted to the reduced trading levels and were performing "creditably".

Mr Philip Brass, managing director, said sales had fallen in the third quarter, and were likely to be around 2.6 per cent lower in the second half than in the comparable period of last year.

The directors declared an increased interim dividend of 10.5 cents per share, fully franked, compared with 9.5 cents after last year's first half.

The result was in line with market expectations, and the shares closed 2 cents lower at A\$5.34.

**BIL slips 7% and warns on year's dividend**

By Terry Hall in Wellington

**B**RIARLEY Investments (BIL) blamed a "particularly hostile investment environment" for its 6.9 per cent drop in net profits to NZ\$175.15m (US\$104m) in the six months to December 31.

The interim dividend was unchanged at 5 cents a share. However, Mr Bruce Hancox, BIL's chairman, said in view of the difficult outlook, the company might have to reduce the full-year dividend, which last year was 11 cents.

Mr Hancox said that the dividend policy had been exhaustively discussed by directors, but they had dismissed sugges-

tions that they follow the practice of not paying dividend to increase shareholders' wealth.

The BIL profit was achieved on sales 7.5 per cent down at NZ\$24.88m. Profit before tax fell 15.3 per cent to NZ\$30.59m and tax was down 22.8 per cent at NZ\$6.35m. Earnings per share fell 6.9 per cent, to 9 cents.

Mr Hancox also announced BIL was continuing its asset sales programme after the purchase of Mount Charlotte, the UK hotels group, by selling its recently-acquired 14 per cent stake in Australasian brewery

and liquor group, Lion Nathan, for NZ\$170m, through an institutional placement.

Mr Hancox said that, since balance date, net debt had been reduced by NZ\$1.2bn to NZ\$8.4bn and total assets by NZ\$1.5bn to NZ\$12.7bn. He added that the group expected a further reduction in net debt by June 30 to approximately NZ\$4.4bn, equivalent to a net debt to capital funds ratio of 75 per cent. This was a reduction from its peak at December 31 of 128 per cent.

BIL said that in spite of the impact of high interest rates, recession and the Gulf war, Mount Charlotte hotels had increased after-tax profits to last year to NZ\$1.1m (US\$81.5m), an increase of 5 per cent.

In the half-year to December 31, International Equity Pacific saw its net profits drop 26 per cent to HK\$612.23m (US\$78.5m).

The company's car dealership business, Tozer Kemistry and Millburn, lifted after-tax profits by 11 per cent to HK\$6.2m on sales of HK\$14m. Enclosed results in France and Australia had more than offset a small downturn in the UK.

**Australian brewer beats profit target**

By Kevin Brown

**S**A BREWING, the Adelaide-based drinks and manufacturing group, increased net profits by 11.3 per cent to A\$50.8m (US\$39m) for the six months to December, in spite of the Australian recession.

Mr Ross Wilson, chief executive, said the result exceeded the group's target of a 5 per cent increase in net profits, but warned that the second half would be difficult.

"I can't make forecasts, but it seems to me that the balance of the second half will be the same as the first eight months - very tough - and we will have to concentrate on cost reduction and maintaining market share," he said.

Mr Wilson said trade showed no signs of improving in the first two months of the second half, but forecast a domestic economic recovery beginning in the third quarter or early in 1992.

He said the recovery was likely to be led by revived US economic growth, and revealed that SA Brewing was considering possible US acquisitions.

First-half sales rose 10 per cent to A\$86.5m, including a six-week contribution from Penfolds Wines.

The directors declared a fully franked interim dividend of 7.75 cents, up from 7 cents.

**Earnings fall 54% at John Labatt**

at John Labatt

**J**OHN LABATT, Canada's second largest brewer, hit by recession and restructuring charges, posted a 54 per cent drop in third-quarter earnings, writes Robert Gibbons in Montreal.

Labatt, subject of persistent takeover rumours and the consumer products arm of the big Brascan holding company, said profit for the three months ended January 31 was C\$1.6m (US\$1.5m), or 15 cents a share, against C\$3.6m, or 44 cents, a year earlier, on sales of C\$1.26bn, against C\$1.26bn.

The first nine months showed profit of C\$10.4m, or C\$1.10 a share, against C\$12.3m, or C\$1.48, a year earlier.

**FT-CITY COURSE LONDON**

8 April - 28 May 1991

Arranged by the  
**FINANCIAL TIMES**  
and  
**CITY UNIVERSITY BUSINESS SCHOOL**

The FT-City Course comprises eight weekly afternoon sessions, starting on 8 April 1991.

This training course provides a valuable opportunity to learn from established experts about the main activities and changes taking place in the City.

The following organisations will be amongst those giving presentations:

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**Financial Times Conference Organisation**  
126 Jermyn Street, London, SW1Y 4UJ, UK  
Telephone 071-922 2223  
Fax 071-925 2125 Telex 27347 FTCONFG G HB

**Sharp rise in costs hits Goodman Fielder**

By Kevin Brown

**G**OODMAN Fielder Wattie, the Australasian foods group, suffered a 12.8 per cent fall in net profits before abnormal items in the first half to December, on turnover up 7.8 per cent to December 31.

The decline was caused by increases in taxation and interest charges caused by the consolidation of some activities as a result of restructuring.

The group said its trading performance had improved significantly following its decision to refocus on its core food operations and sell or close peripheral activities.

First-half trading profits increased by 30.7 per cent to A\$139.7m, but the improvement was obscured by a 61 per cent rise in interest charges to A\$48.2m, and an increase in tax from A\$3.8m to A\$26.7m.

Trading profits increased by 11 per cent to A\$78.9m in Aus-

tralia, on turnover up 7.6 per cent, in spite of the contraction of the food and retail sectors.

Trading profits were up 49 per cent to A\$49.2m in New Zealand, on sales up 11.9 per cent. European operations reported an 83 per cent rise in trading profit to A\$15.5m.

Mr Michael Nugent, chief executive, said the improvement in the quality of trading profits would "further enhance the credibility of the company's core food business strategy". He said the improvement was "particularly pleasing" given the depressed state of the Australian and New Zealand economies.

The directors maintained the interim dividend at 5 cents, unfranked, but indicated that the full year dividend may not be maintained.

Net profit after abnormal items

was up 64.5 per cent to A\$67.1m after including abnormal profits of A\$4.5m, largely relating to the sale of shares in Centrepoint Properties. The comparable profit last year was struck after abnormal losses of A\$30.1m.

Mr Nugent said Goodman Fielder expected to maintain the level of trading profits in the second half, but warned that any improvements were likely to be modest given the depressed short-term outlook for the Australasian economy.

The directors maintained the interim dividend at 5 cents, unfranked, but indicated that the full year dividend may not be maintained.

New Issue

This announcement appears as a matter of record only

March 1991

**Dresdner Finance B.V.**

(Incorporated in The Netherlands)

**Italian Lire 150,000,000,000****13 per cent. Guaranteed Notes due 1995**

Unconditionally guaranteed as to payment of principal and interest by

**Dresdner Bank Aktiengesellschaft****Dresdner Bank**  
Aktiengesellschaft**Banca Commerciale Italiana**  
**Banca Nazionale del Lavoro****Bank Bruxelles Lambert S.A.**  
**Commerzbank**  
**Aktiengesellschaft****IMI Bank (Lux) S.A.****Swiss Bank Corporation**  
**Investment Banking****ASLK-CGGER Bank****Banco di Napoli****Banque Générale du Luxembourg S.A.****Compagnie Monégasque de Banque****Credit Lyonnais****Deutsche Girozentrale-Deutsche Kommunalbank****Italian International Bank plc****(Monte dei Paschi di Siena Banking Group)****Nomura International****UBS Phillips & Drew Securities Limited****ARROW CAPITAL N.V.****NOTICE OF REPURCHASE OF SHARES**

Notice is hereby given of an offer by the Company for the repurchase of outstanding shares at a price equal to the unadjusted net asset value per share as per March 21, 1991 less a 1 per cent discount payable in cash. The repurchase will place pro rata on the basis of the shares tendered for redemption prior to March 25, 1991 up to a total amount of US\$ 3 mln.

The offer has been approved by the Annual General Meeting of the Company held on March 7, 1991 at 3 o'clock in the afternoon (local time) at the offices of the Company, John B. Gorisweg 8, Willemstad, Curacao, Netherlands Antilles.

Shareholders wishing to accept this offer should, lodge up the certificates representing their shares to be repurchased together with all outstanding options and dividend coupons, with the Banking Institutions mentioned below.

This offer applies only to acceptances lodged prior to the close of business on March 25, 1991. Shares tendered after this date cannot be withdrawn.

At the request of the Investment Advisor we inform you that since Arrow Capital N.V. is currently in its wind-down stage, it is the opinion of the Investment Advisor that all shareholders should participate in redemptions as they occur in order to avoid the possibility of a disproportionately larger share of less liquid assets at the Corporation's termination.

**INTIMIS MANAGEMENT COMPANY N.V.**

Managing Director  
with the approval of the  
Advisory Board

Registered Office:  
John B. Gorisweg 8  
P.O. Box 3869  
Willemstad  
Curacao, Netherlands Antilles

Banking Institutions:  
N.M. ROTHSCHILD AND SONS LIMITED  
New Court  
St. Switch's Lane  
London EC4P 4DU  
United Kingdom

PIERSON, HELDING & PIERSON N.V.  
Rokin 65  
1000 AE Amsterdam  
The Netherlands

BANQUE BRUXELLES LAMBERT S.A.  
Cour Saint Michel 60  
B-1040 Brussels  
Belgium

ROTHSCHILD BANK A.G.  
Zollstrasse 181  
8004 Zurich  
Switzerland

BANQUE INTERNATIONALE A LUXEMBOURG S.A.  
2, Boulevard Royal  
Luxembourg

BANQUE PRIVEE EDMOND DE ROTHSCHILD S.A.  
18 Rue de H

incorporated with limited liability in the Republic of Finland

## NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given to the shareholders of Nokia Corporation (the "Company") of the Annual General Meeting ("AGM") to be held on Thursday, 4 April, 1991 at 3:00 p.m. at The Helsinki Fair Centre, Congress Wing, Congress Hall C1, Rautatalouskeskuksen 3, Helsinki, Finland.

The following matters, specified in Article 12 of the Articles of Association, will be on the agenda for the meeting:

- review of the annual accounts, comprising the Profit and Loss Account, the Balance Sheet, the Annual Report of the Board of Directors and the Consolidated Accounts;
- review of the Auditors' Report;
- approval of the Profit and Loss Account, the Balance Sheet, the Group Profit and Loss Account and the Group Balance Sheet;
- decision on any measures to which the profit or loss shown in the approved Balance Sheet or Group Balance Sheet may give rise;
- decision on discharging the members of the Board of Directors and the President from liability;
- decision on the number of members to serve on the Board of Directors and the number of regular auditors;
- decision on the remuneration to be paid to the members of the Board of Directors and to the auditors;
- appointment of members of the Board of Directors, and
- appointment of the auditors and the deputy auditors.

The accounts for the 1990 financial year will be on display from March 27th, 1991 at the Company's Head Office at Eteläesplanadi 12, Helsinki, Finland, and the offices of Etskida Securities, Skandinavika Etskida Limited at 26 Finsbury Square, London EC2A 1DS. Copies of the accounts in Finnish, Swedish and English will be sent to shareholders upon request to the Registrar. Copies of the accounts will also be available on request from Etskida Securities. Copies of the full annual report will be available from Etskida Securities from 27th March, 1991.

Registered shareholders who wish to exercise their voting rights at the AGM must give notice to the Company of their intention to attend not later than 2nd April, 1991 at 4:00 p.m. Notice may be given to the Shareholders' Registrar in person at the Office of the Company at Heikkinen 7/A, Helsinki, Finland, during office hours, or by telephone (358) 0 1807 380, or in writing to the Shareholders' Registrar, Nokia Corporation, P.O. Box 117, SF-00211, Helsinki, Finland. Written notice should arrive no later than 2nd April, 1991.

Helsinki, March 1991  
Board of Directors of Nokia Corporation

**FIDELITY INTERNATIONAL FUND**  
Société d'Investissement à Capital Variable  
33, Boulevard Prince Henri  
L-1724 LUXEMBOURG  
R.C. Luxembourg B 24 054

## Notice of Annual General Meeting

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY INTERNATIONAL FUND, a société d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the principal office of the Fund, 33, Boulevard Prince Henri, Luxembourg, at 11:00 a.m. on March 21, 1991, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board of Directors.
- Presentation of the Report of the Auditor.
- Approval of the balance sheet and income statement for the fiscal year ended November 30, 1990.
- Discharge of the Board of Directors and the Auditor.
- Ratification of the co-option of Charles T. M. Collis as a Director of the Fund in replacement of John M. S. Patton.
- Election of five (5) Directors, specifically the re-election of all present Directors: Messrs. Edward C. Johnson 3d, Charles T. M. Collis, Charles A. Fraser, Jean Hamilus and H. F. van den Hoven.
- Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
- Declaration of a cash dividend in respect of the fiscal year ended November 30, 1990, and authorisation of the Board of Directors to declare additional dividends in respect of fiscal year 1990 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.
- Consideration of such other business as may properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: February 20, 1991

BY ORDER OF THE BOARD OF DIRECTORS

To the Holders of Warrants  
to subscribe for shares of common stock of

**SUMITOMO FORESTRY CO., LTD.**  
(the "Company")

(Issued in conjunction with an issue by the Company of U.S.\$100,000,000 5 1/2% per cent. Guaranteed Bonds Due 1992)

## NOTICE OF FREE DISTRIBUTION OF SHARES AND

## ADJUSTMENT OF SUBSCRIPTION PRICE

NOTICE IS HEREBY GIVEN, pursuant to Clause 4 (A) and (B) of the Instrument dated 29th September, 1988 under which the above described Warrants were issued, that on 28th February, 1991, the Board of Directors of the Company resolved a free distribution of shares of common stock of the Company at the rate of 0.1 share for each one share to its shareholders of record as of 31st March, 1991.

As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted in accordance with Clause 3 of the Instrument from Yen 1,290.30 to Yen 1,173 with effect on and from 1st April, 1991.

Sumitomo Forestry Co., Ltd.

By: The Sumitomo Bank, Limited as Principal Paying Agent.

Dated: 8th March, 1991.

**BANQUE NATIONALE  
DE PARIS**  
Floating rate note issue of  
USD 400 millions, September  
1983/1991. The rate of interest  
applicable for the period  
beginning 6 March 1991 and  
set by the reference agent  
1st 7/8% annually.

Notice to the Warrantholders of  
**CREDIT SAISON CO., LTD.**  
(formerly Seibu Credit Co., Ltd.)  
(the "Company")

Warrants to subscribe for shares of common stock of Credit Saison Co., Ltd. (the "Warrants") issued with

**U.S. \$100,000,000**

## 3 1/4% Guaranteed Bonds due 1992

Adjustment to the Subscription Price of the Warrants  
We hereby advise you of the adjustment to the Subscription Price of the captioned Warrants pursuant to the Clause 3 Paragraph (i) of the Instrument dated 5th August, 1988.

The Board of Directors of the Company resolved at the meeting held on 22nd February, 1991, to make a free distribution of shares of common stock of the Company to the shareholders on record as of 31st March, 1991 at the rate of ten (10) per cent. of shares then held by each of such shareholders.

Accordingly, the present Subscription Price of the Warrants will be adjusted as follows:

New Subscription Price Yen 2,876 x 1/1.10 = Yen 2,682.70

The new Subscription Price shall become effective as from 1st April, 1991 (Japan time).

Credit Saison Co., Ltd.

By: The Sumitomo Trust and Banking Company, Limited  
as Principal Paying Agent

Dated: 8th March, 1991

**Lend Lease Corporation Limited**  
A\$100,000

Option Bonds due 1996 (the "Option Bonds")  
convertible into 10,000,000 Ordinary Shares of  
Lend Lease Corporation Limited (the "Company")

## Possible Adjustment of Subscription Price

NOTICE is hereby given that on February 28, 1991 the Company announced a non-redeemable rights issue at \$12.00 per share on the basis of one (1) share for every ten (10) shares held. The issue is fully underwritten by Ord Minnett Securities Limited and Cazenove & Co London, who will also act as brokers to the Issue. It is anticipated that the rights issue will be such as to result in a reduction of more than 15% in the Subscription Price of the Option Bonds (as defined in the terms and conditions of the Option Bonds). Adjustment to the Subscription Price is likely to become effective on Wednesday May 1, 1991.

If Option Bondholders exercise their conversion rights pending the date of adjustment, they will forfeit the benefit of any such adjustment. If Option Bondholders exercise their conversion rights so that the Conversion Date falls after March 22, 1991, (the books closing date for the rights issue) they will not be entitled to participate in the rights issue in respect of the Shares arising on Conversion. The details of Conversion Rights are set out in Condition 6, printed on each of the Option Bonds.

Banque Paribas Luxembourg

March 5, 1991 Principal Paying and Conversion Agent

To the Holders of Warrants  
to subscribe for shares of common stock of

**SUMITOMO FORESTRY CO., LTD.**  
(the "Company")

(Issued in conjunction with an issue by the Company of U.S.\$150,000,000 4 1/2% per cent. Guaranteed Bonds Due 1993)

## NOTICE OF FREE DISTRIBUTION OF SHARES AND

## ADJUSTMENT OF SUBSCRIPTION PRICE

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As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted in accordance with Clause 3 of the Instrument from Yen 1,425.70 to Yen 1,296.10 with effect on and from 1st April, 1991.

Sumitomo Forestry Co., Ltd.

By: The Sumitomo Bank, Limited as Principal Paying Agent.

Dated: 8th March, 1991.

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Dated: 8th March, 1991.

Sumitomo Forestry Co., Ltd.

# SEC and CFTC futures dispute nears resolution

By Barbara Durr in Chicago

**T**HIS lengthy dispute in the US between the Commodity Futures Trading Commission and the Securities and Exchange Commission appears near to resolution following approval of legislation by the Senate Agriculture committee.

The bill, which must be approved by the Senate, would bolster the CFTC's regulatory powers and leave stock index futures in its hands. But margin authority for stock index futures will move to the Federal Reserve. The SEC, backed by the treasury, had sought jurisdiction of these products.

Day-to-day margin setting on stock index futures will remain the responsibility of the exchanges, but the bill would give the Fed the right to require the exchanges to raise or lower margins when it believed the financial integrity of the markets or their clearing systems were at risk. The Fed would also be allowed to delegate its authority to the CFTC.

Mrs Wendy Gramm, chairman of the CFTC, has emerged

the winner in the jurisdictional battle. Her agency not only retained stock index futures oversight, but won on two significant other issues.

Based on baskets of shares, which the SEC claimed should be under its authority, are now to be considered futures and overseen by the CFTC. However those IPAs that have been approved or submitted to the SEC for approval before December 31 1990 will be excluded from CFTC scrutiny.

Mrs Gramm also won a crucial skirmish over what can be exempted from the exclusive regulatory authority granted to her agency by the Commodity Exchange Act. Hybrid financial products, which contain elements of a future as well as of a security, are now to be submitted to a CFTC-designed test that will determine whether such products derive more than 50 per cent of their value from play of the underlying commodity. If they do, they will come under the CFTC.

## BatteryMarch to press on with Soviet venture plans

By Stephen Fidler, Euromarkets Correspondent

**T**HIS US investment management group BatteryMarch is going ahead with plans for a fund to channel foreign investment into Soviet defence companies attempting to convert their production to meet civilian needs.

Mr Dean LeBaron, founder and trustee of the Boston-based group, said the Soviet Companies Fund would be split into three investment areas - aerospace industries, electronics, and other industries.

The split was decided because the investment in aerospace appeared to be moving ahead more quickly than in the electronic industry which in turn was advancing more rapidly than the other investments, for example, metals.

BatteryMarch has established an office with a staff of five in Moscow and has this month opened an office in Leningrad.

The first fund should be off

the ground by late spring, he said.

After originally targeting a fund of \$400m to \$1bn, he said its likely size would be towards the bottom of that range.

The project, announced last October, has not been moving as quickly as planned. Mr LeBaron said this had been caused mainly by a sharp fall in the number of US businessmen willing to travel because of the Gulf war and the effect on western businesses of the Soviet crackdown in the Baltic republics. He said there was no sign of reduced Soviet commitment to the project, despite an apparent weakening of economic reform efforts.

BatteryMarch has established an office with a staff of five in Moscow and has this month opened an office in Leningrad.

The first fund should be off

# Financial engineers in pursuit of perfect capital

Simon London on the complex world of hybrids which share some of the features of both debt and equity

**J**UST as genetic engineers have learned to create new breeds of plant or animal, financial engineers profit by combining the vital attributes of existing securities to create a financial hybrid.

But where the geneticist is aiming for resistance to disease or pests, the financial engineer is looking for resistance to tax. Rather than physical climate, the financial engineer must conquer the accounting environment.

The spouse of financial engineering in the current depressed climate are hybrid instruments which share some of the features of debt and some of the features of equity. They are instruments which cut balance sheet gearing but cost the issuer far less than common stock. The challenge is to design an instrument which looks like equity and is for the purposes of accounting, but qualifies as debt for the purposes of tax.

A loose definition of equity might include the following elements; it is risk capital, simple, free of covenants, subordinated, a shock absorber for senior creditors, of indefinite life with no maturity date.

Quite which of these elements and in which combination define equity varies from country to country. The Accounting Standards Board is currently grappling with an inclusive definition of equity for UK companies. The tax authorities, however, work to a different set of rules, taking their lead from law rather than accounting

standards. It is this arbitrage between law and accountancy that the financial engineer often seeks to exploit. The instrument must also be saleable. Many of the more complex structures are designed to make perpetual subordinated debt instruments attractive to investors. The US auction market structure for preferred shares and French repackaged perpetual notes are typical examples.

Other than convertible structures, corporate financiers have concentrated on ways of making perpetual subordinated debt saleable to investors. Perpetual instruments are not readily accepted by international investors because they are not very liquid instruments.

Perhaps the simplest debt/equity hybrids are convertible bonds, such as the convertible capital bonds issued by UK companies including Sainsbury, British Airways and Tesco.

The structure was designed by SC Warburg, the UK investment bank.

The bonds give investors the right to convert into ordinary shares at a very small premium to the current market price, making conversion highly likely. Moreover, the bonds are highly subordinated, giving the holders something akin to equity rights.

This combination of factors has convinced the accountants that the bonds can be accounted for as near-equity from the date of issue. Looked at from an economic perspective, rather than the legal perspective favoured by the tax authorities, the bondholders rank behind other creditors in the event of default. Yet if the issuer remains a going concern, the likelihood is the bonds will be converted into equity.

Another variation on the convertible theme was launched last month

by Banco Central de Spain with a Ecu50m issue of bonds that are mandatorily convertible into ordinary shares. The bonds have a maturity of five years, but if the holders do not convert by the maturity date redemption payments come only in the form of equity - not in the form of cash.

Other than convertible structures, corporate financiers have concentrated on ways of making perpetual subordinated debt saleable to investors. Perpetual instruments are not readily accepted by international investors because they are not very liquid instruments.

Perhaps the most complex structure of this sort has been designed for the French market - the biggest of which was a French issue for LVMH, the luxury goods and drinks subsidiary of UK brewing concern Guiness, and J.P. Morgan.

The structure would not work in the UK because tax law prohibits companies (other than banks) from claiming payments on perpetual instruments as tax deductible.

The main US hybrid is auction market preferred shares (AMPS), which the French repackaged perpetual notes have more in maturity date but are structured to be saleable. The interest rate on AMPS is set through a regular remarketing or 'auction' process. At each auction investors have the right either to sell the bonds back to the intermediary which issued the notes (the remarketing agent) or demand a higher rate of interest.

Critics argue that AMPS are tax inefficient because interest payments are not tax deductible for the issuer. In this sense it differs from other debt/equity hybrid structures.

But they are true hybrids when looked at from the economic perspective. Because of the remarketing process, the cost of capital rises when the issuer is in trouble - just like debt.

The AMPS market totals \$25bn. However, other structures are designed for a specific company and placed privately with a group of institutional investors.

For example, earlier this year PolyGram raised \$200m of quasi-equity in a placement of exchangeable subordinated notes. Not only are the notes a convertible hybrid - they are also convertible into AMPS - themselves.

The structure was designed by Goldman Sachs especially for PolyGram, which has a Dutch domicile. Three series of notes were issued with initial maturities of three, seven and 20 years. The notes are convertible into US auction market preference shares at the option of the company any time after the initial maturity dates - or in special circumstances. This allows the company to set up an AMPS programme whenever it chooses, and in the meantime to bolster its balance sheet.

The notes are accounted for as a minority interest in PolyGram's accounts, under the general heading of equity, but the coupon payments are deductible against tax.

The key element of the structure is that conversion into preference shares is at the option of the issuer, rather than the holder, of the notes. However, being convertible into a hybrid instrument rather than pure equity, the structure moves quasi-equity back one step further from common stock.

## Wide variety of deals reflects market's basic lack of direction

By Tracy Corrigan

**N**EW issues in the Eurobond market emerged in a variety of currencies, again reflecting the lack of direction in bond markets. Underwriters are finding placement of bonds

WestLB, the lead manager, which does not have a strong presence in the Ecu market, said the deal was aimed at retail investors, largely outside Germany.

Although Credito has a strong triple-A rating, Italian financial names are not well-liked by investors, who have been spoilt by a string of sovereign and supranational borrowers in the sector, and ECU500m is a large issue for retail placement to absorb.

Dealers said this tranche would re-inject some liquidity into the deal. Demand for Canadian dollar paper is concentrated on the short end of the market, due to the sharply inverted yield curve. The issue was swapped into floating-rate dollars at about 15 basis points below the London interbank offered rate.

The reinvestment flow

created by the redemption of old issues continues to buoy demand in the Australian dollar market, where two more deals emerged yesterday and Unilever's deal, launched on Monday, was increased by

A\$25m to A\$125m. Mobil, the US oil company, brought its first issue in the Eurobond market for more than five years. The A\$100m deal via Westpac, for Mobil Australia

Finance, carries a 12 per cent coupon and matures in 1997. The State Bank of New South Wales launched a A\$100m five-year deal via Deutsche Bank Capital markets.

### NEW INTERNATIONAL BOND ISSUES

Issuer	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
Nissho Iwai UK (a)	30	8 1/2	101 1/2	1998	1 1/2% 2 1/2%	Dai-Ichi Kangyo Bk. Morgan Stanley Int.
PT Astro (b)	125	6 1/2	100	2006		
Credit Suisse BL (a)	300	9 1/2	101 1/2	1996	1 1/2% 1 1/2%	West LB
ESOFINFINAS ES (c)	125	10 1/2	69.95	1994	1 1/2%	Goldman Sachs Int.
AUSTRALIAN DOLLARS						
Mobil Aus.Fin.Co.(a)	100	12	100%	1997	2 1/4%	Westpac Banking Corp. Deutsche Bk.Cap.Mkt.
State Bank of NSW (a)	100	11 1/2	98 1/2	1996	2 1/4%	
FRENCH FRANCS						
GECO (a)	750	8 1/2	101.18	1995	1 1/2%	Paribas Cap.Mkt.
SWISS FRANCS						
Nikton Engine Co.(d)*	50	5 1/2	100	1995		Yamichi Bank(Switzerland)
LIRE						
ECOS (a)	450m	11 1/2	101.70	1996	1 1/2% 1 1/2%	Ia.Bancario SPaolo

\*aPrivate placement. bConvertible. cWith equity warrants. dFinal terms. e) Non-callable. f) Put option increased from \$100m on 7/3/91. Coupon was indicated as 8 1/2-7%. Conversion premium fixed at 17.7%. g) Fungible with existing €250m issue. Non-callable. h) Put option on 30/9/93 at 105% to yield 8.208%.

### London Market Statistics

Rises	Falls	Same	LONDON RECENT ISSUES					
			Issue	Calls	Put	Issue	Calls	Put
71	1	14	British Funds					
4	0	17	Corporations, Dominion and Foreign Bonds	4	383	628		
341	383	628	Industrial	140	176	431		
29	27	45	Financial and Properties	550	53	55	17	20
550	53	55	Oil	550	53	55	17	20
55	13	9	Planteions	125	19	20	17	20
32	19	112	Mines	120	20	20	17	20
55	51	48	Others	120	20	20	17	20
			Totals	120	20	20	17	20
673	647	1,505						

Options	Calls	Put	Options	Calls	Put	Options	Calls	Put
Altair	250	18	102	25	26	13	27	31
(P251)	250	19	25	26	27	32	36	42
Barclays	420	29	41	48	51	57	61	67
(P447)	450	49	19	29	33	37	43	50
Blue Circle	250	25	24	25	26	27	28	29
(P257)	250	26	25	27	28	29	30	31
Brussels	550	91	102	122	13	14	15	16
(P232)	550	92	103	123	13			

## UK COMPANY NEWS

## TI rises 15% to £128.4m helped by currency hedging gain of £5m

By Andrew Baxter

**T**I GROUP, the specialist engineering company, yesterday reported a 15 per cent rise in 1990 pre-tax profits from £111.5m to £128.4m, but warned that the latest figures were hampered by £5m of net gains from currency hedging.

The results were at the high end of analysts' expectations, and TI's shares rose 12p to 519p, against the market trend.

Mr Christopher Lewington, chairman, said the results showed the success of the group's five-year restructuring. TI is recommending a final dividend of 15p a share, giving a total of 19.5p (17.5p) for the year. Earnings per share rose to 85.5p (85p).

Since 1986 TI has spent about £300m on transforming itself from a dull, Midlands-based producer of bicycles, angling products and domestic appliances into an international manufacturer of

mechanical seals, small tubes and other specialist engineering products.

TI's turnover last year fell to £893.6m (£925.9m), reflecting disposals and currency factors, but at constant exchange rates it rose by 9 per cent or £78m. Operating profits rose to £115.1m (£106m) and margins from 11.4 to 12.9 per cent.

Without the benefit of 57.3m of hedging gains, principally against the US dollar, the operating margin would have been 12.1 per cent. At constant exchange rates TI's ongoing businesses had underlying profit growth of about 7 per cent.

TI's three core businesses had varying fortunes last year. Stripped of currency factors, the John Crane International engineered seals business achieved organic growth of 22 per cent in profits, helped by new products, continued

investment, and benefits from international technology transfer.

The specialised tube business, headed by Bundy International, achieved underlying growth of 6.4 per cent, but the specialised engineering side suffered a 7.7 per cent fall. The reason was depressed demand in the US for large furnaces, partly offset by success in Europe.

On the outlook for 1991, Mr Lewington said the year had started slowly, particularly in the UK, which now accounts for only 15 per cent of TI's business, against 55 per cent in 1986.

### • COMMENT

After all his achievements at TI since 1986, Mr Lewington was refreshingly modest about last year's results, giving much of the credit to Mr Sydney Taylor, appointed managing director

(operations) at the beginning of last year. That pleased the City, which worries about chairman who have too much on their plate, but investors will now be wondering whether TI can keep up the pace in 1991. It will be hard, for example, to repeat last year's hedging success. On the other hand, reorganisation costs will be down from £23.2m in 1990 to a final instalment of £15.2m and acquisition costs, down from £43.5m in 1989 to £13.4m last year, are likely to be modest again - TI is in no hurry to make a splash. Much will depend on the speed with which the US emerges from recession, but for now they seems right to continue with Mr Lewington's view that TI is relatively well placed to weather tough conditions in the UK and US. The shares trade on a p/e of 9.3, slightly better than the sector average.

TI's three core businesses had varying fortunes last year. Stripped of currency factors, the John Crane International engineered seals business achieved organic growth of 22 per cent in profits, helped by new products, continued

## Water investment helps Victaulic rise to £11m

By Jane Fuller

**S**PENDING to improve water quality helped Victaulic, the plastic pipes and fittings company, to increase pre-tax profit from £8.8m to £11.5m last year.

The 30.7 per cent rise came on turnover of £29.6m (£28.3m), 27.2 per cent ahead. Trading margins were slightly eroded by higher polyethylene raw material prices. However, a reduction in borrowings from £2.5m to £2.000,000 during the year cut interest costs to £280,000 (£300,000).

The share price gained 15p yesterday to close at 420p, a new high since the group's flotation at 235p in April 1988. Employees had bought it from British Steel in 1983.

Mr David Stewart, managing director, said that Wask RMF, the metal fitting company bought for £9.3m last spring from the administrator of Parkfield, had contributed £9m to the turnover up 16 per cent and in trading profit, 14 per cent.

Nearly 75 per cent of Victaulic's sales come from the water and gas industries. Mr Stewart makes a total of 12p (9.75p).

said water business was growing more quickly, thanks to the large investment programmes of the water authorities as they brought water quality up to standard.

In mining and construction, orders from British Coal and the Channel Tunnel builders had held up well. Smaller subsidiaries serving industrial customers had been the only ones to feel the effects of recession.

Viking Johnson, with turnover of £30m, had benefited from the water main refurbishment programme. Exports had also improved and there was a great potential for sales to the Middle East.

Stewart & Lloyds, predominately a gas business, had also found growth areas in water, notably with its high polyethylene pipe.

Expansion on the Continent was planned through the Hellen Couplings business in the Netherlands and Germany.

Earnings per share rose to 34.9p (28.8p), reflecting paper issued to buy Wask. A proposed final dividend of 8p makes the top twenty institu-

## Chas Baynes plans £9m issue to fund acquisitions

By Michio Nakamoto

**C**HARLES BAYNES, the diversified industrial group which has grown rapidly through acquisitions, yesterday announced a £9.4m rights issue to help fund two acquisitions and a 37 per cent rise in 1990 pre-tax profits to £5.61m.

It is issuing 21.1m new shares on a 1-for-5 basis at 44p per share. This represents an 11 per cent discount to the share price, ex-dividend. The shares rose in response to the announcement to close up 2p at 53p.

The proceeds from the issue will be used to help fund the acquisition of Truflo, a group of specialist manufacturing businesses and Fist Fast Packaging, a national distributor of packaging products.

Robert Fleming, underwritten to the issue, said the narrow discount was possible as the company enjoyed a particularly strong reputation with institutional investors.

The top twenty institu-

tional investors control 67 per cent of the shares.

Truflo has been conditionally acquired for about £8.5m.

There is an initial cash consideration for Fist Fast of £2.1m, with further deferred consideration of between £2m and £3m on an earn-out basis.

The combined consideration will be satisfied with £8.6m net to be raised by the rights issue complemented by cash resources. Baynes' net cash balance stands at about £6m.

Mr Bruce McInnes, chairman, said the two businesses complemented Baynes' core businesses of specialist manufacturing and distribution of packaging materials.

In the year to December 31 Baynes increased pre-tax profits from £4.1m to £5.61m on turnover up 30 per cent at £53.04m (£40.95m).

Earnings per share increased to 3.74p (3.06p) and a final dividend of 0.88p (0.75p) per ordinary share is recommended, making a total for the year of 1.20p, against 1p last time.

## JOHN LEWIS PARTNERSHIP plc

### Department stores and Waitrose supermarkets

Preliminary results for the year to 26 January 1991

#### 12% Profit Sharing Bonus

	1990/91 £m	1989/90 £m	
<b>Sales</b>	<b>2,159.2</b>	<b>2,046.3</b>	+ 6%
<b>Trading Profit</b>	<b>109.9</b>	<b>123.7</b>	-11%
<b>Interest</b>	<b>18.4</b>	<b>13.6</b>	
<b>Profit before tax</b>	<b>91.5</b>	<b>110.1</b>	-17%
<b>Taxation</b>	<b>12.6</b>	<b>21.0</b>	
<b>Preference Dividends</b>	<b>0.2</b>	<b>0.2</b>	
<b>Surplus available for profit sharing and retentions</b>	<b>78.7</b>	<b>88.9</b>	-11%
<b>Retentions</b>	<b>42.1</b>	<b>47.7</b>	
<b>Partnership Bonus</b>	<b>33.1</b>	<b>41.2</b>	
<b>Employer's National Insurance on Partnership Bonus</b>	<b>3.5</b>		
<b>Extraordinary Profit on sale of property</b>	<b>18.6</b>		

**Profit Sharing** All the equity capital of John Lewis Partnership plc is held in trust for the benefit of the workers in the business. The profits remaining after taxation, preference dividends, pensions and allocations to reserves are distributed yearly among the workers as Partnership Bonus in proportion to their pay. This year the rate of distribution will be 12% of pay (1989/90 17%).

For further details please telephone 071-828 1000 ext 6222 or write to Chief Information Officer, 171 Victoria Street, London SW1E 5NN.

## Receivers called in at Tern and Ferrari

By Maggie Urry

By Maggie Urry

**T**WO COMPANIES, Tern and Ferrari Holdings, went into receivership yesterday, each saying that the move had been necessitated because their bankers refused to support refinancing plans.

Lloyd's Bank was named by each as the bank which called in receivers. It had no comment to make.

Mr Peter Hickson, managing director of Tern, the property and construction group, the USM quoted shares of which were suspended on Tuesday at 5p, said yesterday: "I am very disappointed that our bank was not able to help us to complete trading."

He said that he had put sensible proposals to Lloyd's, including a plan to convert debt into equity, but these had been turned down. Mr Hickson said Tern's construction subsidiary was trading profitably and generating cash. It had an order book of £20m.

Mr Hickson headed a new management team which had sold Tern's loss-making estate agency business and was winding down the speculative property activities. The receivers, accountants Tonche Rose in Cardiff, said they were hopeful of selling the business as a going concern. It has 180 employees.

Ferrari Holdings, a computer services group also quoted on the USM, the shares of which were suspended on Wednesday at 5p, had been working with Hill Samuel, the merchant bank, on a financial reconstruction plan. This was needed because of heavy debts taken on when acquisitions were made by the group's former management.

However, Ferrari said yesterday that it had been unable to obtain agreement from its bankers or its major shareholders for the provision of adequate additional debt or equity finance. A rights issue had been mooted, but this was dropped last month as it was unacceptable to some shareholders.

Singer & Friedlander Group, the merchant bank, holds 34.7 per cent of the ordinary shares and more than 70 per cent of the preference shares of Ferrari. Its original investment was £14m.

Mr John Talbot and Mr Alan Lewis of Arthur Andersen, the accountants, said they hoped to sell Ferrari's businesses as going concerns and a number of possible buyers had already expressed interest. The group has 600 employees in all.

See Lex

**Ardagh improves**

Profits before tax of Ardagh, the Dublin-based glass manufacturer, rose from £11.93m to £12.35m (£22.1m) for the six months ended December 25.

Turnover expanded to £17.38m (£16.84m) and earnings per share emerged at 5.68p (4.51p). The interim dividend is being increased from an adjusted 0.625p to 0.725p.

See Lex

**McInerney agrees deal with bankers**

By Michio Nakamoto

**M**CINERNEY Properties, the Irish property and leisure group, has agreed a debt for equity swap with its bankers, which will enable it to conclude its withdrawal from the UK commercial property market.

Six banks, which have not been named, have agreed to release McInerney Homes, the group's UK subsidiary, from loan obligations involving £20m related to the group's UK commercial property interests.

In exchange they are taking a 51 per cent stake in McInerney Homes.

The deal results in a loss of about £12m for the group. The aggregate book value of the property assets involved is

about £30m.

Mr Sean Cannon, chief executive, said that the company's UK commercial projects, which are concentrated in the southeast, had been a severe drain on group liquidity. Its Irish activities remained profitable.

McInerney is retaining its UK housing interests through the remaining 49 per cent it still holds in McInerney Homes.

The deal with its bankers also provides McInerney with the option to buy back the 51 per cent stake after two years at open market value, but not less than £12m.

Borrowings will be reduced by £25m as a result of the transaction.

See Lex

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends, capital increases, etc. They are not necessarily meetings where the dividends are declared or paid and the dividends shown below are based mainly on last year's financials.

**TO-DAY**

Finlays, Alton Hedges, Braehead (T.P. & J.H.)

**FUTURE DATES**

International Plastics (London)

Mar. 21

Genetics

Mar. 21

Savoy Hotel

Apr. 5

See Lex

## UK COMPANY NEWS

# Higher oil prices behind 16% rise at Ultramar

By Deborah Hargreaves

ULTRAMAR, the diversified oil and gas group, yesterday reported a 16 per cent increase in 1990 net profits to £118m, largely as a result of higher oil prices in the second half.

Mr John Darby, chairman, said the group was seeing an improvement in its refining operations in California and Canada this year, and was planning to increase gas production. He said the oil price for oil prices was extremely uncertain but that Ultramar would be happy with a price of around \$20 to \$21 a barrel.

The group continued to be adversely affected by the strength of sterling against the dollar, and its dollar results showed a 40 per cent rise for

last year. Sales revenue was up slightly to £1.75bn for the year, compared with £1.76bn.

Earnings per share increased from 27.5p to 32.2p. The annual dividend is lifted by 17 per cent to 10.5p (5p), with a final of 7p.

The share price dropped 11p to 340p. Group gearing rose by 4.5 percentage points to 78 per cent of shareholders' funds.

On a replacement cost basis which eliminated stock gains and losses, Ultramar's results looked weaker with operating profit dropping from £86.9m to £74m.

High oil prices encouraged record levels of output and the group increased production of oil and gas to an oil equivalent of 109,000 barrels a day from 104,500 b/d in 1989.

See Lex

## TVS sets up committee to defend franchise

By Raymond Snoddy

TVS Entertainment yesterday announced the setting up of an executive group with the task of trying to retain its south of England television franchise.

TVS ran into serious problems over its \$820m purchase of MTM, the US production company, and recently Mr James Garrow, the TVS founding chief executive, left the company.

The company is also certain to face serious challenges for its southern franchise, which is one of the most lucrative in the country.

Mr Rudolph Agnew, the new chairman of TVS, will head the executive group.

It will also include Mr Tony Brook, managing director and deputy chairman, Mr Alan Boyd, director of broadcasting, Mr John Fox, director of sales, and Mr Clive Jones, former deputy director of programmes who has been appointed deputy managing director and director of regional programmes.

Talks are under way for the sale of MTM and once this is completed TVS Entertainment will in effect return to concentrating on its core business; TVS Television.

## Granada and Border link to bid for Tyne Tees

By Raymond Snoddy

GRANADA TELEVISION is linking up with tiny Border TV to bid for the Tyne Tees television franchise in the upcoming competitive tenders for new commercial television licences.

The Granada announcement is the latest sign that the battle for the new franchises is heating up. Tyne Tees is emerging as one of the most popular targets with signs that as many as half a dozen rival bidders could be interested.

Under the bidding rules the north-east franchise is one of the few that a major ITV company can bid for.

Each ITV company can bid for a second franchise, but, to prevent too great a concentration of power, large companies can only bid for small regions with which they do not share a border.

Tyne Tees is the largest of the "small" companies.

The Granada plan envisages that Border's director of programmes, Mr Paul Corley, who used to work for Tyne Tees, will put the bid together with Mr Stuart Preble, director of regional programmes at Granada. The latter would be managing director if the bid succeeded.

Border, one of the smallest of the ITV companies, would

be able to take a stake in the joint company that would run the north-east franchise.

Other bidders expected to go for Tyne Tees include Television North East and Northern Television - consortia put together by independent television production companies.

Mr David Reay, chief executive of Tyne Tees, said yesterday he liked the competition.

"I think they will all fall on the quality threshold for regional programming," he said. Bidders have to pass a programme quality test before financial bids are considered.

"It makes sense to cut out what is in effect an extra bureaucratic layer," said Mr John Richards, County Northwest Wood Mackenzie's retail analyst.

Both men were on three-year rolling contracts and made more than £235,000, including bonuses, in 1988-90.

Mr Whittaker said: "We have agreed reasonable but not excessive compensation."

Kingfisher is due to report its results for the year to January 31 on March 27. "Nothing concerning the results can be inferred from these changes," Mr Whittaker added yesterday.

## Pair of executives to resign at Kingfisher

By Clay Harris, Consumer Industries Editor

KINGFISHER, the retail group encompassing Woolworths, B&Q, Comet and Superdrug, is parting company with two executive directors as part of a management streamlining.

The company said yesterday that Mr Geoff Powell, chairman of B&Q and Comet, and Mr Vic Steel, chairman of Woolworths and Superdrug, had agreed to relinquish their positions after a smooth transition had been achieved, probably within weeks.

Mr Geoff Mulcahy, chairman and chief executive, said they would leave "on the friendliest of terms".

Managing directors of the four retail divisions and of the Charnwood Land property subsidiary will join the three remaining executive directors on a new management committee.

Mr Steel, 52, former head of Guinness' United Distillers subsidiary, joined Kingfisher in 1987. Mr Powell, 46, former managing director of Granada's UK rental and retail division, came in 1989. He played a key role in Kingfisher's bid for Dixons Group which was blocked by the Monopolies & Mergers Commission.

Mr Nigel Whittaker, corporate affairs director, said the two men had provided "air cover" for relatively new managing directors as they gained experience. Now, Kingfisher had decided to shorten lines of communication. The position of a handful of support staff was also under review.

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Ashley Ashwood

Mr Cyril Stein, Ladbroke chairman, (right) and Mr Peter George, vice chairman and joint managing director, at the new Langham Hilton hotel which opened earlier this week, writes David Churchill.

The hotel has been brought back to life by Ladbroke at a reported cost of over £80m, more than 50 years after it closed its doors to guests.

The hotel, situated in Portland Place opposite the BBC's central London radio studios, has some 410 bedrooms, including 54 suites, three restaurants and a bar.

Standard rooms are on offer at a special price of £150 a night, although the Royal Suite costs £1,000 a night plus VAT. The hotel has opened during the worst time ever for London hotels as a result of the Gulf War and recession. Hotels, which are normally about 60 per cent full at this time of the year, have been only 30 per cent occupied in recent weeks. Business, however, is reported to be picking up now that the war is over.

## Acquisitive ASH surges 43% to £33.2m

By Jane Fuller

A SERIES OF acquisitions in late 1990 helped Automated Security Holdings to increase its pre-tax profit by 2.5 per cent to £3.2m in 1990.

The result, up from £23.3m in the year ended November 30 1989, included a full 12 months from API Alarms in California, and Lander and Group 4 Alarms in the UK. Turnover shot up by 74 per cent to £200m (£114.7m) and trading profit improved by 79 per cent to £24.5m (£25.1m).

Interest paid multiplied more than three times to £14.7m (£4.2m) and year-end debt grew from £93m to £105m, giving gearing of about 84 per cent (13.7 per cent).

The increased number of shares in issue limited the growth in fully diluted earnings per share to 20 per cent, from 17.9p to 21.5p. This was helped by an even lower tax rate of 11.7

per cent (£1.7m). All of the acquisitions were attached to the security systems division, which more than doubled trading profit to £38m (£18m) on turnover of £141.2m (£79.1m). Mr Tom Buffet, chairman, said organic growth was between 15 and 20 per cent.

Margins had been improved through rationalisation of the new and old businesses, including closing branches and reducing the number of control stations.

In loss prevention, a division which has been prepared for possible flotation, trading profit rose to £10.6m (£8.5m) on turnover of £58.9m (£33.9m). Margins had been eroded by start-up costs in the telesurveillance business, he said.

It had been hoped to float off 25 per cent of the loss prevention business, with the whole valued at more than £150m. But market conditions had moved

against the plan. It would be reviewed after ASH gained a US listing, scheduled for May.

The group has, however, sold its 17.1 per cent stake in Gardner, another security company, for £7.2m. It also intends to dispose of other investments with a value of about £17m, including a stake in Scantronics.

Mr Buffet said: "The growth would come from the enhancement of alarm systems via TVX, a tiny video camera developed by Edinburgh University, a till monitoring system to prevent thefts by shop staff, and the geographic expansion of API.

A final dividend of 3.1p makes a total of 4.9p (4.25p), a 15.3 per cent increase.

• COMMENT

Even though ASH has not made a significant acquisition since September 1989, it has continued to guzzle cash and will appear-

ently go on doing so this year. Mr Buffet says: "We are not interested in acquiring this year, we have a lot on our plate." Nevertheless, debt is expected to stay at around £106m. It is a mercy that electronic security is not only a growing market, but one enhanced by a recession-fuelled rise in theft. Having got through the year of living dangerously in terms of high interest rates, interest cover should improve significantly this year. Pre-tax profit is forecast to rise to £38m, but earnings per share are again expected to grow more slowly. The prospective p/e is about 10 on yesterday's close of 23p. In spite of growth prospects and interest rate benefits, prudence suggests a close inspection of the forthcoming accounts, particularly the balance sheet, before judging the stock's attractiveness.

# POWER THROUGH PERFORMANCE.

## GROUP PROFIT AND LOSS ACCOUNT

For the year ended December 31, 1990

	1990 £m	1989 £m
Turnover	3,670	2,962
Operating Profit	468	383
Profit before exceptional items and taxation	226	237
Profit before taxation	176	233
Profit attributable to shareholders	134	192
Earnings per ordinary share		
- net basis	13.9p	21.3p
- net basis before exceptional items	19.1p	21.8p
Dividend per ordinary share	7.25p	7.0p

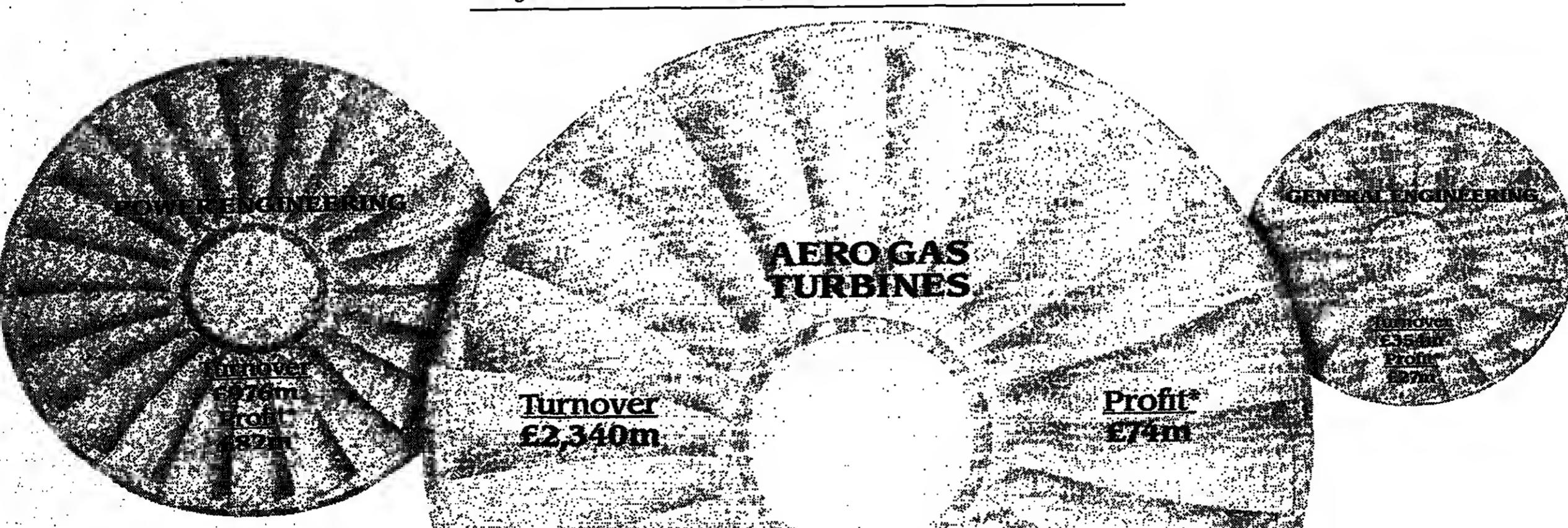
Dividend: The directors recommend a final dividend of 4.7p per share (1989 4.7p per share) making a total dividend for 1990 of 7.25p per share. The dividend is almost twice covered.

Year end net cash was £170 million, slightly less than the previous year end (£193 million).

Commenting on the results, the Chairman of Rolls-Royce, Lord Tombs of Brailes, said: "In a difficult industrial climate we are taking determined steps to reduce further our costs and strengthen our market position.

"We have a £5.7 billion order book. The underlying performance of the company is satisfactory and provides a sound base from which to face the uncertainties and opportunities which result from the Gulf conflict in both the civil and military aero-engine sectors and take advantage of new markets for the Industrial Power Group."

Rolls-Royce plc, 65 Buckingham Gate, London SW1E 6AT



1991/1992

Chairman claims challenge imminent to industry pricing agreement

## Pentos rises to £15m but warns on outlook

By John Thornhill

MR TERRY Maher, chairman of Pentos, the UK's second biggest book seller, yesterday claimed that some mainstream publishers were on the verge of publishing books on a non-net basis.

If this happened, he said, it would eventually lead to the abandonment of the Net Book Agreement, which sets minimum selling prices for most books.

"Once these titles are published the NBA will wither on the vine."

However, Mr Maher has campaigned relentlessly for the abolition of the NBA and long forecast its demise, yet the agreement has rumbled on for many years.

The Publishers' Association also pointed out yesterday that the NBA was flexible enough to allow publishers to choose to sell some books on a non-net

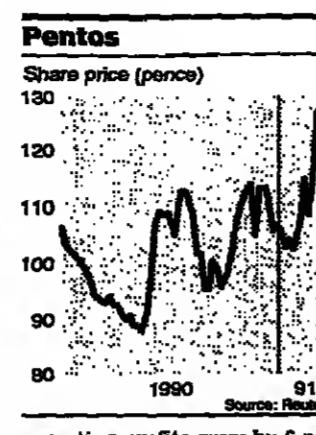
basis without destroying the agreement as a whole.

Mr Maher made his comments while announcing a 21 per cent improvement in 1990 pre-tax profits from £12.5m to £15.1m. Sales grew by 20 per cent to £172.2m (£143.2m).

Book sales increased by 40 per cent during the year to £83.5m. The Diltons bookstores increased sales by 28 per cent - 10 per cent on a same shop basis - and the Hatchards and Claude Gill shops boosted sales in the three-month period in which they were included.

The Athena poster shops lifted sales by 21 per cent and Ryman, the stationery chain, saw an 8 per cent improvement.

In difficult market conditions the office furniture business recorded a 1 per cent increase in sales to £33.5m and



operating profits grew by 6 per cent to 25.5m.

The recommended final dividend of 1.5p brings the total pay-out to 2.5p (2.2p).

Earnings per share, which

were diluted by the rights issue to fund the £10.5m acquisition of the Hatchards and Claude Gill bookshops, rose to 9.5p (8.4p).

Commenting on prospects, Mr Maher said business, particularly in central London, had been badly affected by a combination of recession, cold weather, a fall in the number of tourists, and the uncertainty created by the Gulf war.

We expect the market to continue to be difficult this year. It will be several months before we return to normality,"

he said.

### • COMMENT

Reports of the death of the Net Book Agreement may or may not be premature, but Pentos' increasing strength in the book retailing business allows it to take advantage of the consoli-

dation of the fragmented sector anyway. Underlying volume sales from its bookstores were encouragingly healthy in the first part of last year before external factors wrought their damage. Trading in the first two months of the current year has plainly been awful and this is likely to restrict growth in pre-tax profits this year; they may only move ahead to 21.7m if so, earnings are likely to fall.

If so, the market is likely to continue to be difficult this year. It will be several months before we return to normality," he said.

On Tuesday we're ready to give," commented Mr Tom Pennacchio, secretary of the Newspaper Guild. He declined, however, to specify what concessions might be on the table.

The British publisher was equally tight-lipped about the changes he is seeking. Confronted by the formidable barrage of reporters outside the Maxwell-owned Macmillan publishing house, Mr Maxwell refused to comment on what concessions he might be offering.

The British publisher was

## Daily News unions meet Maxwell

By Nikki Tait in New York

UNION leaders of the New York Daily News yesterday turned up for their meeting with Mr Robert Maxwell, expressing optimism that a deal could be struck which would encourage the UK publisher to purchase the loss-making tabloid.

"Of course we're ready to give," commented Mr Tom Pennacchio, secretary of the Newspaper Guild. He declined, however, to specify what conces-

sions might be on the table.

The British publisher was

equally tight-lipped about the changes he is seeking. Confronted by the formidable barrage of reporters outside the Maxwell-owned Macmillan publishing house, Mr Maxwell refused to comment on what conces-

sions he might be offering.

The British publisher was

## High interest and US loss behind setback at Emess

By Clare Pearson

PRE-TAX Profits of Emess, the lighting and electrical fittings group, were halved in 1990 from £18.7m to £9m, while fully-diluted earnings per share fell from 8.7p to 4.2p.

Mr Michael Meyer, chairman, described the performance as "unsatisfactory", notwithstanding the speed and severity of the recession in Britain and the US, which had taken the group by surprise.

However, the final dividend is being maintained at 2.3p making 3.5p (3.4p) for the year. Turnover was 12 per cent ahead at £165.5m (£145.9m).

The pre-tax line benefited from a £2m exceptional gain. This comprised a profit on the sale of Royal Sovereign Group's stationery and graphics wholesaling business, offset by negative items including a provision for money owed by the frag division.

On Tuesday Mr Maxwell signed a letter of intent to buy the 71-year-old tabloid from the Tribune Company. But the publisher must now reach agreement with the unions whose strike has largely kept the publication off the streets since last October. If a deal cannot be struck, the Tribune has threatened to close the paper on March 15.

Employee representatives, who welcomed Mr Maxwell's intervention on Tuesday, commented that the British publisher had not always been the unions' best friend.

principal manufacturing facilities from Long Island to Pennsylvania. Mr Meyer said the move had now substantially reduced fixed costs at Alsy.

On the outlook for the current year, the company was trading satisfactorily at present. "We'll just have to be very cautious," Mr Meyer said.

Aside from Alsy, all the busi-

nesses had been profitable.

• COMMENT

Emess is the kind of company that makes an excellent recovery play: the only problem is, if it has already been discovered as such and consequently has achieved a dramatic 50 per cent resurgence in its share price since the start of the year. But investors should not forget the struggles ahead, particularly in the commercial lighting division, even though some improvement on the decorative side is in sight. Emess is set to cover its sharp drop in average historic levels of 25 times to maintain the dividend at this time; it is not at all clear whether it will be able to make the same payment for 1991. Forecasting is notoriously tricky, but another fall in pre-tax will be about 2.5m seems a fair view.

Emess attributed this to the weak US economy exacerbated by a disruptive relocation of its

## More O'Ferrall pleases City in spite of 26% fall

By Clare Pearson

MORE O'FERRALL, the outdoor poster contractor, pleased the stock market yesterday even though it reported a 26 per cent fall in pre-tax profits from £13.09m to £9.71m for the year to end-December.

After a 54 per cent decline in profits in the first six months to £1.98m, the company managed to limit the second half decline to £7.7m (£8.8m).

Turnover increased by 8 per cent to £83.8m (£82.3m).

This was a slightly better performance than anticipated.

Analysts were also cheered by a statement from Mr Russell Gore-Andrews, chairman, that demand for its media, which comprises illuminated panels for bus shelters and very large hoardings, was holding up well in the current year.

The final dividend is being maintained at 10p making an unchanged total for the year of 13.2p. The shares rose 30p to 261p yesterday.

After being hard hit by a sudden revenue shortfall in the first half, the fall in operating profits in UK and Ireland was constrained by a 10 per cent increase in rates for bus shelter panels.

Gearing at the year-end amounted to 126 per cent although the company said

debt had reduced since then, thanks to positive cash flow from operations.

Net interest payable rose to £3.27m (£1.96m). This was largely because of the £5.9m acquisition last March of the Belgian Visibility Group. It also reflected continued investment in developing advertising structures, albeit at the lower level of £10m (£14.8m).

On Tuesday Mr Maxwell signed a letter of intent to buy the 71-year-old tabloid from the Tribune Company. But the publisher must now reach agreement with the unions whose strike has largely kept the publication off the streets since last October. If a deal cannot be struck, the Tribune has threatened to close the paper on March 15.

Employee representatives, who welcomed Mr Maxwell's intervention on Tuesday, commented that the British publisher had not always been the unions' best friend.

per cent coming from the US and 29 per cent from elsewhere.

This year,

the US portion is

expected to rise to 38 per cent,

with the UK suffering a

corresponding decline to 31 per cent.

Earnings per share rose 15 per cent to 16.5p (16.8p). A final dividend of 3.4p (3.8p) was recommended, making a total of 5.1p (5.2p).

The shares, which have

recovered much of the ground

lost during the second half of

last year, climbed a further 7p

to 205p.

## Acquisitions help MTM advance 46% to £13.58m

By David Owen

MTM, the specialist chemicals group which last year bought Hardwicke Chemical as part of an aggressive thrust into the US, has reported a 46 per cent advance to £13.58m in annual profit, helped by both acquisition and organic growth.

The Cleveland-based company said that 63 per cent of the improvement came from acquisitions and the rest was generated organically.

In the year to end-December 1989, taxable profits reached £9.28m.

Mr Richard Lines, chairman

and chief executive, said the group had had "no indications whatsoever of recession in our sector - long may it last."

He said 1991 would be a year in which MTM would "assimilate the gains of 1990" and "optimise" its assets and operations.

The group made five North American acquisitions in 1990, having attempted unsuccessfully in February to buy Chemox International, a fellow

UK chemicals producer.

Turnover climbed 34 per cent to £85.41m (£63.73m).

The latest figures include

one month's contribution from Hardwicke, the £112m (£89m) purchase of which almost doubled group capacity in higher-value fine chemical products.

Year-end debt amounted to just over £24m, producing gearing of 59 per cent. Mr Lines said that this was fractionally below expectation.

The Hardwicke deal was

financed partly by a two-for-

three rights offer to raise

£4.5m.

The group derived 44 per cent of its turnover from the UK last year, with a further 27

per cent coming from the US and 29 per cent from elsewhere.

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the US portion is

expected to rise to 38 per cent,

with the UK suffering a

corresponding decline to 31 per cent.

Earnings per share rose 15 per cent to 16.5p (16.8p). A final dividend of 3.4p (3.8p) was recommended, making a total of 5.1p (5.2p).

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to 205p.

## North Sea safety helps MTL

THE BUILDING of new North Sea oil and gas platforms and safety improvements to existing installations helped MTL Instruments report a 23 per cent rise in 1990 pre-tax profits.

The North Sea was the main factor behind a strong UK market. The US-quoted safety products company said there had also been rapid success for the recently-established companies in Australia and India.

Trade profits were £3.77m (£3.08m) on turnover 18 per cent ahead at £14.05m (£11.85m). The pre-tax figure was struck after interest received of £743,000 (£627,000).

Earnings per share came out at 13.68p (11.34p). A final dividend of 1.8p (1.4p) is proposed for a total of 2.5p (2.1p).

Trading conditions

cause fall at Gaskell

"Extremely difficult trading conditions", increased interest charges and an exceptional charge of £246,000 conspired to force pre-tax profits at Gaskell down from £2.44m to £1.33m in the year to December 31.

Mr Edward Andrew, chairman of this carpet and non-woven textiles manufacturer, said that turnover rose 7 per cent to £40.32m (£37.64m) but that trading profits fell 12 per cent to £2.44m (£2.75m). Interest charges rose to £868,000 (£826,000) and the exceptional charge related to the closure of two factories, due in 1991.

Explaining the results, Mr Andrew said that in the second half, and particularly the last quarter, the company had faced declining demand causing disappointing profit figures.

Earnings per share dropped to 16.1p (27.5p) but the final dividend is a maintained 5.5p (5.8p) for a total of 8.5p (8.3p).

Small advance to

£5.3m at Mucklow

A&J Mucklow, principally engaged in industrial and commercial property investment and development, slightly improved its pre-tax profit from £5.17m to £5.3m in the half-year to December 31 1990.

During the last few months conditions had deteriorated and demand weakened, said Mr Albert Mucklow, chairman. In spite of this, letting rates were being maintained and appreciable benefit was coming from rent reviews.

In the period net rental income was £2.93m (£2.69m) and investment income

was £0.4m (£0.3m). Interim figures to December 31 1990 from Principal Hotels show, for the first time, the group as primarily a hotel operator.

From turnover of £11.05m the pre-tax profit came to £841,000. Previously, turnover was £11.57m and profit £425,000, but included £4.47m and loss £21,000 respectively from discontinued activities.

## COMMODITIES AND AGRICULTURE

**Tin price slide claims another big victim**

By Kenneth Gooding, Mining Correspondent

**'EVERY TIN** producer in the world except for some *garimpeiros* (Brazilian wild cat miners) is operating at a loss," suggested Mr Andy Shaw, analyst at the Metals & Minerals Research Services consultancy organisation, yesterday.

He was speaking after another important mine fell victim to the present severely depressed tin prices. These are certainly at their lowest level since the end of the second world war and possibly in real terms since tin mining first began.

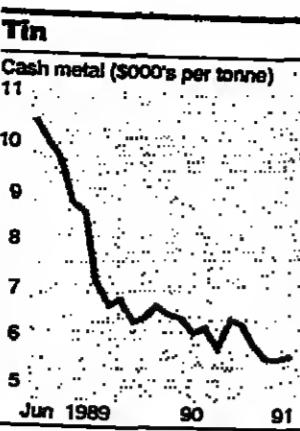
The Renison tin mine at Zeehan, Tasmania, closed yesterday after management and unions failed to agree on a proposed cost-cutting rationalisation plan. It was put on to a care and maintenance basis.

Mr Campbell Anderson, managing director of Renison Goldfields Consolidated, said his company expected tin prices to remain depressed "in the medium-term" until surpluses stocks were absorbed.

Mr Shaw of MMRS said that the huge stockpile of tin, which is weighing heavily on the market, would be steadily whittled away this year but that metal's price would not benefit until 1992 and 1993.

Prices have languished below the average production costs of all but the wild cat miners for many months and are now causing extreme problems around the world. For example:

• At least nine tin mines have



mine nearby has been put on a care and maintenance basis after the British Government withheld promised financial support because of the poor tin market conditions. More than 400 jobs will be lost as a result.

In Indonesia the world's two biggest tin smelters said yesterday that the loss of tin concentrate material from Renison in Australia would give them severe problems. Danuk Keramat Smelting and Malaysia Smelting Corporation, which process all of Renison's output, are already working at only between 70 and 80 per cent of capacity because low prices has reduced supplies of concentrate.

• RTZ Corporation's Copper Pass tin smelter in the north of England is to close with the loss of all 489 jobs, also because low prices are starving it of suitable feedstock.

The result of these cuts – and numerous others throughout the industry – should be to reduce tin production this year to between 150,000 and 155,000 tonnes, said Mr Shaw of MMRS. Output had already come down from 172,000 tonnes in 1989 to 160,000 tonnes last year.

Brazil would account for much of the reduction, with production expected to drop to 32,000 tonnes this year from 50,000 tonnes in 1989 and 38,000 tonnes last year. Smuggling of tin in concentrate from Brazil – one of the main factors dis-

turbing the market – might fall to only 3,000 tonnes in 1991 from 10,000 tonnes last year, Mr Shaw suggested.

Tin consumption had remained relatively stable and was likely to show its recession-proof tendencies again this year, he said. MMRS estimated that consumption last year fell by about 1,000 tonnes to 180,000 tonnes and would probably remain roughly at that level in 1991.

If these forecasts were accurate, western world tin stocks would fall this year by 10,000 tonnes to 35,000 tonnes – still equivalent to a hefty 2.7 month supply.

The tin industry's present difficulties date back to the early 1980s when rampant inflation in south east Asia, fed a supply surplus that eventually resulted in October 1985 in the collapse of the International Tin Council's efforts to support the tin price. When the ITC ran out of funds it had about 120,000 tonnes in its stocks, enough to keep consumers satisfied for nine months.

Renison, which is 49 per cent owned by Hanson, the Anglo-American conglomerate, aimed to remain in business by cutting costs by eliminating 100 of the 348 jobs at its Zeehan mine and reducing annual output by 2,000 tonnes.

Analysts suggested last night that Renison's decision to close the mine might have been a tactical ploy to bring the unions to heel. The company said yesterday it was reviewing "all technical and commercial options" that would enable costs to be cut sufficiently for the mine to be re-opened.

**Cuba opens its oil fields to foreign prospectors**

By Tim Coone

**CUBA HAS** broken with a 31-year-old tradition and contracted a foreign oil company to begin offshore exploration work along its northern coast.

The six-year contract was quietly signed last December with a French consortium consisting of Total, the French oil major, and Compagnie Européenne des Pétroles. Exploration is due to begin this year and the consortium has undertaken to carry out 1,000 sq km of seismicographic survey and to drill four exploratory wells in the Santa Clara area off Cuba's northern coast.

Financial details of the contract have not been revealed, but according to a Cuban diplomat: "If oil is discovered in commercial quantities there will be benefits both for the company and for the Cuban state."

The contract is a "production partnership agreement" with Union del Petróleo de Cuba, British Petroleum has held informal discussions with the Cubans and other European oil companies are also reportedly interested, although the issue of political risk is apparently holding them back. US companies are barred from trading with Cuba under US government regulations dating back to the 1960s.

The Cuban government began putting out feelers to foreign oil companies last year, when it became clear that the Soviet Union was no longer

willing to underwrite Cuba's huge energy deficit and to maintain oil deliveries to Cuba at existing levels.

At present Cuba produces only about 5 per cent of its annual oil needs of some 10m tonnes a year. Production comes mostly from small onshore wells located close to the coastline 100 km to the east of Havana. The remainder is imported from the Soviet Union. The Soviets had been supplying 12m to 13m tonnes annually under the five-year plan which expired last December, but began to cut back deliveries six months ago as economic difficulties mounted at home and to impress upon the Cubans that they must become more self-sufficient and less dependent upon Soviet economic aid.

Cuba sold the oil surplus to its needs on the spot market, bringing in much-needed hard currency of some \$300m to \$500m per year. Soviet trade officials have been warning for the past year that such arrangements could not continue and that future trade agreements would have to be set at world market prices.

In the past Cuba bought Soviet oil cheaply, and sold sugar to Moscow at prices averaging four to five times the world market level.

Earlier this year the two countries scrapped the former five-year plan format and

signed a one-year transitional trade agreement that is intended to ease the shift to market prices. Under the terms of the new deal, the Soviet Union will only supply Cuba with 8m tonnes of crude oil and 2m tonnes of derivatives in 1991, at a crude price of about \$30 a barrel. Moscow will import 4m tonnes of sugar from Cuba at an average price of 24 cents a lb, about two-thirds the level of previous years but still well above spot market prices. These two changes alone will slash about \$1.5bn from Cuba's foreign exchange earnings this year. Cuba will also in future have to ship its own sugar instead of relying upon the Soviet merchant fleet.

Not all is on the downside for the Cubans however. Exports from the high-technology and high added value areas of Cuban industry, such as biotechnology and medical equipment grew dramatically last year with a spate of new orders jumping to about \$300m according to the Cuban Embassy in London. The Centre for Genetic Engineering in Havana, completed three years ago at a cost of \$10m, is claimed to be the most advanced biotechnology centre in Latin America. Along with oil exploration, it is seen by the Cuban government as a strategic area for the country's economic development.

**Sierra Leone arrests unlicensed French trawler**

By William Pearson

**THE SKIPPER** of the French fishing boat "Marsouin" was caught with his nets down this week 90 miles south-west of Freetown. His crew, and his boat, a 600-tonne trawler out of Concarneau, were arrested by the Sierra Leone fishery patrol vessel "Maritime Protector" for operating without a licence, and escorted back to the capital. The skipper faces the confiscation of his boat, his gear and his catch – \$32,750-worth of prime tuna – always assuming the government prosecutes.

Such an event would attract

little attention if it happened in UK waters, but for it to happen off the coast of an African country is little short of stupendous. It may well be the first time. For years African coastal waters, and in particular the teeming fishing grounds off West Africa, have been a free-for-all for hordes of unlicensed foreign fishermen – and there has been little that countries like Sierra Leone have been able to do about it. They lacked a radar, good communications

and good operational management. Now though it looks as though the days of the free catch may be over in Sierra Leone waters at least.

How has this unprecedented change come about? The "Maritime Protector" is operated by a joint venture company, Maritime Protection Services, Sierra Leone, majority-owned by the government, the remainder by a group of UK investors, and managed by Macalister Elliott & Partners of Lynmouth. Since the vessel started operating in January 1991, the number of illegal fishing boats working the country's coastal shelf has declined steeply.

Macalister Elliott estimates that some \$250m worth of fish was "exported" from Sierra Leone in 1990, from which the government received no revenue whatsoever. This year, it expects to receive some \$1bn in fees and royalties – not bad for the first year under the new system. This new income must be welcome to an administration somewhat short of foreign exchange, even now in

the throes of another IMF economic restructuring.

Sierra Leone is having to fight for a reasonable return from its commodities. The country's waters are rich in fish stocks across the board, from the most lucrative, like shrimp and lobster, through grouper, snapper, sole, tuna, the cephalopods (squid, octopus) and on into herring. The Soviets alone had no less than 100 trawlers operating in the region last year, with attendant mother ships, scooping up most of what swims.

**Britain's Milk Marketing Board submits programme for reform**

By David Blackwell

**THE UK'S** milk Marketing Board, which has a monopoly on milk supplies for England and Wales, has set off along the road towards becoming a voluntary co-operative and ending statutory powers which go back to 1938.

The board, which has struggled for the past year or more to come up with a programme for reform, submitted its plans to the Ministry of Agriculture. Mr John Gummer, the

minister, welcomed the proposals, saying that he would "seek to facilitate the necessary steps to take the way."

Mr Rob Steven, chairman of the MMB, could give no timetable for change. Once the proposals have been agreed with the Ministry, they will go to the European Commission in Brussels. Then they will come back to the UK, and will put up to a referendum of the 31,000 dairy farmers who supply 82 per cent

of the total UK market. The process is likely to take many months. Meanwhile, Mr Steven insisted, the milk marketing scheme would be "vigorous upheld."

The plan envisages a vertically integrated co-operative having control of Dairy Crest, the MMB's manufacturing arm, which has 25 per cent of the UK market for dairy products. The co-operative would take over the business, assets and

abilities of the MMB. Mr Steven described the plan as a major step forward. "It was a unanimous decision of the board, and I believe we can look forward to a positive response from the government." However, he stressed that the proposals were outline only. No changes would be made until the terms and the timing were right. Producers would be recommended to become a co-operative only

when it was seen as clearly in producers' interests.

Mr Andrew Dunn, president of the Dairy Trade Federation, which represents 300 UK dairy companies, welcomed the move away from a statutory body, but said the federation was opposed to a voluntary monopoly. "We would welcome change and a free market, but we don't want to be handed with buying from a monopoly supplier," he said yesterday.

**Ivory Coast plans cocoa and coffee moves**

By Kenneth Gooding

**THE IVORY COAST** government said yesterday that it was to restructure its cocoa and coffee marketing system, but gave no immediate details of the change, reports Reuters from Abidjan.

A statement published in the daily *Fraternité Matin* said Ivory Coast would not discard its strategy of protecting farmers' income against world market fluctuations. But bungee jumps over the past three years by the Caisse de Stabilisation (Caisstab), the state marketing board, meant reform was needed.

The cabinet has therefore authorised the restructuring of the price stabilising system, the statement said.

The economy of the Ivory Coast has slumped in the past few years as successive seasons of oversupply have slashed world prices for its two main exports.

The government statement said the reorganisation would aim to maximise Ivory Coast's coffee and cocoa earnings and production potential, cut Caisstab costs and ensure adequate prices for farmers.

**US boosts recycling rate for aluminium cans**

By Kenneth Gooding

**ALUMINIUM** strengthened its claim to be a "green" or environmentally friendly metal in the US last year when the aluminium beverage can recycling rate rose from record 60.8 per cent in 1989 to 63.6 per cent.

The value to used can collectors was about US\$600m.

Last year 54.9m aluminium beverage cans were recycled in the US 5.5m more than in the previous year. Trade associations are also reportedly interested, although the issue of political risk is apparently holding them back.

The aluminium can recycling rate in the US first passed the 50 per cent mark as recently as 1987. Mr Michael Dunn, president of the Can Manufacturing Institute, said: "In just four years we have gone from recycling one in two cans to nearly two in every three. In another few years aluminium cans will have all but disappeared from the nation's solid waste stream."

According to Mr Dunn, the US now had more than 10,000 privately operated buy-back centres and more than 2,400

**MARKET REPORT**

London cocoa prices came under pressure from profit taking. Dealers said Far Eastern producers, Brazil and the Ivory Coast all seemed to have taken advantage of the rise in prices during the last couple of days. However, a leading UK trade house continued to be one of the main buyers amid speculation that it could be involved in a deal with the Soviet Union. Freight futures closed mixed after the BFI rose to 1,757, a record high. It has now risen daily since January 20 by a total of 278 points. The April contract hovered around the 50 point limit up for most of the day before easing to close

29 points higher. On the LME three-month zinc struggled to stay above \$1,200 a tonne. Good trade selling this week has generally satisfied the fairly widespread buying interest which had developed in anticipation of a break above \$1,200. Yesterday buying against activity in the options market prevented the break below \$1,200 in the morning but by the end of the afternoon the support was looking shaky again, traders said. In Chicago, pork bellies were sharply ahead and live hogs were limit up at midday on steady buying from meat packers.

Compiled from Reuters

**London Markets**

**SPOT MARKETS**

Crude oil (per barrel FOB) + or -

May	208.60	208.20	211.00	204.80
Aug	208.60	208.20	211.00	204.80
Oct	208.60	208.20	211.00	204.80
Mar	193.00	192.00	195.00	192.00
May	195.80	195.00	198.00	192.00
Aug	195.80	195.00	198.00	192.00
Oct	195.80	195.00	198.00	192.00
Mar	208.60	208.20	211.00	204.80

Oil products

DNW prompt delivery per tonne CIF + or -

May	307.5	305.0	308.0	305.0
Aug	305.0	303.5	306.0	302.0
Oct	305.0	303.5	306.0	302.0
Mar	270.0	267.0	273.0	270.0
May	262.0	260.0	267.0	262.0
Aug	262.0	260.0	267.0	262.0
Oct	262.0	260.0	267.0	262.0
Mar	270.0	267.0	273.0	270.0

Turnover: 8501 (1989) lots of 10 tonnes

ICCI indicator price (US\$/tonne per pound) for Mar 6 Comp. daily 73.84 (72.27), 15 day average for Mar 7 85.61 (84.65) (84.65)

**COFFEE – London FOX** £/tonne

Close	Previous	High/Low	
Mar	570	605	607 649
May	570	604	607 642
Jul	701	703	710 897
Sep	722	728	730 716
Dec	745	753	754 743
Mar	770	772	774 767
May	770	772	775 762

Turnover: 8404 (1989) lots of 10 tonnes

ICCI indicator price (US\$/tonne per pound) for Mar 6 Comp. daily 73.84 (72.27), 15 day average for Mar 7 85.61 (84.65) (84.65)

**LONDON METAL EXCHANGE** (£/tonne)

Close	Previous	High/Low	
Mar	670	667	667 649
May	670	667	667 649
Jul	701	703	710 897
Sep	722	728	730 716
Dec	745	753	754 743



WORLDWIDE SPECIALISED ENGINEERING

## TI Group — Full Year 1990

		1990	1989
<b>Pre-tax profit</b>	<b>UP</b>	<b>£128.4m</b>	<b>£111.5m</b>
<b>Earnings per share</b>	<b>UP</b>	<b>55.5p</b>	<b>49.0p</b>
<b>Dividend</b>	<b>UP</b>	<b>19.5p</b>	<b>17.5p</b>

For further information about the TI Group, contact the Department of Public Affairs, TI Group plc, 50 Curzon Street, London W1Y 7PN.

The contents of this advertisement, for which the directors of TI Group plc are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by Price Waterhouse as authorized persons.

## Continued Growth



TI GROUP

## LONDON STOCK EXCHANGE

## Profit-taking sales easily absorbed

A MUCH calmer mood prevailed in the UK equity market yesterday as investors adjusted their portfolios following the powerful advance achieved on Wednesday. The substantial gains in share prices over the previous two trading sessions proved irresistible to profit-takers but the FTSE's fall of 22 points on the FTSE scale was regarded as little more than a pause for consolidation. The stock market remained very confident that domestic interest rates are coming down and that prospects for recovery from the world recession are improving. It was a day with something for every sector of the investment community. The institutions were happy to take some profits, while the market-making firms, which had suffered losses on Wednesday as they

struggled to buy stock to meet earlier selling commitments, were able to pick up some shares yesterday morning.

Year profit-taking was by no means the only preoccupation of the big investment funds. They were buyers of sectors which have been relatively overlooked in the market's headlong advance. Oil shares, which have underperformed the equity market significantly because of uncertainty over crude prices, came in for sup-

port yesterday. Utility stocks, also somewhat out of favour during the market's bullish run, were also wanted. By the end of the day some fund managers were already showing interest in buying back again and London turned down afresh and closed near to the low of the day.

The final reading showed the FTSE Index at 2,437.7, a loss of 2.2 on the day. Market turnover, as measured through the Seac electronic network, totalled 670.8m shares, a far cry from the 1,050m traded on Wednesday, but still a healthy number by comparison with the poor trading levels seen earlier this year.

There was significantly less inter-dealer business transacted yesterday, and traders expect the final data to confirm that retail, or customer, business in equities, remained above its new peak level.

as the sign of a healthy market.

Also indicating a return to more rational investment behaviour was the response yesterday to the latest corporate profits and trading statements. Rolls-Royce, the defence aero-engines group, was mentioned notably after disappointing the market, as did Ladbrokes, the leisure group; company statements were largely brushed aside during the advance of the previous day.

"A period of welcome consolidation," was the summary of the day from a dealer at a leading US investment bank. While confidence in the UK market remains high, it is likely that the near term trend may now be set by Wall Street. However, the UK market is believed to have established itself at its

## R-R upset by poor results

**ROLLS-ROYCE** published poor results which prompted a rash of cuts in profit forecasts. The shares were driven 17 down to 159p, the day's biggest fall in the FTSE 100. The turnover of 39m was exceptionally strong for the stock.

The selling appeared to be dominated by US and Japanese investment houses, which are big holders of the stock. One disgruntled US marketmaker commented: "It was a nightmare for London houses. The States has done about 25m of the turnover."

S.G. Warburg, which has been bearish of Rolls for some time, came in at the low end of estimates, reducing its 1991 forecast by 33m to £185m. BZW lowered its figure by 23m to 220m and County NatWest moved down by 24m to 226m.

Analysts aid the company exacerbated the effect of a 25 per cent fall in profits with a poor presentation, at which it failed to cushion the shock of its unexpectedly high research and development (R&D) costs.

Mr Peter Jeighton of County said: "The presentation was a classic pile of Rolls-Royceism. They were exceedingly unhelpful. They could easily have prepared people for the size of the R&D."

## Ladbroke hit

Analysts cut their forecasts across the board after Ladbroke published its full year results. Profits came in a shade better than the previous year's at £30m, but the accompanying statement was bearish. The stock retreated 13 to 264p on good turnover of 9.8m.

The company said betting income had been lower than expectations and that it had only broken even in the first two months of 1991. Mr Bruce Jones at Smith New Court said that, in contrast, had been strong and therefore profits for the current year would probably be lower. His estimate is £280m, close to the upper end of a range of analysts' forecasts that starts at County NatWest's £26m.

Ms Julie Feaver at County is wary of the effect of the recession and Middle East tension in business travel and hotel occupancy. Mr Jones, however, struck a positive note, based partly on the company's rating: "They are on 10.7 times earnings.

ings for the current year, falling to 9 for next year; this makes them look attractive over the medium term." He added that there would be short-term dullness in the share price on consideration of the cautious statement.

## Reuters in demand

Reuters was the best performer of the day among FTSE 100 stocks. Mr Brian Newman at Henderson Crosthwaite said there was progress on Globex, the company's embryonic futures trading service. Mr Newman said the service was in final stages of testing and that its two most important customers, the Chicago Mercantile Exchange and the Chicago Board of Trade, should be launching a marketing drive ahead of the inauguration, now pencilled in for June.

He added that Reuters was in a position to benefit from the UK government's review of the UK telecommunications duopoly. In September last year Reuters bought Uplink, one of seven companies licensed to compete with British Telecom and Mercury Communications in the satellite communications market.

Traders commented that the Reuters stock was going ex-dividend on Monday, which would encourage buying by income funds. The shares closed at the day's best of 883p, an improvement of 27. Turnover was an unusually high 2.7m.

Oils were firm as the market decided they had been left alone too long and were now undervalued. BP was steady at 335p as County NatWest shifted its position from sell to hold on the expectation of a large oil discovery in the Gulf of Mexico and Credit Lyonnais Laing pushed it as a buy. Shell, also a Laing buy recommendation, saw profits halved to 33m and the share fell 7 to 46p.

Poster advertising specialist More O'Ferrall jumped 30 to 261p after announcing profits better than expected at £9.7m, compared with £13.1m in the previous year.

Kingfisher declined 5 to 440p following the departure of Mr Geoff Powell, chairman of B&Q and Comet, and Mr Vic Steel, chairman of Superdrug and Woolworths. The board changes were part of a reorganisation of its top management structure.

Northern Foods was up 5 at 406p as S.G. Warburg issued a buy recommendation which focused on the benefits of lower pork prices. Reports that the Milk Marketing Board might be prepared to end its monopoly over the supply of milk also boosted Northern. This would probably mean lower prices and Northern would be one of the chief beneficiaries. Food specialists noted that the move still had to be approved by dairy farmers in a referendum.

British Gas firmed 6 to 249p on a turnover of 9m as the

## FT-A All-Share Index



institutions began again to see the market as a safe haven.

Hefty buying of ACT, the computer services concern, triggered bid speculation and talk of an agency broker trying to take a stake of up to 10 per cent. However, traders close to yesterday's business said the final client was a UK institution. The shares climbed 11 to 122p as 1.8m changed hands. Telemetric caught traders' attention with an unusual burst of speculative buying for the new account and added 3 at 23p.

ISA International, a computer accessories distributor, dropped 14 to 78p as Panmure Gordon, the company's broker, cut its profit forecast for the year just finished from £3.8m to £2.8m.

A profits rise from £111.5m to £128.4m and a polished presentation to the City helped TEL, the engineering group, to climb 12 to 519p.

County NatWest raised its forecast for the company's 1991 profits by 25m to £155m. Mr Mark Wright said the group had a strong balance sheet and was one of the stars of the sector, although the automotive supply arm was likely to suffer. He said the company was overvalued and the shares could drift. BZW and S.G. Warburg shaved their estimates

to 10.7 times earnings. The surprise in the sector was Ultraglass, which fell 11 to 340p on a turnover of 5.1m shares in spite of a rise in profits to £21.5m from £18.3m. Mr Steve Miller of NatWest, the private client arm of NatWest Bank, said the company was hit by profit-taking.

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## NEW HIGHS AND LOWS FOR 1990/91

**NEW HIGH ('90).** FRENCH CO. AMERICAINS 23, TERRAINES 23, TERRAINES 23, CANADA'S 1, BANCS 11, BANCS 2, BUILDINGS 11, STORES 2, ELECTRICALS 2, FINANCIALS 1, FOODS 1, SOUTH AFRICAN'S 1, TEXTILES 2, TRANSPORT 1, TRUSTS 2, WATER 1. **NEW LOW ('90).** BANCS 11, BANCS 2, ENGINEERING 1, INDUSTRIALS 2, INDUSTRIALS 16, ASD 16, PL. CHARTER COMP., BPL, POLYBENS 72pc PL, Charter Corp., China Light, Crighton-Camp, Daimler-Benz, De La Rue, Elan, Kalamazoo.

## APPOINTMENTS

## The Tube gets new finance chief

DNDON UNDERGROUND has ended its four-month search for a new finance director with the appointment of Mr John Hughes, formerly group financial controller of Prudential Corporation, writes Richard Tomkins, Transport Correspondent. His appointment as finance director is accompanied by membership of the London Underground Board. Mr Hughes held financial posts with Dillaboh Laboratories, GEC and John Brown before spending 12 years with British Aerospace as finance director of BAe Commercial Aircraft. Observer, page 18.

■ Mr Andrew Dilnot has been appointed director of THE INSTITUTE FOR FISCAL STUDIES. He replaces Mr Bill Robinson who has moved to the Treasury as special adviser to the Chancellor. Mr Dilnot was deputy director, and has worked at IFS since 1981.

■ Mr Jonathan C.H. Tate, vice president and director of investments, Confederation Life Insurance Co, has been appointed a director of THE GERMAN SMALLER

COMPANIES INVESTMENT TRUST from May 1. The trust is managed by Lloyds Bank Fund Management.

■ Mr J. Peter Honeysett, a non-executive director, becomes non-executive chairman of ALLIED TEXTILE COMPANIES when he succeeds Mr C. Russell Smith who retires at the end of the annual meeting on April 3. Mr Honeysett retires at the end of March as Yorkshire regional executive director of the National Westminster Bank.

■ Mr Nigel Danby has been appointed finance director of THE ILLINGWORTH, MORRIS GROUP, Bradford. He was divisional finance director of Hickson Flooring Distributors.

■ BRINHAM GROUP, which was acquired by BIMEC last November, has been integrated with the environmental engineering division, and the following appointments made: Mr Howell Merchant, chief executive, Brinham Group; Mr Brian Smith, managing director, Brinham Environmental Engineering; and Mr Brian Parry, managing director, Brinham Maintenance.

■ Mr Denis Keast has been appointed managing director of CANADIAN PACIFIC (UK). He was director financial services.

■ WEST MIDLANDS TRAVEL, Birmingham, has appointed Mr John Adamson as director. Mr John Adamson as director

of operations and Mr Joseph Daily as director of finance from April 1. Both are associate directors. Mr Andrew Woodward has been appointed director of engineering. He was engineering director of Aston Martin Lagonda.

■ ALBERT E. SHARP, stockbrokers, Bristol, has appointed Mr Sandy Evans as an associate director. He was regional director, Cobbold Roach (Taunton).

■ Mr John Burke, general manager, business development, at BRISTOL & WEST BUILDING SOCIETY has been co-opted to the board as executive director.

■ LUTHER CARDS has appointed Mr Adrian Palmer as sales and marketing director. He was sales and marketing director of SEAT UK.

■ Mr David Hollywell has been appointed sales director, and Mr John Booth becomes production director of ECON ENGINEERING.

■ GRANVILLE & CO has appointed Mr Ronald Noble as a non-executive director. He recently retired from Barclays Bank as director, Lombard Street branch.

■ Mr Denis Child has been appointed deputy chairman of LOMBARD NORTH CENTRAL, finance house subsidiary of National Westminster Bank. He succeeds Sir Hugh Cubitt who

retires on July 3. Mr Child is a NatWest director, and a former deputy group chief executive. He is chairman of the International Communities Clearing House, and a director of the Securities and Investments Board, and Eurotunnel.

■ UNITED DISTILLERS, Edinburgh, part of Guinness, has appointed Mr Ivor Lewis as packaging operations director, succeeding Mr John Gentles who is now technical director. Mr Lewis was southern operations director. Rover Group, Mr Andrew Mack becomes finance director, operations a new post. He was group financial controller, Courtaulds Coating.

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## Five to Fifteen Years

Over Fifteen Years

Over Twenty Years

Over Twenty-five Years

Over Thirty Years

Over Forty Years

Over Fifty Years

Over Sixty Years

Over Seventy Years

Over Eighty Years

Over Ninety Years

Over One Hundred Years

Over One Hundred and Five Years

Over One Hundred and Ten Years

Over One Hundred and Fifteen Years

Over One Hundred and Twenty Years

Over One Hundred and Twenty-five Years

Over One Hundred and Thirty Years

Over One Hundred and Forty Years

Over One Hundred and Fifty Years

Over One Hundred and Sixty Years

Over One Hundred and Seventy Years

Over One Hundred and Eighty Years

Over One Hundred and Ninety Years

Over One Hundred and One Hundred Years

Over One Hundred and One Hundred and One Years

Over One Hundred and One Hundred and Two Years

Over One Hundred and One Hundred and Three Years

Over One Hundred and One Hundred and Four Years

Over One Hundred and One Hundred and Five Years

Over One Hundred and One Hundred and Six Years

Over One Hundred and One Hundred and Seven Years

Over One Hundred and One Hundred and Eight Years

Over One Hundred and One Hundred and Nine Years

Over One Hundred and One Hundred and Ten Years

Over One Hundred and One Hundred and Eleven Years

Over One Hundred and One Hundred and Twelve Years

Over One Hundred and One Hundred and Thirteen Years

## LONDON SHARE SERVICE

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## BANKS, HP &amp; LEASING

	Stock	Price	Yield	No.	Chg	P/E	1990/91	Stock	Price	Yield	No.	Chg	P/E	1990/91	Stock	Price	Yield	No.	Chg	P/E	1990/91	Stock	Price	Yield	No.	Chg	P/E	1990/91			
Han	Low Stock	47.0	—	100	-0.1	10.5	1.0	100	Stock	30	—	100	-0.1	10.5	1.0	347	Center Co. 20c	22.5	—	117	-0.1	10.5	1.0	63	Securicor Tpl.	22.5	—	212	—	10.5	1.0
Han	ASB Amex F15	17.5	—	100	-0.2	10.5	1.0	100	St. George Hldgs	37.5	—	100	-0.1	10.5	1.0	348	Citygate Co. 20c	22.5	—	213	—	10.5	1.0	64	Securicor Group	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	22.5	—	100	-0.2	10.5	1.0	100	Standard Hldgs 10c	37.5	—	100	-0.1	10.5	1.0	349	Citygate Co. 20c	22.5	—	214	—	10.5	1.0	65	Securicor Grp 20c	22.5	—	212	—	10.5	1.0
Han	124 Allied Irish Ord.	17.5	—	100	-0.2	10.5	1.0	100	Forward Grp 5p	42.5	—	100	-0.1	10.5	1.0	350	Citygate Hldgs 10c	22.5	—	215	—	10.5	1.0	66	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	47 Anglo Irish	15.5	—	100	-0.2	10.5	1.0	100	Forward Tech	15.5	—	100	-0.1	10.5	1.0	351	Citygate Hldgs 10c	22.5	—	216	—	10.5	1.0	67	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	352	Citygate Hldgs 10c	22.5	—	217	—	10.5	1.0	68	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	353	Citygate Hldgs 10c	22.5	—	218	—	10.5	1.0	69	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	354	Citygate Hldgs 10c	22.5	—	219	—	10.5	1.0	70	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	355	Citygate Hldgs 10c	22.5	—	220	—	10.5	1.0	71	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	356	Citygate Hldgs 10c	22.5	—	221	—	10.5	1.0	72	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	357	Citygate Hldgs 10c	22.5	—	222	—	10.5	1.0	73	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	358	Citygate Hldgs 10c	22.5	—	223	—	10.5	1.0	74	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	359	Citygate Hldgs 10c	22.5	—	224	—	10.5	1.0	75	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	360	Citygate Hldgs 10c	22.5	—	225	—	10.5	1.0	76	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	361	Citygate Hldgs 10c	22.5	—	226	—	10.5	1.0	77	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	362	Citygate Hldgs 10c	22.5	—	227	—	10.5	1.0	78	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	363	Citygate Hldgs 10c	22.5	—	228	—	10.5	1.0	79	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	364	Citygate Hldgs 10c	22.5	—	229	—	10.5	1.0	80	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	365	Citygate Hldgs 10c	22.5	—	230	—	10.5	1.0	81	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	366	Citygate Hldgs 10c	22.5	—	231	—	10.5	1.0	82	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	367	Citygate Hldgs 10c	22.5	—	232	—	10.5	1.0	83	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	368	Citygate Hldgs 10c	22.5	—	233	—	10.5	1.0	84	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	369	Citygate Hldgs 10c	22.5	—	234	—	10.5	1.0	85	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	370	Citygate Hldgs 10c	22.5	—	235	—	10.5	1.0	86	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld. 10c	15.5	—	100	-0.2	10.5	1.0	100	EWI 10c	21.5	—	100	-0.1	10.5	1.0	371	Citygate Hldgs 10c	22.5	—	236	—	10.5	1.0	87	Securicor Hldgs 10c	22.5	—	212	—	10.5	1.0
Han	124 Amex Ld																														

## LONDON SHARE SERVICE

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## MOTORS, AIRCRAFT TRADES

1990/91	Stock	Price	Div	Yield	P/E
504AB	Stock	71	1.1	1.5%	6.9
114	C504AF B.V. Plc	71	1.1	1.5%	4.9
145	700General Minis. B.	71	0.5	0.7%	5.9
5224	1200Vulcan Minis. D.	129	0.2	0.1%	10.1
5445	1300Vulcan AS B	127	0.1	0.1%	10.1

## PROPERTY - Contd

1990/91	Stock	Price	Div	Yield	P/E
113	High Law	Stock	11.14	-2	0.9%
114	1200Do. Minis. Ln 200	11.14	0.1	0.9%	8.3
145	1200Do. Minis. Ln 200	11.14	0.1	0.9%	8.3
5224	1200Vulcan Minis. D.	129	0.2	0.1%	10.1
5445	1300Vulcan AS B	127	0.1	0.1%	10.1

## INVESTMENT TRUST - Contd

1990/91	Stock	Price	Div	Yield	P/E
113	200Aldgate Inv. Inc.	286	-	11.3%	3.1
114	320Bryant & May	80	3.7	4.6%	14.1
145	350Barclays Corporate Inv.	82	1.2	1.5%	12.6
5224	400Barclays Inv. Inc.	82	1.2	1.5%	12.6
5445	450Barclays Inv. Inc.	82	1.2	1.5%	12.6

## INVESTMENT TRUST - Contd

1990/91	Stock	Price	Div	Yield	P/E
113	450Barclays Inv. Inc.	286	-	11.3%	3.1
114	470Barclays Inv. Inc.	14.2	1.4	9.7%	11.1
145	480Barclays Inv. Inc.	14.2	1.4	9.7%	11.1
5224	490Barclays Inv. Inc.	14.2	1.4	9.7%	11.1
5445	500Barclays Inv. Inc.	14.2	1.4	9.7%	11.1

## OIL AND GAS

1990/91	Stock	Price	Div	Yield	P/E
113	510Barclays Inv. Inc.	286	-	11.3%	3.1
114	520Barclays Inv. Inc.	14.2	1.4	9.7%	11.1
145	530Barclays Inv. Inc.	14.2	1.4	9.7%	11.1
5224	540Barclays Inv. Inc.	14.2	1.4	9.7%	11.1
5445	550Barclays Inv. Inc.	14.2	1.4	9.7%	11.1

## MINES - Contd

1990/91	Stock	Price	Div	Yield	P/E
113	560Central Pacific	24	-	0.0%	2.2
114	570Cochlear Minis. B.	24	-	0.0%	2.2
145	580Cochlear Minis. B.	24	-	0.0%	2.2
5224	590Cochlear Minis. B.	24	-	0.0%	2.2
5445	600Cochlear Minis. B.	24	-	0.0%	2.2

## Commercial Vehicles

1990/91	Stock	Price	Div	Yield	P/E
100	600Plaxton Grp. B	12.1	-1	11.0%	1.6
145	610Plaxton Grp. B	12.1	-1	11.0%	1.6
5224	620Plaxton Grp. B	12.1	-1	11.0%	1.6
5445	630Plaxton Grp. B	12.1	-1	11.0%	1.6

## Components

1990/91	Stock	Price	Div	Yield	P/E
125	640Aeroflex Panels	46.3	3.5	7.4%	12.9
145	650Aeroflex Panels	46.3	3.5	7.4%	12.9
5224	660Aeroflex Panels	46.3	3.5	7.4%	12.9
5445	670Aeroflex Panels	46.3	3.5	7.4%	12.9

## Garages and Distributors

1990/91	Stock	Price	Div	Yield	P/E
125	680Alexander 10c	1.1	1	9.1%	8.9
145	690Alexander 10c	1.1	1	9.1%	8.9
5224	700Alexander 10c	1.1	1	9.1%	8.9
5445	710Alexander 10c	1.1	1	9.1%	8.9

## NEWSPAPERS, PUBLISHERS

1990/91	Stock	Price	Div	Yield	P/E
125	720Aldermaston 10c	1.1	1	9.1%	8.9
145	730Aldermaston 10c	1.1	1	9.1%	8.9
5224	740Aldermaston 10c	1.1	1	9.1%	8.9
5445	750Aldermaston 10c	1.1	1	9.1%	8.9

## PAPER, PRINTING,

## ADVERTISING

1990/91	Stock	Price	Div	Yield	P/E
125	760Aldred 10c	1.1	1	9.1%	8.9
145	770Aldred 10c	1.1	1	9.1%	8.9
5224	780Aldred 10c	1.1	1	9.1%	8.9
5445	790Aldred 10c	1.1	1	9.1%	8.9

## SHOES AND LEATHER

1990/91	Stock	Price	Div	Yield	P/E
125	800Aldred 10c	1.1	1	9.1%	8.9
145	810Aldred 10c	1.1	1	9.1%	8.9
5224	820Aldred 10c	1.1	1	9.1%	8.9
5445	830Aldred 10c	1.1	1	9.1%	8.9

## SOUTH AFRICANS

1990/91	Stock	Price	Div	Yield	P/E

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B COMMENT

13.58m

MTM

Pacific Proprietary asset value falls

Lack of defences recovery hits

CAL CAPABILITIES

MTM

FINANCIAL TIMES FRIDAY MARCH 8 1991

## FT MANAGED FUNDS SERVICE

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Unit Trust Name	Code	Unit Price	Yield %	Unit	Unit Trust Name	Code	Unit Price	Yield %	Unit	Unit Trust Name	Code	Unit Price	Yield %	Unit	Unit Trust Name	Code	Unit Price	Yield %	Unit	Unit Trust Name	Code	Unit Price	Yield %	Unit			
TSB Unit Trusts 12600H		104.34	-	100	M & G Securities Ltd	12600H	104.34	-	100	Allied Dunbar Assurance Plc - Contd.					Eagle Star Insurer Midland Assn	12600H	104.34	-	100	Guardian Royal Exchange - Contd.					Investment Investors Assurance Co Ltd		
Charlton Pl. Andover 12600H		104.34	-	100	Jackson Units	12600H	104.34	-	100	City of Westminster Assurance Co	12600H	104.34	-	100	St. Mary Axe London EC3	12600H	104.34	-	100	Liberty Life Assurance Co Ltd					Cardiff Investors Assurance Co Ltd		
TSB Brit Seafonds	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Current Sector	12600H	104.34	-	100	Set As A	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As B	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As C	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As D	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As E	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As F	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As G	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As H	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As I	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As J	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As K	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As L	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As M	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As N	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As O	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As P	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As Q	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As R	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As S	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As T	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As U	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As V	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As W	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	12600H	104.34	-	100	Private Equity Fund	12600H	104.34	-	100	Set As X	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34	-	100	MI From Japan & Co	12600H	104.34
Do Accm	12600H	104.34	-	100	Perf. End Fund	1260																					

## **FT MANAGED FUNDS SERVICE**

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IRELAND (SIB RECOGNISED)															
Ireland Securities Fund Ltd															
Ivanhoe Capital Management (Ireland) Ltd															
Ivanhoe Capital Management (Ireland) Ltd															
Ivanhoe Capital Management (Ireland) Ltd															
Ireland Fund															
Ireland Fund															
IRELAND (REGULATED)(*)															
Bank of Ireland Unit Managers Ltd															
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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar edges up ahead of data

THE DOLLAR edged up towards DM1.5410, to FF15.2675 from FF15.2475; and to SF1.3500 from SF1.3445, but had fallen to Y135.80 from Y136.15. On Bank of England figures the dollar's index eased to 62.4 from 62.5.

Sterling weakened against the dollar, but was firm against its partners in the European Monetary System, showing no reaction to a sharp fall of wholesale interest rates in London or any apparent nervousness about the outcome of the Ribble Valley by-election.

The pound fell 35 points to 1.3865 and also declined to Y255.35 from Y257.25. On the other hand it rose to DM2.9200 from DM2.9125, to FF15.3375 from FF15.9175; and to SF1.2475 from SF1.25400. Sterling's index gained 0.1 to 75.8.

February unemployment is widely expected to rise 6.3 from 6.2 per cent, but there should be comfort from data on non-farm payrolls. Analysts are generally looking for a fall of between 25,000 and 100,000 in February payrolls, and a possible revision in the sharp January fall of 222,000.

News of the January fall prompted the last easing of the Federal Reserve's monetary stance, including a cut in the US discount rate.

At the London close the dollar had advanced to DM1.5475

from DM1.5410; to FF15.2675 from FF15.2475; and to SF1.3500 from SF1.3445, but had fallen to Y135.80 from Y136.15. On Bank of England figures the dollar's index eased to 62.4 from 62.5.

Weak German current account and trade figures weighed on the D-Mark, pushing it generally lower. Germany's current account showed a deficit of DM1.2bn in January from a surplus of DM3.6bn in December, and the trade surplus narrowed to DM1.3bn from DM3.5bn.

It was generally expected that the figures would show little movement and the news sparked some selling of the D-Mark.

The Spanish peseta remained up around its ERM ceiling, with a divergence indicating a 78 per cent. An indicator over 75 per cent carries with it a presumption, but not an obligation for action.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Mar 7	Day's spread	Clos	One month	% p.p.	Three months	% p.p.
U.S. spot	1.3875-1.3985	1.3905-1.3965	1.3905-1.3965	-0.05	1.3905-1.3965	-0.05
1 month	0.05-0.065	0.05-0.065	0.05-0.065	-0.05	0.05-0.065	-0.05
3 months	0.05-0.065	0.05-0.065	0.05-0.065	-0.05	0.05-0.065	-0.05
12 months	0.05-0.065	0.05-0.065	0.05-0.065	-0.05	0.05-0.065	-0.05

Forward rates take into account the cost of London trading. £1 UK and €DOL are quoted in US currency.

Forward premiums and discounts apply to the US dollar and not to the Japanese yen.

## POUND SPOT - FORWARD AGAINST THE POUND

Mar 7	Day's spread	Clos	One month	% p.p.	Three months	% p.p.
U.K. spot	93.4	93.7	93.7	-0.3	93.7	-0.3
1 month	93.4	93.6	93.6	-0.2	93.6	-0.2
3 months	93.4	93.6	93.6	-0.2	93.6	-0.2
12 months	93.4	93.6	93.6	-0.2	93.6	-0.2

Forward premiums and discounts apply to the US dollar and not to the Japanese yen.

## STERLING INDEX

Mar 7	Day's spread	Clos	One month	% p.p.	Three months	% p.p.
U.S. spot	8.30	8.35	8.35	-0.5	8.35	-0.5
1 month	8.30	8.35	8.35	-0.5	8.35	-0.5
3 months	8.30	8.35	8.35	-0.5	8.35	-0.5
12 months	8.30	8.35	8.35	-0.5	8.35	-0.5

Forward premiums and discounts apply to the US dollar and not to the Japanese yen.

## CURRENCY MOVEMENTS

Mar 7	Bank of England Index	Morayshire Change %
U.S. spot	93.7	+0.7
DM	102.4	+1.3
American Dollar	110.4	+1.2
Belgian Franc	110.6	+4.9
Swiss Franc	110.8	+3.6
French Franc	112.3	+1.2
Irish Franc	104.1	-1.2
Italian Lira	103.9	+0.5
French Lira	103.7	+0.5
Spanish Peseta	103.5	+0.5
Swiss Franc	103.4	+0.5
French Franc	103.3	+0.5
Irish Franc	103.2	+0.5
Italian Lira	103.1	+0.5
French Lira	103.0	+0.5
Spanish Peseta	102.9	+0.5
Swiss Franc	102.8	+0.5
French Franc	102.7	+0.5
Irish Franc	102.6	+0.5
Italian Lira	102.5	+0.5
French Lira	102.4	+0.5
Spanish Peseta	102.3	+0.5
Swiss Franc	102.2	+0.5
French Franc	102.1	+0.5
Irish Franc	102.0	+0.5
Italian Lira	101.9	+0.5
French Lira	101.8	+0.5
Spanish Peseta	101.7	+0.5
Swiss Franc	101.6	+0.5
French Franc	101.5	+0.5
Irish Franc	101.4	+0.5
Italian Lira	101.3	+0.5
French Lira	101.2	+0.5
Spanish Peseta	101.1	+0.5
Swiss Franc	101.0	+0.5
French Franc	100.9	+0.5
Irish Franc	100.8	+0.5
Italian Lira	100.7	+0.5
French Lira	100.6	+0.5
Spanish Peseta	100.5	+0.5
Swiss Franc	100.4	+0.5
French Franc	100.3	+0.5
Irish Franc	100.2	+0.5
Italian Lira	100.1	+0.5
French Lira	100.0	+0.5
Spanish Peseta	99.9	+0.5
Swiss Franc	99.8	+0.5
French Franc	99.7	+0.5
Irish Franc	99.6	+0.5
Italian Lira	99.5	+0.5
French Lira	99.4	+0.5
Spanish Peseta	99.3	+0.5
Swiss Franc	99.2	+0.5
French Franc	99.1	+0.5
Irish Franc	99.0	+0.5
Italian Lira	98.9	+0.5
French Lira	98.8	+0.5
Spanish Peseta	98.7	+0.5
Swiss Franc	98.6	+0.5
French Franc	98.5	+0.5
Irish Franc	98.4	+0.5
Italian Lira	98.3	+0.5
French Lira	98.2	+0.5
Spanish Peseta	98.1	+0.5
Swiss Franc	98.0	+0.5
French Franc	97.9	+0.5
Irish Franc	97.8	+0.5
Italian Lira	97.7	+0.5
French Lira	97.6	+0.5
Spanish Peseta	97.5	+0.5
Swiss Franc	97.4	+0.5
French Franc	97.3	+0.5
Irish Franc	97.2	+0.5
Italian Lira	97.1	+0.5
French Lira	97.0	+0.5
Spanish Peseta	96.9	+0.5
Swiss Franc	96.8	+0.5
French Franc	96.7	+0.5
Irish Franc	96.6	+0.5
Italian Lira	96.5	+0.5
French Lira	96.4	+0.5
Spanish Peseta	96.3	+0.5
Swiss Franc	96.2	+0.5
French Franc	96.1	+0.5
Irish Franc	96.0	+0.5
Italian Lira	95.9	+0.5
French Lira	95.8	+0.5
Spanish Peseta	95.7	+0.5
Swiss Franc	95.6	+0.5
French Franc	95.5	+0.5
Irish Franc	95.4	+0.5
Italian Lira	95.3	+0.5
French Lira	95.2	+0.5
Spanish Peseta	95.1	+0.5
Swiss Franc	95.0	+0.5
French Franc	94.9	+0.5
Irish Franc	94.8	+0.5
Italian Lira	94.7	+0.5
French Lira	94.6	+0.5
Spanish Peseta	94.5	+0.5
Swiss Franc	94.4	+0.5
French Franc	94.3	+0.5
Irish Franc	94.2	+0.5
Italian Lira	94.1	+0.5
French Lira	94.0	+0.5
Spanish Peseta	93.9	+0.5
Swiss Franc	93.8	+0.5
French Franc	93.7	+0.5
Irish Franc	93.6	+0.5
Italian Lira	93.5	+0.5
French Lira	93.4	+0.5
Spanish Peseta	93.3	+0.5
Swiss Franc	93.2	+0.5
French Franc	93.1	+0.5
Irish Franc	93.0	+0.5
Italian Lira	92.9	+0.5
French Lira	92.8	+0.5
Spanish Peseta	92.7	+0.5
Swiss Franc	92.6	+0.5
French Franc	92.5	+0.5
Irish Franc	92.4	+0.5
Italian Lira	92.3	+0.5
French Lira	92.2	+0.5
Spanish Peseta	92.1	+0.5
Swiss Franc	92.0	+0.5
French Franc	91.9	+0.5
Irish Franc	91.8	+0.5
Italian Lira	91.7	+0.5
French Lira	91.6	+0.5
Spanish Peseta	91.5	+0.5
Swiss Franc	91.4	+0.5
French Franc	91.3	+0.5
Irish Franc	91.2	+0.5
Italian Lira	91.1	+0.5
French Lira	91.0	+0.5
Spanish Peseta	90.9	+0.5
Swiss Franc	90.8	+0.5
French Franc	90.7	+0.5
Irish Franc	90.6	+0.5
Italian Lira	90.5	+0.5
French Lira	90.4	+0.5
Spanish Peseta	90.3	+0.5
Swiss Franc	9	

## **WORLD STOCK MARKETS**

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*3:00 pm prices March 7*

## **NYSE COMPOSITE PRICES**

**1981** **PI-SI**  
**High Low Stock** **Div. Yld. E 100s** **High Low**  
**Continued from previous page**

1981																							
High	Low	Stock	Div.	Vid.	E	100s	High	Low	Gross	Clos.	Prev.	Chg%	High	Low	Stock	Div.	Vid.	E	100s	High	Low	Gross	
<b>Continued from previous page</b>																							
82- 471	Quarter Ost	1.66 0.03	131197	\$74	65%	571	-7	26 20 1	Standers	0.72 0.03	11	32 12014	26	28	1	31 2	Unit Corp	100	88	3	24	3	
12- 33	Quarter St	8.80 0.07	17350	125	10%	124	-7	42 2	Stansome	0.92 0.02	10	157 411	41	41	1	21 1	Unit Asser	8 48 0.02	13	15	204	204	
84- 115	Quanex	0.48 0.03	61185	17	17	17	-7	361 2	ScansWeb x	1.20 0.03	14	424 204	201	201	1	184 4	UnitDomRty	1.24 8.85	0	50	154	154	
107- 111	Quantum Cb	22 727	177	173	173	173	-7	245 2	Startec	0.69 0.02	8	15	23 224	23	23	1	87 2	UnitDord	0.20 32.82	842	100	52	82
132- 72	QuantVal D	8.48 0.03	277	144	14	14	-7	92 2	Statue Map	0.96 0.01	3	38 68	68 52	52	1	342 2	UnitGruun	2.44 0.07	0	93	331	331	
132- 132	QuantVal P	46 133	133	133	133	133	-7	35 2	Storage Crg	5 10	24	32 32	25	25	1	112 7	UnitIndus	3.64 0.08	11	193	193	193	
334- 334	Quaster	1.98 0.06	12	22	27	27	-7	204 4	43 Sipat7.20	7 18	1504	288 88	88	88	1	142 5	UnitIndusMgmt	0.50 0.02	11	5	184	184	
154- 154	Quick Fly x	0.28 0.02	15	150	150	150	-7	51 2	71 Sipat8crp	9.22 0.03	7	71 72	72 75	75	-1	112 3	UnitKgndad	1.87 0.02	11	115	115	115	
82- 21	Quaker Oats	1.56 0.03	131197	574	65%	571	-7	151 2	71 SipatChem	6 296	34	62 57	57	57	1	242 1	UnitKgrnd	3 30	3%	91	91		
82- 31	Quaker St	0.46 0.03	61185	17	17	17	-7	54 2	71 SipatCn	14 228	134	13 12	12	-1	1	121 7	USAF	2.00 0.11	11	114	114		
204- 204	QuakerWeb	8 80 0.02	70	182	20	20	-7	87 2	Spirne	0.88	54	6 54	54	54	1	1 1	US Home	8 767	1	54	54		
187- 187	Stone Corp	3.73 0.05	91687	153	-	-	-	57 2	Storage	7 21	45	12 45	45	45	1	204 2	USLIFE Crp	1.40 9.64	0	64	25	25	
93- 93	Storage Eq	0.60 0.10	0	16	74	74	-7	315 2	Storage 7u	14 709	315	201 51	51	51	1	133 1	UsaSesnor	0.02 0.04	10	124	124		
312- 312	Storage St	17 028	315	315	315	315	-7	214 2	Storage Stand	0.46 0.01	10	491 394	384 385	385	-1	104 4	UsaTechne	1.00 0.02	11	104	104		
254- 254	Storage Sys	1.20 0.03	8	26	255	255	-7	87 2	Storage Shop	0.30 0.04	13	56 74	74 71	71	-1	145 2	UsaTelec	1.00 0.04	17	2201	204		
93- 93	Storage Sys B	1.10 0.12	4	95	34	34	-7	87 2	Sun Die A	1.0 18.12	12	54 94	94	94	1	204 3	Unistrade	12 356	4	45	45		
325- 325	Sun Die B	1.32 0.30	255	255	255	255	-7	115 2	Sun Elec	1.62 0.15	11	57 82	82 82	82	-1	144 1	Univ Hilt	1.38 8.76	12	141	141		
229- 229	Sundstrand	1.76 0.03	76	121	255	255	-7	214 2	Sun Energy	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ L	6 24	24	24			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ M	6 23	23	23			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ S	6 22	22	22			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ T	6 21	21	21			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ W	6 20	20	20			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ X	6 19	19	19			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ Y	6 18	18	18			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ Z	6 17	17	17			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ A	6 16	16	16			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ B	6 15	15	15			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ C	6 14	14	14			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ D	6 13	13	13			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ E	6 12	12	12			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ F	6 11	11	11			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ G	6 10	10	10			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ H	6 9	9	9			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ I	6 8	8	8			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ J	6 7	7	7			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ K	6 6	6	6			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ L	6 5	5	5			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ M	6 4	4	4			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ N	6 3	3	3			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ O	6 2	2	2			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ P	6 1	1	1			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ Q	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ R	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ S	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ T	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ U	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ V	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ W	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ X	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ Y	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ Z	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ A	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ B	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ C	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255	255	-7	214 2	Sun Electr	1.62 0.15	11	57 82	82 82	82	-1	145 2	Univ D	0	0	0			
254- 254	Sundstrand	1.20 0.03	8	26	255</																		

*service data supplied by Telektronik*

Sales Squares are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 20 percent or more has been paid, the year's high-range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.  
 a-dividend after split; a(x) - b-annual rate of dividend, plan stock dividend, c-liquidating dividend, d-called, d-new yearly low-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, l-accrued dividends, m-new issue, n-new issue in the past 52 weeks, The high-low range begins with the start of trading, nd-next day delivery, PE price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split unless a-share, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high v-trading halted, vi-is bankruptcy or receivership or being reorganized under the Bankruptcy Act, x-securities assumed by such companies, wd-distributes when issued, ww-with warrants, x-ex-dividend or ex-rights date, xx-ex-distribution, xx-without warrant, y-ex-dividend unless paid in full, yd-yield, z-sales in full.

## **AMEX COMPOSITE PRICES**

*3:00 pm prices March*

Stock	PV	Siz	High	Low	Close	Chng	Stock	PV	Siz	High	Low	Close	Chng	Stock	PV	Siz	High	Low	Close	Chng
7 E	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng	Stock	Div. E	100s	High	Low	Close	Chng
Ent Cpr	1	151	34	32	35	+2	Cessair Fld	5	800	65	62	63	+1	Heges En	1	208	61	58	58	-1
Ent Expr	1	6	5	4	5	+1	Conquest	5	1254	117	112	112	-1	Hilhaven	0.05	10545	492	472	472	+1
Ent Inco	0	122	103	101	104	+1	Connl Ind	0	2404	45	43	43	-1	Hornblttr	9	122	41	40	40	-1
Ent Intern	1	4	3	2	3	+1	Orcon A	221	1768	142	138	138	-1	Hovings	12	454	72	61	61	-1
Ent Intd	1	1	0	0	0	-1	Oreata A	17	48	27	27	27	-1	I - I -	-	-	-	-	-	-
Ent Pa	1	82	185	180	184	+1	Oreata C	0.40	11	36	28	27	+1	IC Corp	0	182	53	34	34	-1
Ent Pa	14	17	103	98	101	+1	Oreata C	12	172	102	27	26	+1	Intellisys	0	29	9	3	3	-1
Ent Pa	0.84	7	154	143	154	+1	Oreata C	0.53	8	111	26	26	-1	Invermark	0	5100	25	24	24	-1
Ent Pa	9.15	20	111	98	104	+1	Oreata C	5	60	10	9	9	-1	Intellifit	1	459	24	24	24	-1
Ent Pa	0	0	122	102	107	+1	Oreata C	5	63	10	9	9	-1	Intertel	2	93	4	3	3	-1
Ent Pa	0.76	8	2005	178	185	+1	Oreata C	-	-	-	-	-	-	Intertel	1	2268	101	93	93	-1
Ent Pa	3.29	0	774	71	77	+1	Oreata C	3	100	52	51	51	-1	Jan Bell	18	2268	7	41	41	-1
Ent Pa	37	19	14	13	14	+1	Oreata C	37	106	52	51	51	-1	Klman Cpl	7	321	19	8	8	-1
Ent Pa	48	100	95	93	94	+1	Oreata C	14	8	43	42	42	-1	Klmy Exp	16	321	10	10	10	-1
Ent Pa	31	42	35	33	34	+1	Oreata C	0.78	14	15	14	14	-1	L - L -	-	-	-	-	-	
Ent Pa	18	28	25	23	24	+1	Oreata C	8	133	4	4	4	-1	Laberge	20	122	35	3	3	-1
Ent Pa	8	0	24	24	24	-1	Oreata C	-	-	-	-	-	-	Laser Ind	9	378	15	42	42	-1
Ent Pa	0.76	0	2005	178	185	+1	Oreata C	-	-	-	-	-	-	Las Rhine	8	17	14	13	13	-1
Ent Pa	3.29	0	774	71	77	+1	Oreata C	2.10	12	45	15	15	-1	Laser Inc	0	2261	72	72	72	-1
Ent Pa	37	19	14	13	14	+1	Oreata C	17	219	214	204	204	-1	Laser Inc	148	8	72	72	72	-1
Ent Pa	48	100	95	93	94	+1	Oreata C	4	173	72	72	72	-1	Lynch Cpl	13	0	164	78	78	-1
Ent Pa	31	42	35	33	34	+1	Oreata C	4	730	24	24	24	-1	M - M -	-	-	-	-	-	
Ent Pa	18	28	25	23	24	+1	Oreata C	34	2281	3	24	24	-1	MagneCob	2	808	0	0	0	-1
Ent Pa	8	0	24	24	24	-1	Oreata C	8	141	12	12	12	-1	MagneCob	2	70	12	12	12	-1
Ent Pa	0.76	0	2005	178	185	+1	Oreata C	-	-	-	-	-	-	Mater Ma	0.05	36	13	43	43	-1
Ent Pa	3.29	0	774	71	77	+1	Oreata C	11	3	38	10	10	-1	Maxxam	0.3	613	0	0	0	-1
Ent Pa	37	19	14	13	14	+1	Oreata C	0.40	11	33	15	15	-1	Medi Cpl	0.44	23	268	22	22	-1
Ent Pa	48	100	95	93	94	+1	Oreata C	0.25	2055	35	34	34	-1	Medi Cpl	0.44	5	128	25	25	-1
Ent Pa	31	42	35	33	34	+1	Oreata C	21	106	18	15	15	-1	Miceli St	337	490	55	55	55	-1
Ent Pa	18	28	25	23	24	+1	Oreata C	27	34	4	42	42	-1	Miceli St	0.40	10	789	17	16	-1
Ent Pa	8	0	24	24	24	-1	Oreata C	10	1315	13	13	13	-1	Moog A	0	88	0	35	34	-1
Ent Pa	0.76	0	2005	178	185	+1	Oreata C	0.20	378	0	0	0	-1	MSP Expl	20	253	2	2	2	-1
Ent Pa	3.29	0	774	71	77	+1	Oreata C	-	-	-	-	-	-	N - N -	-	-	-	-	-	
Ent Pa	37	19	14	13	14	+1	Oreata C	15	200	30	30	30	-1	Metra En	21	302	7	61	61	-1
Ent Pa	48	100	95	93	94	+1	Oreata C	21	2700	43	43	43	-1	Metra En	26	268	12	11	11	-1
Ent Pa	31	42	35	33	34	+1	Oreata C	1.20	12	55	51	51	-1	Metra En	0.58	27	608	23	23	-1
Ent Pa	18	28	25	23	24	+1	Oreata C	3	387	51	51	51	-1	Miceli St	0.20	25	07	762	23	-1
Ent Pa	8	0	24	24	24	-1	Oreata C	0.20	16	48	35	35	-1	Miceli St	1	184	17	17	17	-1
Ent Pa	0.76	0	2005	178	185	+1	Oreata C	0.40	13	44	54	54	-1	Modis A	-	-	-	-	-	-
Ent Pa	3.29	0	774	71	77	+1	Oreata C	-	-	-	-	-	-	Modis A	1	43	4	0	0	-1
Ent Pa	37	19	14	13	14	+1	Oreata C	0.24-0.15	578	245	28	26	-1	Modis A	13	4	8	41	5	-1
Ent Pa	48	100	95	93	94	+1	Oreata C	1	2	14	11	11	-1	Modis A	0.24	22	163	15	172	-1
Ent Pa	31	42	35	33	34	+1	Oreata C	0	44	15	15	15	-1	Modis A	0.10	14	76	71	71	-1
Ent Pa	18	28	25	23	24	+1	Oreata C	0.16	20	76	10	10	-1	Modis A	0.20	80	475	30	33	-1
Ent Pa	8	0	24	24	24	-1	Oreata C	0.16	10	10	10	10	-1	Modis A	104	10	368	12	12	-1
Ent Pa	0.76	0	2005	178	185	+1	Oreata C	0.20	12	20	15	15	-1	Modis A	12	203	15	15	15	-1
Ent Pa	3.29	0	774	71	77	+1	Oreata C	-	-	-	-	-	-	Xytronix	26	81	15	14	14	-1

**NASDAQ NATIONAL MARKET**

*3:00 pm prices March 7.*

S, he end n e																				
Stock	P/	516	High	Low	Last	Chng	Stock	Div.	5	100s	High	Low	Last	Chng	Stock	Div.	5	100s		
ABCBrands	26	2266	367	302	384	-1	Dabco Ge	0.60	13	881	324	364	32	-1	Knowledge	49	1407	384	374	364
ACC Corp	0.18	76	363	54	64	-1	Dalco Ind	14	18	587	274	274	274	-1	Kongeq Inc	20	2102	18	17	17
Accela Corp	9	771	52	54	54	-1	Dalt Corp	78	2123	203	203	203	203	-1	Kutsche S	39	370	174	92	92
Adaptotech	13	88	154	124	124	-1	Dan Day	1.56	7	20	24	24	24	-1	LDDG A	-	-	-	-	-
ADC Tech	5	263	13	124	124	-1	DanTech	6	167	114	114	114	114	-1	Le Petrol	25	636	204	204	204
Advantage	17	1287	23	314	314	-1	Dans S	0.00	11	166	105	295	20	-1	Lev Farn	0.28	27	157	154	154
Advantech	9	795	117	11	11	-1	Dan Ind	53	370	21	21	21	21	-1	Ledgers I	7	249	157	152	152
Adv. Env.	8.18	17	15	244	244	-1	Dan Marc	13	1476	144	144	144	144	-1	Lem Rock	7	249	157	152	152
Adv. Sys	26	9006	1624	403	514	-1	Dan Smed	2	130	14	14	14	14	-1	Lemon Z	0.20	15	423	224	224
Adv. Int'l	7	1185	22	22	22	-1	Dan Synt	15	1703	16	174	16	174	-1	Lenco Inc	0.98	18	222	23	24
Athenex C	7	230	84	0	0	-1	Dante Cpl	19	134	20	20	20	20	-1	LengenOpt	23	369	234	232	232
Adv Logic	12	648	704	15	184	-1	Dante Vm	0.88	20	21	144	144	144	-1	Landscape	12	940	125	125	125
Adv. Tech	16	821	44	35	44	-1	Dante Win	0.60	14	84	32	32	32	-1	Lattice C	3	484	92	92	92
Advantec	0.12	11	195	154	164	-1	Dante Win	10	256	111	104	104	104	-1	Lattice Pr	0.48	18	824	304	304
Adv. Sys	15	103	152	183	183	-1	Dante Win	0.44	6	748	62	92	92	-1	LDI Cpl	7	26	135	152	152
Agassi	8	2150	714	714	714	-1	Dante Win	20	33	194	74	74	74	-1	Lectchers	18	110	214	214	214
Affiliate	3	78	14	14	14	-1	Dante Win	25	145	145	145	145	145	-1	Legate Cpl	20	776	42	42	42
Agency Re	12	434	8	8	8	-1	Dante Win	55	154	82	82	82	82	-1	LennRBC	9	51	127	127	127
Agincourt	5	118	54	54	54	-1	Dante Win	56	144	84	84	84	84	-1	Life Tech	22	54	254	244	244
Air Miles	25	442	104	75	75	-1	Dante Win	63	144	84	84	84	84	-1	Lifeline	20	258	171	171	171
Air Wlrc	949	549	148	82	82	-1	Dante Win	1.20	7	4	12	12	12	-1	Liftox	9.32	13	100	134	134
Akros ADL	25	293	209	204	204	-1	Dante Win	1.58	54	248	252	252	252	-1	Lin Rose	9.32	12	127	127	127
Alaris Co	22	2118	404	404	404	-1	Dante Win	0.24	29	18	20	20	20	-1	Lincoln F	3.54	6	84	84	84
Alaris Int'l	0.28	20	892	15	143	-1	Dante Win	10	278	44	34	34	34	-1	Lincoln T	0.74	17	164	164	164
Alex Bald	0.88	18	598	272	264	-1	Dante Win	15	459	144	24	24	24	-1	LindseyM	10	251	284	275	275
Allegis	20	86	94	84	84	-1	Dante Win	-	-	-	-	-	-	-1	LinerSoft	18	574	138	138	138
Alion Org	0.40	11	78	38	312	-1	Dante Win	-	-	-	-	-	-	-1	LiquidBox	1.38	12	6	66	66
Alitair	18	2880	123	11	114	-1	Dante Win	-	-	-	-	-	-	-1	Lone Star	22	15	213	213	213
Alitair	8	20	14	14	14	-1	Dante Win	-	-	-	-	-	-	-1	Lotos Dow	4.74	14	245	245	245
Alitair	1.00	157	163	184	184	-1	Dante Win	-	-	-	-	-	-	-1	LTX Cpl	0	1677	154	154	154
Alitair	0.08	9	100	131	16	-1	Dante Win	-	-	-	-	-	-	-1	LVMH	0	27	151	152	152
Alitair	0.28	20	892	15	143	-1	Dante Win	-	-	-	-	-	-	-1	Lynx	-	-	-	-	-
Alitair	0.88	18	598	272	264	-1	Dante Win	-	-	-	-	-	-	-1	M - M -	-	-	-	-	-
Alitair	18	2880	123	11	114	-1	Dante Win	-	-	-	-	-	-	-1	MC Cosm	381	1382	275	275	275
Alitair	8	20	14	14	14	-1	Dante Win	-	-	-	-	-	-	-1	MC Cosm	16	75	163	163	163
Alitair	1.00	157	163	184	184	-1	Dante Win	-	-	-	-	-	-	-1	MC Min	0.00	46	180	174	174
Alitair	0.08	9	100	131	16	-1	Dante Win	-	-	-	-	-	-	-1	MediCure	0.26	12	22	234	234
Alitair	0.28	20	892	15	143	-1	Dante Win	-	-	-	-	-	-	-1	Megane Par	9.30	8	11	104	104
Alitair	0.88	18	598	272	264	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	25	271	271	271
Alitair	18	2880	123	11	114	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	14	497	254	254
Alitair	8	20	14	14	14	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	2.32	7	281	89	89
Alitair	1.00	157	163	184	184	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	37	130	203	203	203
Alitair	0.08	9	100	131	16	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	0.28	20	892	15	143	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.72	13	127	127	127
Alitair	0.88	18	598	272	264	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	13	127	127	127
Alitair	18	2880	123	11	114	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	8	20	14	14	14	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	1.00	157	163	184	184	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	0.08	9	100	131	16	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	13	127	127	127
Alitair	0.28	20	892	15	143	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	13	127	127	127
Alitair	0.88	18	598	272	264	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	13	127	127	127
Alitair	18	2880	123	11	114	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	8	20	14	14	14	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	1.00	157	163	184	184	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	1.00	13	100	100	100
Alitair	0.08	9	100	131	16	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	13	127	127	127
Alitair	0.28	20	892	15	143	-1	Dante Win	-	-	-	-	-	-	-1	MediBox	0.88	13	127	127	127</td

## AMERICA

**Dow hangs on to most of recent rise despite pause**

## Wall Street

**WALL STREET** paused yesterday after this week's rally and equities traded in a narrow range in the absence of any fresh impulses, writes Karen Berger in New York.

The Dow Jones Industrial Average hovered near Wednesday's close of 2,973.27 for most of the morning and at 2 p.m. it was off 3.47 at 2,969.30. Declining issues led those advancing by a ratio of eight to seven on the big board at midday. At 1 p.m., the Standard & Poor's 500 was up 0.68 at 376.85 and the American Stock Exchange index was up 0.61 at 335.27.

In spite of the Dow's failure to hold above the 3,000 level on Wednesday, the sell-off predicted by some analysts had not materialised by midsession.

Leucadia soared 45% to \$22. The company, which describes its business as a "confusing mix" of financial services and light engineering, has proposed that its 67 per cent-owned PHL Corp unit acquire all of Leucadia's shares in a stock swap merger. PHL Corp, formerly the Baldwin United insurance group, slid 8% to \$14.4%.

Gerber, the baby food manufacturer, dropped 8% to 57.1% after Merrill Lynch downgraded its rating on the stock and slashed its 1992 earnings estimates for the company.

International Rectifier eased 3% to \$16.4 in very heavy trading after the company filed with the Securities & Exchange Commission for a 4.2m share offering.

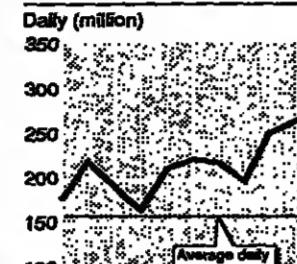
Chrysler, which halved its quarterly dividend to 15 cents a share, fell 9% to \$13.4. Among other auto companies,

is patients. Other biotechnology issues also rose. Genzyme added 3% to \$37.4, Collagen rose 2% to \$33.4 and Cetus firms 3% to \$14.

Most technology stocks, on the other hand, lost ground, but Apple Computer added 2% to \$65 after a federal judge moved Apple's copyright suit against Microsoft and Hewlett-Packard closer to resolution. Hewlett-Packard, the New York Stock Exchange, fell 3% to \$49.

Micro Healthsystems jumped 3% to \$33.4 after announcing a two-for-one stock split.

## NYSE volume



Ford rose 3% to \$34.4 and General Motors lost 3% to \$30.4.

The secondary market was little changed yesterday morning, with the Nasdaq composite quoted 0.46 higher at 474.26 at midsession.

Amgen added 8% to \$121.4 after a \$12 gain on Wednesday. The biotechnology company won an important patent dispute over its EPO drug, to treat anaemia in kidney dialysis.

**Interest rate fall boosts Mexico**

By Damian Fraser in Mexico City

MEXICO'S stock market fell back yesterday morning, after reaching a record high on Wednesday as interest rates declined to an all-time low.

In hectic trading on Wednesday, described as reminiscent of the boom in mid-1987, the Bolsa index peaked at 717,414 before closing at 701,814, up 11,583 or 2 per cent. The market gained 8 per cent since Friday. The index lost about 2,800 points or 0.4 per cent by noon yesterday.

The yield on 28-day government paper fell to 22.14 per cent on Wednesday. The fall in interest rates - down by 10 percentage points since June

1990 - has helped the government's servicing of its \$50bn internal debt; every single percentage point fall reduces repayments by about \$500m.

However, analysts are worried that lower rates and faster-than-expected economic growth will increase the risk of over-heating.

Wednesday's market rally was also fuelled by good 1990 results from Telmex, the partially privatised telephone monopoly, which saw profits rise more than 100 per cent in real terms. Telmex, which makes up 20 per cent of the market capitalisation, ended 450 pesos or 8 per cent higher

at 5,975 pesos and accounted for 46 per cent of total market turnover. The shares reached 6,050 pesos early yesterday.

Telmex's gains were said to have been for the government's planned international offering of non-voting shares in May, which aims to raise \$2.5bn.

During the Gulf war, there was talk of postponing the sale of the stake.

Baring Research in Mexico City attributes much of the recent market rise to an increase in foreign investment.

Barrings estimates that 60 per cent of the total market float of about \$20bn is in foreign hands.

Interest rate fall boosts Mexico

by investment trusts.

Keyence, a measuring control maker, dropped Y1,400 to Y1,900 on news that the company had decided not to have a gratis issue but to increase the dividend by Y4 or Y5 from the previous Y10.

Ionian, the weakest spot of the day, fell Y100 or 12.6 per cent to Y890. A report submitted to the Ministry of Finance said a major shareholder had sold part of his stake.

Ishii Iron Works, an oil storage tank maker, slipped Y70 to Y1,150 on reports that pre-tax profits for the year to March would be down 65 per cent.

The oil sector was the best performer, climbing 3.8 per cent on reports that some oil refiners were applying to increase capacity. Nippon Oil put on Y30 to Y1,200.

Sumitomo Metal Industries, the most active issue of the day, moved up Y8 to Y530 on news that the company would resume steel pipe production in Saudi Arabia from April.

In Osaka, the OSE average gained 132.83 to 29,165.55 on volume of 60m shares. Shinko Jutaku Sogo, a builder of luxury wooden houses, added Y70 at Y1,120. The stock has

risen on speculative buying.

Itoku Kosakusho advanced Y100 to Y2,740 on brisk sales of its office furniture. Its pre-tax profits for the current business year are expected to reach a record Y6.5bn.

Roundup

THE PACIFIC Basin markets were absorbed with domestic issues yesterday.

HONG KONG advanced for the sixth day in busy but lower turnover of HK\$2.23bn (HK\$2.46bn). The Hang Seng index rose 10.91 to 3,650.22.

Utility and property stocks led the gains. Hang Seng Bank gained another 20 cents to 36.50 from Y30 to Y1,200.

TAIWAN ended five days of weakness as the cabinet approved a deficit budget for 1991-92. The weighted index rose 134.56 or 3 per cent to 4,622.40 as turnover fell from T\$38.6bn to T\$30bn. BANGKOK reflected confidence in the new interim cabinet. The SET index added 14.02 or 1.5 per cent at 817.23. In SINGAPORE, rumours of a cut in steel prices pushed Nastec down 95 cents to \$39.05 and held the Straits Times Industrial Index to a gain of just 1.64 to 1,512.57.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

WEDNESDAY MARCH 5 1991

TUESDAY MARCH 5 1991

DOLLAR INDEX

	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Loc. % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	Loc. Currency Index	1990/91 High	1990/91 Low	Year ago (approx.)
Australia (75)	130.52	+2.3	112.28	110.52	112.00	+3.0	5.95	98.33	102.08	101.62	102.05	108.31	112.74	140.33	
America (16)	126.31	+0.4	169.68	168.18	173.30	+1.7	4.57	216.48	167.94	184.34	171.72	205.63	167.00	271.18	
Belgium (24)	120.22	+0.2	177.91	176.42	120.48	+1.8	4.99	149.18	116.29	127.63	118.00	160.02	121.73	193.34	
Canada (116)	140.30	+0.2	140.45	140.21	140.45	+0.1	4.09	140.45	109.92	120.73	118.07	153.61	121.24	142.15	
Denmark (32)	268.29	+0.8	200.88	228.18	213.34	+2.6	1.4	1.51	200.88	200.88	200.88	200.88	212.44	200.88	212.44
Finland (21)	115.27	+1.0	91.21	100.07	93.15	+7.3	+2.3	3.09	115.12	100.73	98.73	97.95	122.28	97.61	145.32
France (113)	152.26	+0.7	119.44	131.03	121.95	+2.5	+1.1	3.20	151.28	117.90	128.40	120.54	123.91	108.65	121.65
Germany (40)	122.04	+1.7	95.73	105.04	102.77	+2.2	2.33	119.88	93.53	102.05	95.63	95.63	101.38	125.86	
Hong Kong (46)	173.74	+1.3	136.39	149.53	136.20	+1.4	1.4	4.53	140.59	113.88	124.99	116.44	148.13	118.12	120.02
Ireland (16)	120.50	+2.3	76.48	74.03	66.92	+3.4	3.42	85.88	66.22	71.59	56.69	72.05	94.17	122.59	
Italy (91)	86.03	+2.3	110.30	121.01	112.87	+1.7	0.71	130.12	108.44	119.03	110.93	119.28	106.58	129.64	
Malta (45)	140.61	+1.1	208.84	194.41	204.54	+2.6	2.98	206.08	164.02	168.15	147.99	250.28	126.98	235.86	
Mexico (12)	65.22	+2.2	50.87	52.78	50.89	+2.8	0.23	61.23	47.70	52.35	49.02	63.01	32.53	56.79	
Netherlands (40)	145.73	+1.6	114.29	125.78	118.76	+1.1	1.41	111.70	112.70	113.12	113.12	140.61	122.70	133.80	
New Zealand (15)	47.53	+1.0	37.26	40.91	36.96	+2.3	1.8	7.59	47.05	36.57	40.25	37.50	35.35	41.00	
Norway (30)	223.24	+1.9	175.12	192.15	172.94	+2.5	1.50	210.20	170.72	172.21	174.58	176.29	124.24	243.54	
Singapore (25)	204.15	+1.4	175.70	185.52	164.17	+2.2	2.21	207.12	158.00	172.21	160.42	160.70	202.26	149.02	
Spain (60)	205.82	+0.5	161.45	159.87	164.89	+1.3	3.84	204.84	158.67	175.25	163.28	141.48	151.55	195.93	
Sweden (27)	202.33	+2.5	131.71	135.71	121.55	+1.1	4.04	168.67	129.52	142.03	120.67	182.25	128.64	147.28	
Switzerland (65)	98.98	+2.5	174.13	182.10	175.20	+0.2	3.29	151.85	119.04	136.97	151.40	182.00	148.35	178.40	
United Kingdom (266)	157.16	+1.1	146.82	161.08	149.98	+0.8	+1.7	4.79	185.14	144.31	159.58	147.54	144.31	167.16	158.87
USA (526)	152.31	-0.2													



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## ACCOUNTANCY COLUMN

**Unfair to shoot scorer when team loses**

By Geoffrey Holmes and Alan Sugden

WHEN a company gets into serious difficulties, it has become popular for shareholders to blame the auditors. But that's justified?

If you look at the last published accounts of Listed, USM and Third Market companies that went bust in 1989 and 1990, they fall into roughly four categories.

First, there are those whose last balance sheet and profit-and-loss account showed pretty clearly that the company was heading for the rocks. Take for example Sock Shop, the hosiery retailer. One City column commented when the accounts in February 1989 were published: "Sock Shop investors have had a sinking feeling for some time; now we know why."

In cases like that, surely it's hardly fair to shoot the auditors. Doing so would be rather like shooting the scorer when your cricket team has lost a match.

Second, there are companies where you have to dig into the notes to find the full extent of the risks the company is taking. In Colordell's 1989 accounts, for example, a note on contingent liabilities showed one sale with recourse and three guarantees of borrowings outside the group, totalling more than £20m.

At FKB, the 1989 group balance sheet showed shareholders' funds of only £4.7m after the deduction of a £40.1m deficit accumulated in the goodwill reserve as the result of acquisitions, while a note on financial commitments showed additional future payments on earn-outs amounting to a maximum of £58.8m.

In both cases we would also find the auditors "not guilty" of failing to do their job properly because, for the purpose of assessing what is a "true and fair view", accounts have to be taken as a whole, i.e. including all the notes.

As the notes to accounts tend to get longer, the evaluation of a set of accounts becomes increasingly difficult for the professional analyst, let alone for the private shareholder. A good case could be made for requiring the audit report to draw shareholders' attention to any material item not shown on the face of the profit-and-loss account or balance sheet.

Those would include contingent liabilities, earn-outs, post-balance-sheet events and changes in accounting policies, as well as notes giving further details of profit-and-loss account and balance-sheet items. The present practice of allowing salient points to be buried deep in the notes brings the accountancy profession into disrepute.

The third category is where a company is exploiting current accounting rules to enhance reported profits, and the auditors have given a clean report. In such cases the auditors may plead that the notes to the accounts did actually show what the company had done.

In the case of the third-market company, Leading Leisure, which last November went into receivership with debts of more than £40m, the 1989 accounts showed operating profit up from £7.3m to almost £26m with pre-tax profits up by more than 30 per cent, but a note on the operating

profit showed that trading profit on the sale of properties to joint ventures amounted to £10m.

Our view is that, to give a true and fair view, that £10m should have been an exceptional item disclosed separately on the face of the profit-and-loss account. We have a good deal of sympathy for any Leading Leisure shareholders who may have felt that the 1989 accounts were misleading.

But let us be realistic. Have you ever known a company's shareholders to sack the auditors against the wishes of the directors? We have not. The idea that the auditors of a company are there to look after the interests of the shareholders is, we fear, a myth.

All that shareholders can realistically expect is for the auditors to ensure that the accounts comply with the Companies Acts and with accounting standards, interpreted to the company's best advantage.

The fourth category is where the accounts provide no warning, or at least none that we can detect. The classic example of that was the demise of the UK open-cast coal mining company, Burnett & Hallamshire, several years ago. That was largely due to an orgy of property development in California, financed off-balance-sheet.

The 1989 Companies Act, by changing the criteria for consolidation from 'control' to 'effective control', should put a severe dampener on that sort of activity in the future.

A more recent disaster that may fall into this fourth category is Parkfield, the foundry-to-video-distribution

group that went into administration last year, although we have not got to the bottom of that one yet.

It will be interesting to see what the administrators find out: things can go horribly wrong between audits, as Mr Richard Stone of Coopers & Lybrand, one of Polly Peck's administrators, subsequently discovered. As the Financial Times reported last December: "During the three summer months, the group's cash balances in northern Cyprus were run down by £160m. Most, if not all, of this was used to fund leisure developments... [In October] it went into administration - after Mr Nadir failed to come up with the £70m in cash which bankers had demanded to keep the group afloat."

The point here is that a company's accounts are audited only at the end of each accounting period, so, although it may be good auditing practice for the auditors to keep a general eye on the company during the year, there is no obligation for them to do so.

To return to our third category, we believe that the real blame for the present situation lies not with the auditors, who are simply reacting to market forces, but with our present accounting standards. Companies are currently allowed so much latitude that the reported profits of a growing number are seriously misleading and, in some cases, a complete joke.

We have a certain amount of sympathy with the now disbanded Accounting Standards Committee (ASC) because its credibility was severely dented by government inter-

ference with inflation accounting, which forced the ASC to adopt the now totally discredited system of current cost accounting.

It also had the difficulty of trying to serve six masters - the six accounting bodies in England, Scotland and Ireland - and found itself drowning in a sea of compromise. As it went down, though, it did try to help salvage the situation by issuing a clutch of exposure drafts aimed at curing some of the worst anomalies and closing some of the largest loopholes in current accounting standards.

What is being done to protect shareholders in the future?

We now have the Accounting Standards Board, which, backed by the Financial Reporting Council, has infinitely more power than the ASC, in particular the authority to issue accounting standards in its own right.

But even with this much improved mechanism for developing and enforcing accounting standards, some people still think that self-regulation will fail.

We believe that, before more draconian measures are considered, the Accounting Standards Board should be given a fair chance. It will, however, need the full support of the accounting profession. If such support is not forthcoming, the profession will deserve whatever regulatory millstone the government chooses to hang round its neck.

**Geoffrey Holmes and Alan Sugden** are the authors of *Interpreting Company Reports and Accounts*, 4th edition, Woodhead-Paulkner, £39.95 plus £7.95

## QUALIFIED ACCOUNTANT

## FOR BELGIUM

\$70-80,000

We are an international group of companies involved in the services sector.

The needs imposed on us by a very rapid growth cycle over the recent past, and the growth cycle projected for the future, demonstrate that we require a well qualified and well experienced accountant to head our Group Finance team which is based in Brussels.

The qualities which we are looking for in the successful candidate are:

- \* in-depth experience of multi-currency accounting and attendant foreign exchange issues.

- \* experience of multi-company accounting and consolidations.

- \* demonstrable ability to supervise and lead staff, and to relate competently and efficiently with colleagues who are not themselves accountants.

- \* fluent in English.

- \* age range 40-45.

If you feel that you have the qualities we need, and would like to know more about us, and what we can offer you, please submit a C.V. with a recent photograph to:

Write Box H8241, Financial Times,  
One Southwark Bridge, London SE1 9HL

## ACCOUNTANCY APPOINTMENTS

**Business Controller**

A rare combination of financial/general management skills

■ Our Client, an international group of companies with significant diversified UK interests, is looking to recruit a rare breed of accountant to run its London office.

■ The successful candidate will have a wide ranging brief encompassing the production of timely management information and financial reporting for a diverse range of UK operations including the provision of financial advice/supervision to a specialist company.

■ The role demands not only sound technical expertise across a broad financial spectrum but also outstanding administrative and general management skills in representing the UK group operations.

■ Candidates, either ACA or CIMA qualified in the 33-40

age group, should be able to demonstrate a genuine shirtsleeves, pro-active approach, be self-motivated, flexible and perceptive and have had first hand experience of working within a small/medium sized organisation.

■ Candidates should write in confidence enclosing a comprehensive curriculum vitae with salary details and quoting reference JC288 to Jeff Cottrell, Ernst & Young Corporate Resources, 21 Conduit Street, London W1R 9TB.

**ERNST & YOUNG**

**Financial Director****\$35k + Bonus + Benefits**

A leading privately owned company in the food industry, with a turnover of \$25m and employing 270, are now seeking to recruit an innovative, business-oriented Financial Director to join the Management Team of this forward looking, growing company.

The ability to work within an executive team, combined with extensive management experience, will be essential, as will an awareness of IT in a strategic capacity.

Our client company are looking for a qualified accountant, probably aged 30-40, with 10 years experience in a FMCG environment, who is employed in a similar or designate position. In return a generous

Cheshire

executive package is offered, including good basic salary, results related bonus and all associated benefits.

If you are looking for an appointment which will give you the opportunity to have a real input into the future of a successful company then our client would welcome the opportunity of talking to you.

Please write with full career details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Meryl Davidson, Ref MD/FT/100, MSL Advertising, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

**MSL Advertising**

**Divisional Financial Director - Worldwide**

A major international industrial PLC with sales in excess of £2.5 billion and over 60,000 employees worldwide is a leading supplier to the automotive industry.

This division is highly successful in developing, producing and selling complex high quality automotive systems. With a turnover of £400 million, they currently seek a Financial Director to be located at the division's worldwide headquarters in Germany.

Reporting directly to the Managing Director of the division and functionally to a Group Financial Director in the UK you will be responsible for:

- Corporate Control and Reporting
- Acquisitions and Appraisals
- Strategic Planning and Business Analysis
- Treasury and EDP

As a member of the Senior Financial Team you will liaise with business centres within the group worldwide.

You will have strong academic qualifications and be a qualified accountant or equivalent. With considerable experience of a manufacturing environment, you will know how to lead and motivate management. Internationally orientated, you will have experience of a senior role within a multinational environment, controlling more than one business together with those functions listed above.

Capable of handling a growing management remit, you will be fluent in English and German.

This is a high profile appointment. Besides an excellent salary and bonus, other benefits are available. Future prospects are outstanding.

Interested candidates should write in confidence to: Nicholson International (recruitment consultants), Imperial Buildings, 48-55 Kingsway, London WC2B 6DX quoting reference 9773, or fax details on 071 404 8128 or call Fiona Davidson directly on 071-404 5501 for an initial discussion.

**NICHOLSON INTERNATIONAL**

## LIVERPOOL

**c £30,000 PACKAGE + CAR****Financial Controller**

Financial Services Division

Merseyside TEC is a new limited company established to promote a closer partnership between industry and the broader community in a conurbation of some 900,000 people. Its mission is to stimulate economic regeneration by developing a higher quality vocational education, training and enterprise culture. With projected annual funding in excess of £50 million, it is one of the largest TECs in the country.

Reporting to the Chief Executive, you will be a member of the senior management team of the company, responsible for a staff of 30 in its accounting and data processing functions. Your initial task will be to develop and implement appropriate systems and procedures to provide the management information needed to run the business. Subsequently you will be expected to make a significant contribution to the commercial direction of the company.

You are likely to be a graduate accountant, with experience of managing a finance function and implementing computerised management systems. You will be used to a wide ranging involvement in many aspects of business management.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Jones, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Richmond House, 1 Rumford Place, Liverpool L3 9QS, quoting reference P203 on both envelope and letter.

**Coopers & Lybrand Deloitte**

**Executive Resourcing**

**FINANCIAL CONTROLLER**

Service Company, High Profile

The South £35,000 + Bonus + Car

■ This company is without doubt a leader in its field. In addition to this it has the advantage of not only being part of a formidable European structure, but also has the influence of a worldwide corporate body.

The UK company has a definite and considered strategy which has enabled the management team to build a solid platform for growth.

They have identified the need for a qualified ACA, or ACCA, probably aged between 30 to 40 years. This individual will have responsibility for the company's financial accounting area. Key responsibilities will be monthly, quarterly and annual reporting plus statutory requirements. An excellent and practical grasp of the MIS interface between the finance department and its systems counterpart will be critical.

The person most likely to succeed will be flexible, energetic, logical, with well defined people management skills and be committed in word and deed to the success of the company. A background in a service related industry which holds the principle of customer care as paramount and operates through a multi branch or site configuration will be an important qualification.

■ In the first instance, please send a comprehensive CV, quoting Ref N602, to Nevis International, Altay House, 869 High Road, London N12 8QA or telephone 081-445 0494 for an application form. Fax 081-445 5151.



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FAX: 071-222 5429

**FINANCE MANAGER**

(DIRECTOR DESIGNATE)

Consumer/Industrial Electronics

South East England

Our client is a subsidiary of a Japanese manufacturer of computer related electronics and is responsible for UK marketing, sales and distribution. This is a new position made necessary by a remarkable rate of growth over recent years and the need to plan for new and improved products which will ensure continued business development.

The Finance Manager will report to the Managing Director and will direct and control all financial and management accounting, budgets, budgetary control, cash and credit control, financial planning and reporting and presentations to the Japanese headquarters. The Finance Department manages inventory control, purchasing and distributor financial management so a practical experience of electronic/electrical distribution or a very closely related field is a requirement for this job. Candidates are expected to be able to run the financial management of a profit centre with an annual turnover in excess of £20m, have some treasury operations ability and finally, be qualified accountants in the preferred age range of 32 to 38.

Career prospects are good - the job will grow with the company - and performance will lead to promotion sooner rather than later. Please forward a full curriculum vitae quoting reference number 194 to Terry Fuller, Director.

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Lotus Development Corporation, the world's largest applications software supplier, is offering a unique opportunity in its International Headquarters Finance team. A senior financial executive will be required to take on the key role of International Financial Planning and Analysis Manager.

The successful candidate will be expected to prepare and significantly enhance the quality of management information for the company's worldwide operations. Extensive liaison will be required with controllers and senior managers in over twenty entities across the globe focusing on forecasting and planning. You will also be expected to implement new financial systems to meet current and future needs against a background of emerging technology and organisational change.

As a key member of a powerful management team, you will need to display a high degree of flexibility, astuteness and commercial vision. Candidates will be qualified Accountants or MBAs, aged late 20's to early 30's with the ability to lead and motivate others. Excellent verbal and written communication skills and a common sense approach is essential.

Please apply directly to Marc Eschauer at Robert Page, Freepost, Princess Beatrice House, Victoria Street, Windsor, Berks SL4 1YY. Telephone: 0753 857777 or evenings on 071-350 1738. Alternatively, fax your details on 0753-841676.

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EXECUTIVE SELECTION

## Financial Controller

### Corporate & Institutional Banking Division

c. £35,000+Car+Benefits City

Recent reorganisation of the Royal Bank of Scotland's operational activities has led to the formation of the Corporate and Institutional Banking Division, providing commercial banking services to large corporate and institutional customers throughout the UK and internationally.

The appointment of a high quality Financial Controller to work as part of a small central team is seen as key to the strategic plans of this new Division. This will call for a qualified accountant with sound accounting and analytical skills and experience of presenting to senior management.

Reporting to the Finance Director of the Division, your principal

- Introducing and developing management accounting and information systems.
- Review and interpretation of consolidated Divisional results.
- Succinct presentations to Divisional management highlighting key issues for attention.
- Involvement in issues relating to the allocation and protection of capital in relation to risk.
- In addition to the qualifications and experience outlined above, your practical experience of capital maintenance and allocation issues is essential, as is your grasp of risk adjusted return theories.
- Computer literacy and PC skills

are vital, and a background in banking or financial services is highly desirable.

You will be rewarded with an excellent compensation package comprising negotiable salary, car, non-contributory pension and low cost mortgage facilities.

The Royal Bank of Scotland is committed to equal opportunities.

Applications, which will be discussed with our client, should be sent to Christopher Hetherington, quoting reference C/1139 at:

Executive Selection Division  
Price Waterhouse  
Management Consultants  
Milton Gate  
1 Moor Lane  
London EC2Y 9PB

**Price Waterhouse**

EXECUTIVE SELECTION

## Financial Director

c.£40,000 + bonus + car East Midlands

This UK subsidiary of a major international engineering group supplies specialised high value equipment to the mining and civil engineering industries. Already a highly respected market leader, with a turnover of around £40 million, the company is now entering new markets in the UK and overseas.

In support of these plans, the company is seeking a commercially aware Finance Director who will be responsible to the Managing Director for financial control, commercial management and data processing. The prime role will be to

provide a comprehensive financial service to a company undergoing substantial change. In addition as a member of the senior management team the new FD will have the opportunity to participate fully in the further development of the company.

Applicants must be qualified accountants with an excellent track record including experience of manufacturing industry and systems implementation. They should have the maturity to work at senior level, good leadership and communications skills and sound business awareness.

This is an exciting career opportunity with an internationally renowned group. The package includes a competitive salary, negotiable for the right person, substantial bonus opportunity and relocation assistance. Please write with career details, age and current salary quoting reference MCS/2068 to Geoff Firmin,

Executive Selection Division  
Price Waterhouse  
Management Consultants  
Victoria House, 76 Milton Street  
Nottingham NG1 3QY

## Finance Director Designate

c.£30,000 + Car + Benefits

Our client, a group of companies involved in construction related maintenance and contracting activities with a turnover of c.£18M, is seeking to recruit a commercially minded Finance Director Designate.

Reporting to the Board, the successful candidate will have "hands-on" responsibility for ensuring the smooth running of the finance function, reviewing and developing appropriate support systems, and making a significant contribution to strategic planning.

Candidates should be qualified accountants aged 30-40 with maturity and the capacity to blend creativity and business flair

**Notes for applicants**

with a practical team-working management style.

Experience of accounting within the construction industry is essential.

Please send career and personal details quoting reference F/194/B to Paul Bailey, Ernst & Young Corporate Resources, Lowry House, 17 Marble Street, Manchester M2 3AU.

**ERNST & YOUNG**

## MANAGEMENT ACCOUNTANT

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15 Newton Street

Manchester M1 1HE

## Assistant Treasurer

### Home Counties

c£37,500 + Car

Our client is a major UK public Group with substantial overseas operations. It has expanded considerably over the last decade on a worldwide basis achieving continued profitable growth.

The position reports to and will deputies for the Group Treasurer. Key responsibilities will include international cash management, bank relationships, negotiation of funding facilities and the review of new financial instruments and techniques.

Candidates should be of graduate calibre, aged 30-40, with good communication skills, business acumen, creative and strategic thinking ability.

The successful candidate will need a minimum of three years' relevant treasury management experience within

an international group together with exposure to computer related systems. The attractive remuneration package includes non contributory pension scheme, fully expensed car and relocation assistance where appropriate.

Please telephone or write enclosing full curriculum vitae quoting ref: 558 to:

Nigel Hopkins FCA,  
97 Jermyn Street,  
London SW1Y 6JE.  
Tel: 071-839 4572  
Fax: 071-325 2336

**Cartwright Hopkins**

FINANCIAL SELECTION AND SEARCH

**ACCA**

## The Chartered Association of Certified Accountants Practice Regulation

### London based

### Two National Roles

The Association established its Practice Monitoring Unit following the 1986 Financial Services Act to regulate some 1,150 of its practising members who conduct investment business. The Association is seeking to act as a Supervisory Body under the 1989 Companies Act, regulating the audit standards of at least 2,500 practising members. As a result of this expanded brief, the unit now seeks to appoint two additional compliance officers.

These challenging roles will involve setting up new systems, monitoring and providing guidance to practising members. While these positions are based in London, travel throughout the UK is an integral part of these roles. Some work could be carried out from home.



**Michael Page City**  
International Recruitment Consultants  
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European Headquarters of a large American multinational company is looking for an

## International Tax Advisor

### Location: Paris

Salary: c. FF 600,000

### Tasks and responsibilities:

Based at our regional headquarters for Europe, Africa and the Middle East, the successful candidate will advise on all international tax implications of our business in the region, including tax planning, intercompany operations and merger and acquisitions.

### Profile:

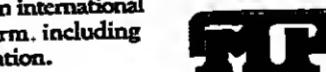
This senior position will suit high potential candidates ideally 31-35 years old, with extensive experience (6-9 years) in an international company or a major tax firm, including some exposure to US taxation.

Excellent communication skills and the ability to interact with the highest level of management are also necessary for this position. Knowledge of French is not required.

For more information concerning this opportunity, please telephone or send your curriculum vitae including current salary to:

Antoine Goldschmidt quoting reference number AG5527 FT to

Michael Page International Tax & Legal,  
10 rue Jean Goujon,  
75008 Paris, France,  
telephone 01-33 1 42893003.



**Michael Page International**  
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## A SENIOR ROLE IN PROJECT ACCOUNTING

### North Sea Oil Company

Our client is a North Sea operating company involved in a significant range of upstream projects. An excellent opportunity now exists for a young accountant, ready for the next stage in his/her career development, to manage, coordinate and control all accounting aspects of operated and joint venture projects.

As the appointed candidate you will be based in Central London, responsible for a team of ten staff. Your role will be to formulate and negotiate the necessary financial agreements, procedures and reporting structures, ensuring that the joint venture financial role of the project accounting department is effectively conducted.

This is an excellent career move for a high-calibre accountant with at least four years recent experience in a joint venture project environment, confident of his/her ability to manage his/her own department. To be successful in this high-profile position, you will

have an energetic, pro-active approach, together with the interpersonal skills necessary to establish and maintain effective relationships with internal and external parties. The ability to work under pressure, meet report deadlines and to manage and motivate people is essential.

You should be a qualified accountant, ideally in your late twenties to mid-thirties with current oil company experience. In return for your skills and experience, a first-class salary will be offered, enhanced by a range of benefits, including a car. Career prospects within our client's organisation are excellent.

To discuss this opportunity contact David Jones during office hours on Windsor (0753) 857181, or, in the evenings and weekends, on Reading (0734) 482370.

Alternatively, write to him, The Managing Partner, Digby Jay Jones, Mountbatten House, Fairaces, Windsor, Berkshire, SL4 4LE. Fax: 0753 860596.

**DIGBY JAY JONES**

OIL & GAS · SEARCH · SELECTION

REF ID: 152

# Financial Controller

## S. Midlands

**c£33,000 + Car**

Our client, a significant division of a highly respected plc, is an exciting, fast moving and dramatically expanding communications group of companies. It has achieved a reputation for excellence within its sector and has adopted a style which is both entrepreneurial and decentralised, thereby allowing each operating division real autonomy and control.

Due to continual developments, an opportunity has now arisen for the appointment of a Financial Controller to head a newly formed central accounting function providing financial and management information for this c£25m division. As such the role will be technically strong with a sound commercial approach in providing this information and in further developing the financial team's efficiency.

Candidates will be qualified accountants, age indicator 28-34, who can bring a 'hands-on' and enthusiastic approach to this young, lively and highly competitive environment. A strong communicative ability is vital as is the desire to progress with this successful group.

Please telephone or write enclosing full curriculum vitae quoting ref. 559 to:

Philip Cartwright FCMA,  
27 Jermyn Street,  
London SW1Y 6JE.  
Tel: 071-589 4672  
Fax: 071-925 2336

**Cartwright Hopkins**

FINANCIAL SELECTION AND SEARCH

## Appointments

Advertising  
appears every  
Wednesday &  
Thursday  
& Friday  
(international  
edition only)

For further  
information  
please call

Jennifer Hudson  
071 873 3607

Richard Jones  
071 873 3460

Teresa Keane  
071 873 3199

## SENIOR MANAGEMENT ACCOUNTANT WITH OBVIOUS MANAGEMENT SKILLS

For a diverse and demanding organisation

**c.£36,000 + car**

**Central London**

The average Management Accountant job ad concentrates on qualification, professional skills, analytical strength, total competence in the production of management information and a mastery of the necessary systems; unusually and crucially, from this advertisement we must also identify leadership skills of the highest calibre. It's rare to find candidates who meet the earlier criteria (and we only want to hear from people who do) who also demonstrate management talents - so we don't expect an enormous response. The organisation, well known, diverse and growing, accepts that its management accountancy system has not kept pace with the rate and nature of corporate change; there is much to be done. The task is to introduce a new system (based on new hardware), which will produce reliable, comprehensible and, above all, concise information, through which the business can be controlled. However, there's a small professional department to be run, and a management peer group that will expect the highest standards, so we're looking for both authoritative and influential inter-personal skills. Ideal candidates, probably graduate, will identify with the peer group need as closely as they do with professional excellence. They will communicate well in more than just figures - it is an organisation which values literacy - and they'll have the professional integrity to earn respect. If we identify all these strengths, we will also have satisfied our final need - the clear potential for further development. Please send full career details, quoting reference WE 1023, to Dave Denney, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 071-439 4581.

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EXECUTIVE SELECTION

# Financial Controller

## Corporate Banking

**c £35,000+Car+Benefits**

**City**

Recent reorganisation of the Royal Bank of Scotland's operational activities has led to the requirement for a Financial Controller to work closely with the Director of the new Corporate Banking business unit.

This challenging role will involve bringing together financial and operating information from various sources throughout the bank and analysing customer and product profitability.

There is a necessity for the development of new management accounting systems to record and identify costs, revenues and profit; including the development

of cost centre structures and budgets. Joining a new area within the Bank from its inception, your role will be high profile and will offer you an excellent chance of gaining an understanding of corporate banking products.

A qualified Accountant (CA, CCA or CIMA), you may be seeking a career move from within the financial services industry, or other multi-product environments or possibly from the accounting profession. You will have excellent management accounting and PC skills. Experience of profitability analysis by customer and by

product will also be advantageous. In addition to a negotiable salary, the compensation package will include car, non-contributory pension and low cost mortgage facilities.

The Royal Bank of Scotland is committed to equal opportunities.

Applications, which will be discussed with our client, should be sent to Christopher Hetherington, quoting reference C/1142 at: Executive Selection Division Price Waterhouse Management Consultants Milton Gate 1 Moor Lane London EC2Y 9PB

## DIRECTOR OF FINANCE AND RESOURCES

Commercial flair to boost Sussex business

**Mid Sussex** **£30,000 to £35,000 + bonus, car & benefits**

The aims of the Sussex Training and Enterprise Council (TEC) are crystal clear. To help business throughout the county by promoting and supporting enterprise, and by planning and delivering training. With a budget of £24m and some 60 full-time staff, the Sussex TEC is set to have a considerable influence within the county.

Reporting to the Chief Executive and heading up a 17-strong department, your prime responsibility will be to provide relevant management information - instrumental in developing business and training initiatives.

Senior management will also look to you for strategic data and budgetary planning, and expect you to ensure that all legal and statutory requirements are met.



To fit in with a young and dynamic management team, you'll need no small measure of authority, energy and initiative. An analytical problem-solver, with the presentation skills to do justice to your ideas, you must have a recognised accounting qualification, previous line management experience and a track record of providing financial advice. Company Secretarial experience would be an advantage.

If you are interested in a challenge that offers greater scope, we would like to hear from you. As well as a salary of £30,000 to £35,000, an on-target bonus of up to 15% is achievable.

Please write in confidence, enclosing your CV with present remuneration details, and day and home telephone numbers to James Forte, quoting ref S2806/F.

**KPMG Selection & Search**

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## SENIOR MANAGER

INTERNATIONAL FINANCIAL PROJECTS



WOODCHESTER INVESTMENTS p.l.c.

Woodchester Investments p.l.c. is a leading financial services organisation in which Credit Lyonnais has a 45% shareholding. The Group is quoted on the Irish and London Stock Exchanges and has a market capitalisation of about IR£400 million.

Principal activities are consumer finance, sales aid leasing and related banking business. The Group has an enviable record of growth based on results oriented and innovative strong management.

Reporting to the Group Finance Director, the appointee will assist in the commercial evaluation of potential European acquisitions together with the integration of new subsidiaries to the Group.

Candidates, in their thirties, should be qualified Chartered Accountants with a number of years' post qualification experience in a tightly managed commercial environment or who are currently working at Manager or Director level with one of the "Big 6" Accountancy practices. They should

combine a practical knowledge of computerised accounting systems with significant experience of special project work. Above all they should have the commercial awareness, strength of character and communication skills to build relationships and bring about change in a fast moving environment. Although based in Dublin they should be internationally mobile. A second European language is desirable.

This is an excellent opportunity to demonstrate talent and capabilities in an environment which quickly recognises and rewards success. The attractive salary and benefits will fully reflect the importance placed on this appointment.

Candidates should send full personal, career and salary details to Sean Gammon at:

Stokes Kennedy Crowley Management Consultants,

1 Stokes Place, St Stephen's Green, Dublin 2, Ireland.

Fax: Dublin 708 1122, quoting Reference

Number 4247.

**KPMG Stokes Kennedy Crowley**

## ALPS

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Excellent career development role with prospects for promotion to a division in the UK or overseas within 18-24 months.

## GROUP FINANCIAL ANALYST

**£28,000-£32,000 + Car**

MAJOR BRITISH MULTI-NATIONAL INDUSTRIAL GROUP - T/O £350m WITH OVER 80% IN OVERSEAS SALES

For this appointment, created by reorganisation within group financial operations, we invite applications from graduate Accountants (ACA or ACMA), age 26-32, with at least two years post-qualification experience, preferably in a commercial or industrial environment. Computer literacy is important. You will report to the Group Financial Controller, and as part of a small Head Office team, you will be responsible for agreeing divisional budgets, reviewing their monthly management and financial reports, analysing and highlighting variances, appraisal of capital expenditure projects and working closely with divisions in providing effective solutions to problem areas. In addition to these key ongoing requirements, you will work on numerous ad hoc projects including acquisitions; an immediate priority will be to set up and maintain a micro-computer based Management Information System for financial reporting to the Main Board. For this high-profile and exacting group role, you will need to blend a practical, analytical approach to creative problem solving with diplomacy and persuasion in a multi-cultural environment. Initial salary negotiable £28,000-£32,000 + car, contributory pension, free life assurance, free PPP and assistance with removal expenses, if necessary. Applications in strict confidence, under reference GFA 205/FT by telephone on 071-588 3114 (daytime) or on 081-673 6783 (evenings/weekends) or in writing to the Managing Director: ALPS

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU.

TELEPHONE 071-588 3558 or 071-588 3576. TELEX: 887374. FAX: 071-256 0501.

**INTERNAL  
AUDIT  
MANAGER**

## CENTRAL LONDON c.£33,000 + CAR + BENEFITS

Mercury Communications is now an established leader in the telecommunications field, having developed the UK's first all-digital public telephone network. To achieve this, Mercury has undergone rapid business growth and this impressive record is set to continue. Consequently, we are now looking to employ an experienced and innovative accountant in the role of Internal Audit Manager.

Reporting to the Controller, Internal Audit, the role will require involvement in a range of audit activities which will cover the breadth of the Company's operations. The responsibility will be to plan and manage audit assignments of a technical and financial nature and represent Internal Audit in the Company's drive towards a Total Quality Culture.

A fully qualified accountant, aged 28 to 32, with experience gained in auditing or operating in large technologically based companies, you should be able to demonstrate excellent

**Mercury  
COMMUNICATIONS**

## ACCOUNTANT

A growing international Property Group has expanded its interests in an established UK Property Company and now seeks an ambitious, newly qualified accountant to assist the Finance Manager to create a full accounting, treasury and planning function.

Principle responsibilities to include:

Management reporting.  
Treasury  
Financial planning

Fiscal & legislative compliance  
Supervision and control of the accounting department

Salary c£23,000 plus benefits

Applications with CV to Box H8156,

Financial Times, One Southwark Bridge, London SE1 9HL

100% do 1:50

**PROJECT ACCOUNTANT**

MILTON KEYNES

EXCELLENT BENEFITS PACKAGE INCLUDING A FULLY EXPENSED COMPANY CAR

**OUR RETAIL SUCCESS. YOUR FINANCIAL AND BUSINESS FLAIR. AN UNSTOPPABLE COMBINATION.**

It has taken Argos less than two decades to become one of the most powerful forces in British retailing. With over 270 retail outlets, and an ambitious expansion programme, Argos is poised for significant developments.

Against this background the role of Project Accountant offers you the scope to display your financial, analytical and business skills. The role involves working closely with senior management, providing financial expertise in the evaluation of their business strategies.

The progressive nature of our organisation offers you considerable scope to introduce and implement new ideas. You therefore need to demonstrate a successful career in finance. You are likely to be over 25, a graduate with relevant professional qualifications.

Please contact Lucy King at L.K. Selection, Executive Search Consultants, 200-208 Tottenham Court Road, London W1P 9LA. Tel: 071 323 0321; 081 204 3789 (evening and weekend). Fax: 071 323 1492

**Financial Opportunities**

NORTH WEST

These senior roles have arisen as a result of the restructuring of the group financial function within this highly successful, diverse Plc with a turnover in excess of £500m. Each position provides immediate challenge in that they are complex in content and influential within the overall planning and control activity of the organisation.

**Tax & Treasury Accountant**

UP TO £35,000 + CAR (Ref 550)

Specifically this role will call for a Chartered Accountant currently in the profession, who has 3 years post qualification experience some of which will be in corporate taxation. Whilst taxation will be an important focus of activities, the successful candidate will be responsible for all treasury functions and will liaise closely with operating companies on cash forecasting.

**Group Financial Accountant**

UP TO £35,000 + CAR (Ref 551)

Candidates for this position will be Chartered Accountants with a minimum of 3 years experience in industry. The role will focus on monitoring performance against budget on a company, division and group basis, investigating and reporting variances, production of monthly management information and quarterly trend forecasting. The ability to focus management's attention on key issues through the interpretation of data is essential.

**Corporate Audit**

UP TO £30,000 + CAR (Ref 552)

Reporting to the Group Finance Director this newly created function will concentrate on the implementation and monitoring of internal control systems, reviewing financial proposals for major capital commitments and general reporting on accounting problems. The appointed candidates will have the opportunity to work closely with operating company management teams and assist with other strategic changes such as acquisitions and disposals. Applicants should be Chartered Accountants with good commercial presence which has preferably, but not essentially, been developed through 2 years experience outside of the profession.

**Divisional Accountant**

UP TO £25,000 + CAR (Ref 553)

This position will report to the Division Controller of this £60m operation. The successful applicant will be responsible for budgeting, forecasting, monitoring and control as well as management and statutory accounts. Additionally there will be involvement with operating units within the Division providing support and assistance on an ongoing basis and involvement in information systems projects. Applicants will be either Management or Chartered Accountants with 3 years industrial experience.

Interested candidates should send a detailed C.V. quoting the appropriate reference number to:

Staniforth-Endsor and Partners, 3 The Courtyard, Ashley Road, Hale, Cheshire WA14 3NG.

Telephone Number: 061 929 1481. Fax: 061 929 8098.

**STANIFORTH-ENDSOR**  
*& Partners*  
CONSULTANTS IN ORGANISATIONAL COMPETITIVENESS

**CHIEF ACCOUNTANT  
INTERNATIONAL BANKING DIVISION**

Zambia National Commercial Bank Limited wishes to recruit a Chief Accountant for its International Banking Division in Lusaka, Zambia.

**THE RULE:**

- Responsible to the Director of International Banking Division for all accounting/control functions of the Division.
- Manage the foreign currency funds of the bank in a prudent and profitable manner.
- Control the foreign currency accounts of the Bank with various correspondent banks.
- Supervise the reconciliations of nostro accounts of the bank.
- Develop and maintain meaningful management information system for the Division.

**THE QUALIFICATION:**

- A graduate, ideally 35-40 years old, with an ACIB/ACA/ACCA qualification.
- Have in depth experience in the accounting functions in the international banking department of a commercial bank.
- Have experience in computerised operations.
- Be highly motivated with strong leadership and intellectual qualities.
- Be able to demonstrate first class technical and interpersonal skills.
- Be able to motivate and train other staff.

Remuneration package for this position includes highly competitive salary, inducement allowance, company car and several other perks enjoyed by expatriate staff in Zambia.

All replies in confidence with full C.V., indicating suitability to the position advertised, and copies of academic/professional qualifications should be addressed to:-

The Managing Director,  
Zambia National Commercial Bank Limited,  
c/o London Branch,  
19/23 Moorgate, London - EC2R 6AR

To reach us before 31st March, 1991.

(No Agencies)

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**FINANCIAL ACCOUNTANT  
N.W. England**

Our client, a leading manufacturer in the FMCG market, is looking for a Chartered Accountant to head up their financial department. The incumbent should have a proven track record in a fast moving environment with experience in credit and exchange control, financial management and reports.

This senior post offers excellent career prospects possibly culminating in a seat on the board of directors. Applicants should be aged 40+ and should have experience at a senior level with earning capacity in excess of £30,000.

In addition to an excellent salary, the post offers a company car, private medical insurance and a pension.

Interested applicants should apply with a full C.V. to:

INTEREUROPE RECRUITMENT  
13/15 Barrack Road, Guildford, Surrey, GU2 6RU

**INTEREUROPE**

**FINANCE DIRECTOR**

Salary package: c £40,000 + car + benefits

Future Publishing Limited has been described as a unique success story. After five years of dramatic growth, the company now sells more computer magazines than any other publisher in Britain and has begun a programme of major expansion into other magazine areas, following the successful launch of the award-winning Classic CD.

Turnover has, on average, doubled each year and is forecast to exceed £15m this financial year, a performance attributable to Future's unshakeable commitment to product quality.

Finding the right Finance Director is now a key element of the company's expansion plans. You're likely to be a qualified accountant (ACA, ACCA or CIMA) aged 28-38, with an impressive track record, preferably within the newspaper or magazine publishing industry.

If you're a bureaucrat or an empire-builder, you won't like it at Future. If you're adaptable, a good communicator, commercially astute and looking for a long-term position in a company that's going places, this could be your perfect job.

This position is being handled exclusively by Accountancy Personnel and if you meet the criteria listed, they are waiting to talk to you. Please quote reference D783, when making contact at the address below.

ACCOUNTANCY PERSONNEL, 1ST FLOOR,  
38 GAY STREET, BATH, AVON, BA1 2NT  
0225 442690

Accountancy Personnel

Hays

**FINANCIAL ACCOUNTANT  
c £32,000 + benefits**

Exco is a leading International firm of moneybrokers offering a comprehensive service in most sectors of the money markets.

We are looking for a dynamic, resourceful, and qualified (ACA/ACCA) accountant to head up our accounts team to manage the day to day running of the department and oversee the introduction of new technology and software.

A graduate with 2 years post-qualification experience in managing a team in a busy environment you will report to the Financial Controller and be primarily responsible for all aspects of management and financial reporting for five subsidiary companies.

Experience of PC based accounting systems would be an advantage, whilst knowledge of Lotus spreadsheets is essential.

The position would suit an ambitious, well organised accountant able to communicate effectively across all levels of the organisation, looking for a career in a fast moving, progressive, international company that can offer real career prospects.

Applicants should apply in writing, enclosing a detailed CV and current salary package to the

Assistant Personnel Manager,  
Exco International PLC,  
119 Cannon Street, London, EC4N 5AX

**EXCO**  
Exco International PLC

**GUINNESS FLIGHT  
GLOBAL ASSET MANAGEMENT LIMITED****FINANCE DIRECTOR  
(DESIGNATE)****Investment Management**

Guinness Flight Global Asset Management is a boutique investment management house. It is best known in the market for its currency and international bond management and it also has a sizeable international equity business.

The company is 20% owned by management and 80% by Guinness Mahon Holdings plc and now Bank of Yokohama. It enjoys the benefits of their support, together with the autonomy of controlling the day to day business.

We are seeking to recruit a Financial Director (designate) to join the senior management team in continuing to consolidate and expand the company's business activities in all areas.

The ideal candidate will be aged 28-35 years, five or more years ACA qualified and with relevant financial services industry experience. They will have the enthusiasm, stamina and resilience to contribute to the aspirations of the senior management team, coupled with a willingness to do anything as required in a small company.

Company benefits include competitive salary, incentive scheme, quality car, an excellent pension scheme, private health care, and mortgage subsidy.

Please reply in writing with full CV to Veronica Burwood, Personnel Manager, Guinness Flight Global Asset Management Limited, 32 St Mary at Hill, London EC3P 3AJ.

July 1991